

President, The

From: President, The
Sent: Thursday, January 8, 2026 8:39 AM
To: Strong, Matthew William
Subject: FW: Follow-up RE: Personal Information Request

Matthew, can you answer the question from one of Harlow Trustees below.

Best regards,
 Rose
 Rose M. Frew, Executive Assistant to the President (Correspondence)
 President's Office, Room A-2028
 Arts and Administration Building | 230 Elizabeth Avenue
 Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
 t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



We acknowledge that the lands on which Memorial University's campuses are situated are in the traditional territories of diverse Indigenous groups, and we acknowledge with respect the diverse histories and cultures of the Beothuk, Mi'kmaq, Innu, and Inuit of this province.

From: Sara Leslie Ann Inkpen [REDACTED] s. 40 (1)
Sent: Thursday, January 8, 2026 6:28 AM
To: President, The <munpres@mun.ca>
Subject: Re: Follow-up RE: Personal Information Request

Hi Rose,

A Happy New Year to you as well! I hope that the beginning of 2026 has brought you good things so far.

[REDACTED] Before I send a copy of photo ID along though, can I ask what type of ID would satisfy in this case? s. 40 (1)

Cheers,
 Sara

Sent from [Outlook for iOS](#)

From: President, The <munpres@mun.ca>
Sent: Tuesday, January 6, 2026 3:23:25 PM
To: Sara Leslie Ann Inkpen <[REDACTED]> s. 40 (1)
Subject: RE: Follow-up RE: Personal Information Request

Hi, Sara,
 Happy New Year. I hope you had an enjoyable holiday season.

Thank you for providing the previous information requested for the new incoming auditors to commence their "know your client" preliminary work.

I have now been asked by the office of the Vice-President-Finance and Administration (on behalf of the new incoming auditors) to get a photo ID for the Trust and Board members for MUN UK.

If you could please provide your photo ID within the next day or so, please. The auditors require the information by the end of this week.

Thanks and best regards,
Rose
Rose M. Frew, Executive Assistant to the President (Correspondence)
President's Office, Room A-2028
Arts and Administration Building | 230 Elizabeth Avenue
Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



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From: Sara Leslie Ann Inkpen <[REDACTED]> s. 40 (1)
Sent: Monday, December 1, 2025 8:18 AM
To: President, The <munpres@mun.ca>
Subject: Re: Follow-up RE: Personal Information Request

Good morning, Rose.

My sincerest apologies that it's taken some time for me to get back to you on this.

Full name: Sara Leslie Ann Inkpen
DOB: [REDACTED] s. 40 (1) s. 40 (1)

Regarding the proof of address, I've attached [REDACTED] here for you. Please let me know if there's anything else you need.

Cheers,
Sara

On Wed, 26 Nov 2025 at 14:33, President, The <munpres@mun.ca> wrote:

Good afternoon, Sara.

I am following up on the email below requesting personal information. I do not have a record of a response from you.

I have confirmed with Trudy Pound-Curtis, VPFA, that a formally "certified" document for proof of residence is not needed at this stage, but a copy of proof of residence is required.

Again, the information being requested is for the new auditor for the MUN (UK) Ltd and the Trust (when approved) for their set up to complete their required Know Your Client Documentation.

For information, this request has gone to each member of the Board of Directors and each of the Trustees. Information being requested is below:

Full name:

Date of birth:
Copy of proof of address (eg utility bill within 3 months)

Your earliest response is appreciated.

Thanks and best regards,
Rose
Rose M. Frew, Executive Assistant to the President (Correspondence)
President's Office, Room A-2028
Arts and Administration Building | 230 Elizabeth Avenue
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From: President, The
Sent: Wednesday, November 12, 2025 12:28 PM
To: Sara Leslie Ann Inkpen [REDACTED] > s. 40 (1)
Subject: Personal Information Request

Good afternoon, Sara,
On behalf of the President's Office, I am contacting you to request some personal information which will be needed by new incoming external auditors (once approved) for MUN UK Limited. The information is required for new auditors to do a verification check on MUN UK Limited board members. The information you provide will be used only for the purpose stated.

Information being requested is below:

Full name:
Date of birth:
Certified copies of proof of address (eg utility bill within 3 months)

If you have any questions, please do not hesitate to contact me. Your earliest response is appreciated.

Thanks and best regards,
Rose
Rose M. Frew, Executive Assistant to the President (Correspondence)
President's Office, Room A-2028
Arts and Administration Building | 230 Elizabeth Avenue
Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
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President, The

From: President, The
Sent: Thursday, January 8, 2026 8:41 AM
To: Morrison, Janet
Cc: Fitzgerald, Renee
Subject: FW: Follow up Regarding Harlow

Please see below.
Copying Renee for awareness in case a future meeting is requested.

Best regards,
Rose
Rose M. Frew, Executive Assistant to the President (Correspondence)
President's Office, Room A-2028
Arts and Administration Building | 230 Elizabeth Avenue
Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



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From: [REDACTED] s. 40 (1)
Sent: Thursday, January 8, 2026 8:00 AM
To: President, The <munpres@mun.ca>
Subject: Follow up Regarding Harlow

Good morning Dr. Morrison,

I am writing to express my gratitude for taking the time to meet with me yesterday. I am grateful that you were able to provide me with hope and guide me in the right direction on what to do next [REDACTED]

[REDACTED] s. 40 (1)

s. 40 (1)

I really appreciate your care and understanding towards Harlow, it means a great deal to me, and I know I speak for many others as well. Your advice is invaluable, and I look forward to exploring all options [REDACTED] and keeping an open mind throughout the entire process. I have arranged a meeting with [REDACTED] for those interested in and wanting to get involved. Then, I will reach out to Dr. Brown regarding a potential meeting.

Once again, thank you for your time yesterday and for your dedication to Memorial University. Your enthusiasm, commitment, and willingness to collaborate with your students do not go unappreciated and are truly inspiring,

[REDACTED] s. 40 (1)

I will keep you updated as I continue to gather information!
With sincerest regards,

[REDACTED]
s. 40 (1)
[REDACTED]

President, The

From: [REDACTED] s. 40 (1)
Sent: Tuesday, January 13, 2026 10:41 PM
To: President, The
Subject: Administrative Realignment

Dr. Morrison,
Thank you for your solid decision to redesign the senior administrative structure at Memorial University. It has been an embarrassment to us.

On a personal note, [REDACTED]

Best wishes and encouragement for the work before you. s. 40 (1)

[REDACTED]

s. 40 (1)

--

[REDACTED]

President, The

From: President, The
Sent: Tuesday, January 20, 2026 11:42 AM
To: Whelan, Meaghan
Subject: FW: Harlow Campus

Hi, Meaghan,

Please see below [REDACTED]

[REDACTED] s. 29 (1) (a)

Thanks and best regards,

Rose

Rose M. Frew, Executive Assistant to the President (Correspondence) President's Office, Room A-2028 Arts and Administration Building | 230 Elizabeth Avenue Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7

t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca

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-----Original Message-----

From: [REDACTED] s. 40 (1)
Sent: Tuesday, January 20, 2026 10:44 AM
To: President, The <munpres@mun.ca>
Subject: Harlow Campus

President Morrison,

I write to you in relation to the ongoing commentary and decision making process surrounding MUN's Harlow Campus.

[REDACTED] s. 40 (1)

[REDACTED] I fully appreciate the responsibility for the University to consider fiscal responsibility.

However, I truly believe that the value of a campus in the UK goes beyond the dollars and cents. It is a gateway for our students to experience the world.

[REDACTED] s. 40 (1)

[REDACTED]
The Harlow experience was always a fantastic "selling point" for the university and was a point of distinction from other universities. This campus and experience should be marketed and promoted, not shuttered.

[REDACTED] s. 40 (1)

1
NOTE TO APPLICANT: The remainder of this email thread is previously located in the records, in package 2, on pages 147-148.

IAP Office

President, The

From: President, The
Sent: Tuesday, January 20, 2026 1:10 PM
To: Whelan, Meaghan
Subject: RE: Harlow Campus

Thanks so much, Meaghan.

Best regards,
 Rose

Rose M. Frew, Executive Assistant to the President (Correspondence) President's Office, Room A-2028 Arts and Administration Building | 230 Elizabeth Avenue Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
 t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca

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-----Original Message-----

From: Whelan, Meaghan <mcwhelan@mun.ca>
Sent: Tuesday, January 20, 2026 12:08 PM
To: President, The <munpres@mun.ca>
Subject: RE: Harlow Campus

Hi Rose,

s. 29 (1) (a)

Dear [REDACTED] s. 40 (1)

Thank you for sharing your experiences at Harlow Campus. I agree with you on the transformative impact of global learning experiences. Your feedback will be considered along with the other submission we have received on this topic.

While no decision has been made about the future of Harlow Campus, it is important to be transparent about Memorial's significant financial challenges. Memorial is currently spending beyond its means, a situation that cannot continue. As the university makes difficult decisions about how to allocate its limited resources, we must safeguard what matters most: academic quality, student experience, research and financial sustainability.

Thank you again for reaching out.

Warm regards,
 Janet

President, The

From: President, The
Sent: Tuesday, January 20, 2026 3:28 PM
To: [REDACTED] s. 40 (1)
Subject: RE: Harlow Campus

Dear [REDACTED] s. 40 (1)

Thank you for sharing your experiences at Harlow Campus. I agree with you on the transformative impact of global learning experiences. Your feedback will be considered along with the other submission we have received on this topic.

While no decision has been made about the future of Harlow Campus, it is important to be transparent about Memorial's significant financial challenges. Memorial is currently spending beyond its means, a situation that cannot continue. As the university makes difficult decisions about how to allocate its limited resources, we must safeguard what matters most: academic quality, student experience, research and financial sustainability.

Thank you again for reaching out.

Warm regards,
 Janet

Janet Morrison, PhD
 President and Vice Chancellor
 Memorial University of Newfoundland and Labrador
President@mun.ca
 Phone: 709-864-8212

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-----Original Message-----

From: [REDACTED] s. 40 (1)
Sent: Tuesday, January 20, 2026 10:44 AM
To: President, The <munpres@mun.ca>
Subject: Harlow Campus

President Morrison,

I write to you in relation to the ongoing commentary and decision making process surrounding MUN's Harlow Campus. s. 40 (1)

[REDACTED] I fully appreciate the responsibility for the University to consider fiscal responsibility.

However, I truly believe that the value of a campus in the UK goes beyond the dollars and cents. It is a gateway for our students to experience the world.

1

NOTE TO APPLICANT: The remainder of this email thread is previously located in the records, in package 2, on pages 147-148.

IAP Office

President, The

From: President, The
Sent: Friday, January 23, 2026 11:38 AM
To: Whelan, Meaghan
Cc: Brown, Margot
Subject: RE: Correspondence from UK gov
Attachments: FW: Chris Vince MP Meeting

NOTE TO APPLICANT: This attachment follows on the subsequent pages.

IAP Office

Meaghan, attached is the email from UK with response from Renee on a meeting with the President.

Best regards,
 Rose
 Rose M. Frew, Executive Assistant to the President (Correspondence)
 President's Office, Room A-2028
 Arts and Administration Building | 230 Elizabeth Avenue
 Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
 t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



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From: Whelan, Meaghan <mcwhelan@mun.ca>
Sent: Friday, January 23, 2026 10:41 AM
To: President, The <munpres@mun.ca>
Cc: Brown, Margot <mbrown@mun.ca>
Subject: Correspondence from UK gov

Hi Rose,

I recall the President's Office receiving correspondence from a UK government official about Harlow. Can you please send me both what was sent and the reply?

Thanks,
 Meaghan

MEAGHAN WHELAN she/her
 ASSOCIATE DIRECTOR (COMMUNICATIONS)
 Marketing and Communications
 Memorial University of Newfoundland
 St. John's, NL, Canada A1C 5S7

M [REDACTED] s. 40 (1)

We acknowledge that the lands on which Memorial University's campuses are situated are in the traditional territories of diverse Indigenous groups, and we acknowledge with respect the histories and cultures of the Beothuk, Mi'kmaq, Innu and Inuit of this province.

President, The

From: Fitzgerald, Renee
Sent: Friday, January 23, 2026 11:36 AM
To: President, The
Subject: FW: Chris Vince MP Meeting

Reneé Fitzgerald, Executive Assistant to the President (Scheduling)
 President's Office, Room A-2028
 Arts and Administration Building | 230 Elizabeth Avenue
 Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
 t: 709.864.8212 | f: 709.864.2059 | email: reneef@mun.ca



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From: LOWERY, Emily <emily.lowery@parliament.uk>
Sent: Tuesday, November 25, 2025 7:28 AM
To: Fitzgerald, Renee <reneef@mun.ca>
Subject: Re: Chris Vince MP Meeting

Hi Renee,

Thank you so much for coming back to me to get this meeting set up.

I will book in January 9th at 1:30pm (UK time). Teams meeting would be perfect. If you could send that through to the following email:

Chris.vince.mp@parliament.uk

Thank you again.

Kind Regards,

Emily Lowery

Parliamentary Assistant
Office of Chris Vince MP

MP for Harlow and the Villages



Data Protection Notice: All personal information you give to me will be treated as confidential. I may need to pass on this information to third party organisations so that I can help you, but I will only do so where it is necessary and reasonable to do so. If you do not wish any part of the personal information you have supplied with me to be shared with others, you must make me aware of this as soon as possible. Other than the circumstances above, I will not share personal information with other organisations without your explicit consent. I will only retain the information for as long as is necessary to fulfil the action required as detailed above. I may retain information about closed cases in the event that you contact me again for help.

Link to Chris Vince's Staff Privacy Policy: [Privacy Policy - Chris Vince for Harlow](#)

From: Fitzgerald, Renee <reneef@mun.ca>
Sent: 24 November 2025 15:23
To: LOWERY, Emily <emily.lowery@parliament.uk>
Subject: FW: Chris Vince MP Meeting

Hi Emily. Thank you for your email. Dr. Morrison would be happy to meet with MP Chris Vince but her schedule in the next month is very hectic. Would January 9th at 10:00 am (NL time), 1:30 (UK time) work for Chris?

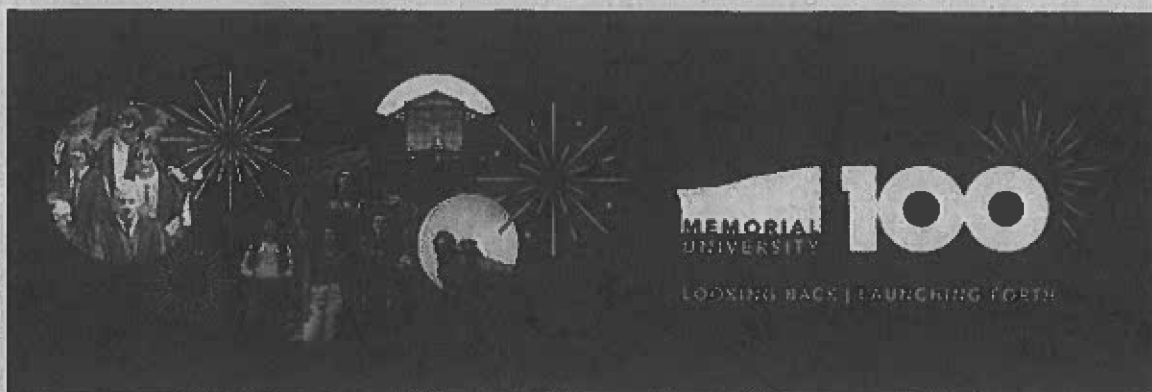
Please advise if convenient and if so I'll send along a meeting request for a teams meeting.

Regards,
Renee

Reneé Fitzgerald, Executive Assistant to the President (Scheduling)
President's Office, Room A-2028
Arts and Administration Building | 230 Elizabeth Avenue
Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
t: 709.864.8212 | f: 709.864.2059 | email: reneef@mun.ca



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From: LOWERY, Emily <emily.lowery@parliament.uk> On Behalf Of VINCE, Chris (MP)
Sent: Wednesday, November 19, 2025 10:09 AM
To: President, The <munpres@mun.ca>
Cc: Brown, Margot <mbrown@mun.ca>; Fitzgerald, Renee <reneef@mun.ca>
Subject: RE: Chris Vince MP Meeting

Good Afternoon,

I hope this email finds you well.

I am emailing from Chris Vince MP's team to request a meeting with the Vice Chancellor for Newfoundland University, Dr. Janet Morrision. I hope I am reaching the right person.

Chris would be grateful for a meeting to discuss the future of the Harlow Campus of your university.

If this meeting is possible, please do let me know and I would be happy to facilitate this.

Kind Regards,

Emily Lowery

Parliamentary Assistant

Office of Chris Vince MP

MP for Harlow and the Villages



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Link to Chris Vince's Staff Privacy Policy: [Privacy Policy - Chris Vince for Harlow](#)

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President, The

From: President, The
Sent: Monday, January 26, 2026 10:25 AM
To: Fitzgerald, Renee
Subject: FW: Meeting Inquiry

Best regards,
Rose
Rose M. Frew, Executive Assistant to the President (Correspondence)
President's Office, Room A-2028
Arts and Administration Building | 230 Elizabeth Avenue
Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



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From: [REDACTED] s. 40 (1)
Sent: Monday, January 26, 2026 10:19 AM
To: President, The <munpres@mun.ca>
Subject: Meeting Inquiry

Good morning Dr, Morrison (/Janet), s. 40 (1)

I've been meaning to send this message [REDACTED]

I do, however, realize both that you are incredibly busy individual (with no shortage of parties screaming for your attention), and that my rather long delay likely means that your eventual meeting will be a good ways off, but figured it would be worth a shot, regardless of the outcome. s. 40 (1)

Very briefly [REDACTED]
[REDACTED] s. 40 (1)

[REDACTED]

[REDACTED] s. 40 (1)

I have therefore been doing a LOT of nodding and smiling and proverbially spinning my wheels praying for some (ANY!) sort of change...

All of which to say that if and when you might have time to connect, I'd really like to chat about the various ways that I feel I could contribute MUCH more meaningfully to the university – [REDACTED]

s. 40 (1)

Anyway, I do sincerely feel as if it would be mutually beneficial to connect, however briefly, and if there is anything more that I can send you, do, or help out with in the interim, please don't hesitate to get in touch.

Finally, I must say that it's refreshing to have someone who is so brazenly *engaged* – with the media, faculty/ASMs, students, admin, government and communities partners, and otherwise.

s. 40 (1)

Oh, and by the way, [REDACTED]

[REDACTED] Harlow, and hearing one (faculty)

bloke on CBC saying that he's been sent there SEVENTEEN times, I, for one, happily support selling the Harlow campus, which ought to EASILY cut \$5m (CAD) – if not twice that – from the budget deficit.

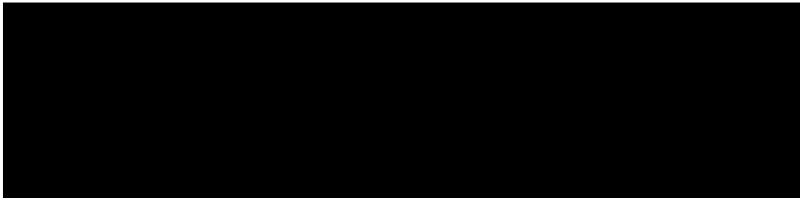
Here's hoping we can manage to find a little window of time to connect!

Take good care of you,

Best,

s. 40 (1)

[REDACTED]



s. 40 (1)

President, The

From: President, The <munpres@mun.ca>
Sent: Wednesday, January 28, 2026 8:17 AM
To: Jayne Platt
Subject: Our call this afternoon.

Dear Jayne,

I had hoped to speak to you this morning but understand you have other commitments; my apologies for the very short notice in scheduling a call. I hope you will understand that it was necessary, though not desirable.

At a special meeting on January 27, the Board of Regents approved a recommendation from administration to begin the process of divesting real estate that is not central to Memorial's academic mission. Regrettably, one of those assets is Harlow Campus.

This decision reflects considerable thought and consultation but will evoke feelings of loss for some members of our community. Having spent time with you and others in Harlow last fall, I understand that. It's a special place.

More information on the decisions made by our Board can be found in this article which will be published in The Gazette. I remain anxious to speak with you and further discuss today at 4:00 pm your time.

Thank you and I look forward to speaking with you.

Kind regards,
Janet

President and Vice Chancellor
Memorial University of Newfoundland and Labrador
President@mun.ca
Phone: 709-864-8212

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President, The

From: president@mun.ca </O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=08ADDB98006345E1BC20AD40DB0D23FD-3FDFED29-5E> on behalf of President, The
Sent: Wednesday, January 28, 2026 10:57 AM
To: CUPE - president (president@cupe1615.ca)
Cc: 'roxannej@mun.ca'
Subject: TO CUPE: A real estate divestment update from Memorial University

Dear Bill,

At a special meeting on January 27, Memorial's Board of Regents approved a recommendation from administration to begin the process of divesting real estate that is not central to Memorial's academic mission.

The real estate impacted by this decision includes Signal Hill Campus, the Johnson Geo Centre, the Ingstad building on Elizabeth Avenue and Harlow Campus in the U.K.

A Gazette story, which includes more details, will be published later today.

This reduction in Memorial's physical footprint is part of an ongoing effort to contract with care and focus on financial sustainability.

There are no immediate layoffs associated with today's decision and impacted staff have been notified of the following:

- Operations and client bookings will continue at the Signal Hill Campus. If a sale is not completed by April 2027, all operations at that campus will cease and the building will close. This does not mean that activities or units currently housed at the Signal Hill Campus will end. Unit level planning will now begin to identify alternate space or adjustments to current offerings.
- Johnson GEO Centre will reopen as usual in April following its seasonal closure. If a sale or transfer is not completed by December 2026, all operations at that site will cease and the building will close.
- Units within the Ingstad building -- Strategic Procurement and Print Services -- will move to the St. John's campus. More information on the timing of the move, and location, will be shared as planning continues.

CUPE employees with the Geo Centre have rights under their collective agreement which may include bumping. We anticipate CUPE employees at Signal Hill Campus will be redeployed to the St. John's campus.

The board has directed management to develop detailed plans for each facility and seek necessary government approvals. Further information will be shared as this work continues.

Change and contraction are hard, but Memorial must direct resources where they matter most: academic quality, research intensity and the student experience. By making intentional choices grounded in what we value, what we must deliver and what we can responsibly sustain, we are positioning Memorial to remain strong, focused and resilient for generations to come.

I appreciate your leadership and the support that you provide for our staff. Thank you. As always, you can reach me via email at president@mun.ca.

Warmly,
Janet

President, The

From: President, The
Sent: Wednesday, January 28, 2026 11:00 AM
Cc: President, The
Subject: A real estate divestment update from Memorial University

Tracking:	Recipient	Delivery
	President, The	Delivered: 1/28/2026 11:00 AM
	'munfa.pres@mun.ca'	Delivered: 1/28/2026 11:00 AM
	LUMUN (lumuninfo@mun.ca)	Delivered: 1/28/2026 11:00 AM
	'marthaw@mun.ca'	Delivered: 1/28/2026 11:00 AM
	TAUMUN (President)	

TO MUNFA, TAUMUN, LUMUN:

Dear union leaders,

At a special meeting on January 27, Memorial's Board of Regents approved a recommendation from administration to begin the process of divesting real estate that is not central to Memorial's academic mission.

The real estate impacted by this decision includes Signal Hill Campus, the Johnson Geo Centre, the Ingstad building on Elizabeth Avenue, and Harlow Campus in the U.K. A [Gazette](#) story, which includes more details, will be published later this morning.

This reduction in Memorial's physical footprint is part of an ongoing effort to contract with care and focus on financial sustainability. There are no immediate layoffs associated with today's decision.

The board has directed management to develop detailed plans for each facility and seek necessary government approvals. Further information will be shared as this work continues.

This decision responds to concerns raised by the Auditor General's 2025 report on facilities management and aligns with feedback from faculty and staff on potential cost-saving measures.

Change and contraction are hard but necessary, so Memorial can direct resources where they matter most: academic quality, research intensity and the student experience. By making intentional choices that are grounded in what we value, what we must deliver and what we can responsibly sustain, we are positioning Memorial to remain strong, focused and resilient for generations to come.

I appreciate your leadership and the support you provide for our faculty and instructors. As always, you can reach me at president@mun.ca.

Warm regards,
 Janet

Janet Morrison, PhD
 President and Vice Chancellor
 Memorial University of Newfoundland and Labrador
President@mun.ca
 Phone: 709-864-8212

President, The

From: President, The
Sent: Wednesday, January 28, 2026 11:08 AM
Subject: To Student unions: A real estate divestment update from Memorial University

To Student Unions: MUNSU, MISU, GSU, GCSU

Dear student leaders,

At a special meeting on January 27, Memorial's Board of Regents approved a recommendation from administration to begin the process of divesting real estate that is not central to Memorial's academic mission.

The real estate impacted by this decision includes Signal Hill Campus, the Johnson Geo Centre, the Ingstad building on Elizabeth Avenue, and Harlow Campus in the U.K. A Gazette story, which includes more details, will be published later this morning.

This reduction in Memorial's physical footprint is part of an ongoing effort to contract with care and focus on financial sustainability. These decisions will refocus Memorial on its core mission and bolster its standing as a first-class university, committed to serving the province of Newfoundland and Labrador.

I want to assure you that students are our priority and will be supported throughout all related transitions.

For students living in residence at Signal Hill Campus, there are no immediate changes to their housing. No one is being asked to move right now and there is no plan to close the building suddenly. Students will be kept informed as the process unfolds and support will be available to secure alternative accommodations on the St. John's campus, where there is currently capacity.

All programming and events scheduled for this academic year at Harlow Campus will proceed as scheduled, and students expecting to attend the campus this year have been contacted. No new programming will be offered after Aug. 31, 2026. Simply: it is no longer sustainable for Memorial to own and maintain property in another country due to rising costs, U.K. immigration constraints and limited enrolment capacity.

Memorial remains firmly committed to global learning experiences. Currently, students have access to these through partnerships with 180+ universities in over 50 countries. To make these experiences more accessible, any net proceeds from the sale of Harlow Campus will be reinvested to support students from Newfoundland and Labrador wanting to study abroad.

For current students at Grenfell Campus in visual arts and theatre, where the Harlow Campus experience is a component, we will ensure you can proceed through your program as scheduled. Our immediate goal is to identify other/alternate cohort-based international experiences that will be equally enriching. Please stay tuned for more information.

Change and contraction are hard, but Memorial must direct its resources where they matter most: academic quality, research intensity, the student experience and financial sustainability.

By making intentional choices that are grounded in what we value, what we must deliver and what we can responsibly sustain, we are positioning Memorial to remain strong, focused, and resilient for generations to come.

I appreciate your leadership and the support you provide for our students. Thank you. As always, you can reach me at president@mun.ca.

President, The

From: president@mun.ca </O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=08ADDB98006345E1BC20AD40DB0D23FD-3DFED29-5E> on behalf of President, The
Sent: Wednesday, January 28, 2026 11:35 AM
To: 'Chris.vince.mp@parliament.uk'
Cc: Lokash,Jennifer; Vice-President (Academic)
Subject: A real estate asset divestment update from Memorial University

Tracking:	Recipient	Delivery
	'Chris.vince.mp@parliament.uk'	
	Lokash,Jennifer	Delivered: 1/28/2026 11:35 AM
	Vice-President (Academic)	Delivered: 1/28/2026 11:35 AM

Dear Mr. Vince,

Today, we shared an update with our community about a decision to begin the process of divesting real estate that is not central to Memorial's academic mission. Given our recent conversation, I'm writing to advise that this includes Harlow Campus in the U.K.

Specifically, academic programming and events at Harlow Campus will continue until Aug. 31, 2026. After that date, however, Memorial will divest the Harlow Campus. Unfortunately, it is no longer sustainable for us to own and maintain property in another country due to rising costs, immigration complexities and limited enrolment capacity (153 students annually).

Your support for Harlow Campus and its students has been invaluable and I recognize that this is difficult news. Through our conversation, I came to further appreciate the impact that Memorial's Harlow Campus has had on the town of Harlow. I have heard from alumni that the community made them feel very welcome and for that I am grateful.

Through [last fall's consultations](#), many Harlow alumni and supporters shared stories of how deeply meaningful the Harlow experience has been. We also heard concerns about access and affordability, which has shaped our thinking. To that point, we will be reinvesting any net proceeds from the sale of the property to make global learning opportunities more accessible to a broader group of students from Newfoundland and Labrador—preserving the spirit of Harlow in new ways.

This decision reflects a move toward reducing Memorial's physical footprint and the costs associated with maintaining our facilities. You can read more details around this decision in the [Gazette](#).

As always, I value your perspective and your partnership. Thank you again for your continued trust and for all the ways the town of Old Harlow has embraced our students and Memorial University.

Sincerely,
Janet Morrison

Janet Morrison, PhD
 President and Vice Chancellor
 Memorial University of Newfoundland and Labrador
President@mun.ca
 Phone: 709-864-8212

President, The

From: President, The
Sent: Wednesday, January 28, 2026 11:55 AM
To: 'mayor@stjohns.ca'
Cc: Dyke, Paula (pdyke@mun.ca)
Subject: A real estate divestment update from Memorial University

Tracking:	Recipient	Delivery
	'mayor@stjohns.ca'	
	Dyke, Paula (pdyke@mun.ca)	Delivered: 1/28/2026 11:55 AM

Dear Your Worship,

Thank you again for our conversation earlier. As promised, I'm writing to share more information directly with you.

As we discussed, Memorial University's Board of Regents approved a recommendation from administration to begin the process of divesting real estate that is not central to Memorial's academic mission. The real estate impacted by this decision includes Signal Hill Campus, the Johnson Geo Centre and the Ingstad building in St. John's, as well as Harlow Campus in the U.K.

The decision is part of the effort to resolve financial challenges so that we can focus more intently on our core mission.

I feel confident about the future direction of Memorial as this change strengthens our ability to focus on students, research, community impact and long-term financial sustainability. You can read more details around this decision in the [Gazette](#).

I want you to hear this directly because of the important role the City of St. John's plays in the future of Memorial and this province. I'm also very conscious of the city's important connection to the Johnson Geo Centre and Signal Hill Campus.

In terms of operational impact, the Geo Centre will reopen in April as scheduled following its usual seasonal closure. If a sale or transfer is not complete by December 2026, the university will cease operations and close the Geo Centre at that time. I recognize the centre's significance as a city landmark and its valued role in community education and tourism. We are hopeful that its role will be maintained under new ownership.

For Signal Hill Campus, we will begin the process of selling the building and land associated with that site. If a sale is not completed by April 2027, operations will cease and the buildings will close. Operations and client bookings are continuing for units within the Emera Innovation Exchange, including conferences and events. This decision does not mean that activities or units currently housed at the Signal Campus will end. Unit-level planning will now begin to identify alternate spaces or adjustments to current offerings.

There are no immediate layoffs associated with today's decision.

I recognize that the Geo Centre and Signal Hill Campus are beneficial to the city and that this news may be unsettling. Memorial University must, however, be responsive to the pressures we are facing. By making courageous choices now, we are positioning our university to be stronger, more focused, and more resilient for the generations yet to come.

As always, I value your perspective and partnership. You can reach me anytime at jmorrison@mun.ca or on my cell at [REDACTED] s. 40 (1)

Warm regards,
Janet Morrison

Janet Morrison, PhD
President and Vice Chancellor
Memorial University of Newfoundland and Labrador
President@mun.ca
Phone: 709-864-8212

We acknowledge that the lands on which Memorial University's campuses are situated are in the traditional territories of diverse Indigenous groups, and we acknowledge with respect the diverse histories and cultures of the Beothuk, Mi'kmaq, Innu, and Inuit of this province.

President, The

From: President, The
Sent: Wednesday, January 28, 2026 12:08 PM
To: Morrison, Janet
Cc: Fitzgerald, Renee
Subject: FW: Our call this afternoon.

Best regards,
Rose
Rose M. Frew, Executive Assistant to the President (Correspondence)
President's Office, Room A-2028
Arts and Administration Building | 230 Elizabeth Avenue
Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



We acknowledge that the lands on which Memorial University's campuses are situated are in the traditional territories of diverse Indigenous groups, and we acknowledge with respect the diverse histories and cultures of the Beothuk, Mi'kmaq, Innu, and Inuit of this province.

From: [REDACTED] s. 40 (1)
Sent: Wednesday, January 28, 2026 12:06 PM
To: President, The <munpres@mun.ca>
Subject: RE: Our call this afternoon.

Dear Janet

Thank you for your email.

s. 40 (1)

I am still available to speak at 4pm and will connect on Teams at that point.

[REDACTED]

[REDACTED]

s. 40 (1)

That said, the decision has been made and naturally I will do everything I can to assist you in the closure/severance process.

I do not have access to "The Gazette"; could I trouble you to ensure that I receive this article?

[REDACTED] s. 29 (1) (a)

1 NOTE TO APPLICANT: The remainder of this email thread is previously located in the records, in package 4.
IAP Office

President, The

From: President, The
Sent: Wednesday, January 28, 2026 12:14 PM
To: [REDACTED] s. 40 (1)
Subject: RE: Our call this afternoon.
Attachments: 30-Gazette.pdf

Good afternoon, Jayne,

As per your request to Dr. Morrison, a copy of the Gazette article is attached, and a link is provided below.

[Gazette - Focusing on our academic mission](#)

Thanks and best regards,
Rose
Rose M. Frew, Executive Assistant to the President (Correspondence)
President's Office, Room A-2028
Arts and Administration Building | 230 Elizabeth Avenue
Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



We acknowledge that the lands on which Memorial University's campuses are situated are in the traditional territories of diverse Indigenous groups, and we acknowledge with respect the diverse histories and cultures of the Beothuk, Mi'kmaq, Innu, and Inuit of this province.

From [REDACTED] s. 40 (1)
Sent: Wednesday, January 28, 2026 12:06 PM
To: President, The <munpres@mun.ca>
Subject: RE: Our call this afternoon.

Dear Janet

Thank you for your email.

s. 40 (1)

I am still available to speak at 4pm and will connect on Teams at that point.

[REDACTED]

[REDACTED]

s. 40 (1)

s. 29 (1) (a)

That said, the decision has been made and naturally I will do everything I can to assist you in the closure/severance process.

I do not have access to "The Gazette"; could I trouble you to ensure that I receive this article?

NOTE TO APPLICANT: The remainder of this email thread is previously located in the records.
IAP Office

President, The

From: President, The
Sent: Wednesday, January 28, 2026 1:12 PM
To: Morrison, Janet
Subject: FW: Our call this afternoon.

Best regards,
Rose
Rose M. Frew, Executive Assistant to the President (Correspondence)
President's Office, Room A-2028
Arts and Administration Building | 230 Elizabeth Avenue
Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



We acknowledge that the lands on which Memorial University's campuses are situated are in the traditional territories of diverse Indigenous groups, and we acknowledge with respect the diverse histories and cultures of the Beothuk, Mi'kmaq, Innu, and Inuit of this province.

From: [REDACTED] s. 40 (1)
Sent: Wednesday, January 28, 2026 12:59 PM
To: President, The <munpres@mun.ca>
Subject: RE: Our call this afternoon.

Good afternoon Janet

Thank you for your time this afternoon, and your earlier emails.

[REDACTED] please don't hesitate to be in touch.

Kind regards s. 40 (1)

Jayne

From: President, The <munpres@mun.ca>
Sent: 28 January 2026 15:44
To: [REDACTED] s. 40 (1)
Subject: RE: Our call this afternoon.

Good afternoon, Jayne,

As per your request to Dr. Morrison, a copy of the Gazette article is attached, and a link is provided below.

[Gazette - Focusing on our academic mission](#)

Thanks and best regards,
Rose

NOTE TO APPLICANT: The remainder of this email thread is previously located in the records.

IAP Office

President, The

From: President, The
Sent: Wednesday, January 28, 2026 4:26 PM
To: s. 40 (1) [REDACTED]
Subject: RE: Board of Regents approves real estate divestment

Thanks for your email.

Your question is now recorded for the town hall session.

Best regards,
 Rose
 Rose M. Frew, Executive Assistant to the President (Correspondence)
 President's Office, Room A-2028
 Arts and Administration Building | 230 Elizabeth Avenue
 Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
 t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



We acknowledge that the lands on which Memorial University's campuses are situated are in the traditional territories of diverse Indigenous groups, and we acknowledge with respect the diverse histories and cultures of the Beothuk, Mi'kmaq, Innu, and Inuit of this province.

From: [REDACTED] s. 40 (1)
Sent: Wednesday, January 28, 2026 11:49 AM
To: President, The <munpres@mun.ca>
Subject: RE: Board of Regents approves real estate divestment

Hello,

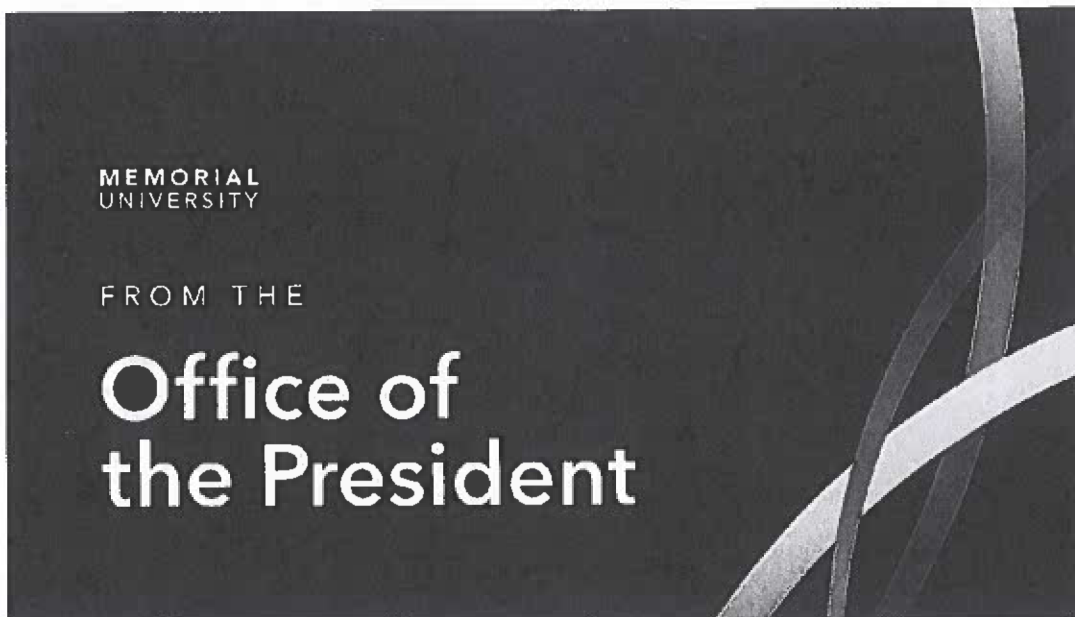
In regard to the town hall I would like to ask if we have preliminary estimates as to potential savings that will be seen from the decisions made towards the deficit for the **current fiscal year** and moving forward i.e. **Apr 1st, 2026 – Mar 31st, 2027 & onward.**

Thank you,

[REDACTED]

s. 40 (1)

From: Memorial University <president@mun.ca>
Sent: Wednesday, January 28, 2026 11:18 AM
To: [REDACTED] s. 40 (1)
Subject: Board of Regents approves real estate divestment



Dear colleagues,

Today we are announcing a decision to better align Memorial's physical footprint with our enrolment reality, academic priorities and financial circumstances.

Specifically, the Board of Regents has authorized management to begin the process of divesting real estate that is not central to our academic mission. This includes Signal Hill Campus, the Johnson Geo Centre, the Ingstad building on Elizabeth Avenue, and Harlow Campus in the United Kingdom.

This news will elicit different reactions from across our community. These learning and working spaces have fostered meaningful experiences, collaboration and connections. Their loss will naturally evoke feelings of grief.

This decision, however, will reduce Memorial's physical footprint and the costs associated with maintaining our facilities. It responds to concerns raised by the Auditor General's 2025 report on facilities management and aligns with feedback we heard from you, our internal community, about cost-saving measures.

I want to be clear at the outset: there are no immediate layoffs associated with today's decision. I also want to provide assurance that employees and students will be supported throughout the transition period.

Planning and communications related to next steps will be deliberate and transparent, with updates shared as work progresses.

You will find more detailed information in the [Gazette](#), but I want to take this opportunity to share additional context directly with faculty and staff.

Signal Hill Campus

Memorial will begin the process of selling the building and land associated with Signal Hill Campus. If a sale is not completed by April 2027, operations will cease and the buildings will close.

This decision does not mean that activities or units currently housed at the Signal Campus will cease. Unit-level planning will commence immediately to identify alternate spaces or adjustments to current offerings.

Several conditions have changed since the campus was conceived. New space capacity has been created through the opening of the Core Science Facility; there is an increase in available residence rooms on the St. John's campus due to lower occupancy rates; and the budget model under development requires units to more directly account for the costs associated with their physical space. These changes directly impact the business case for maintaining Signal Hill Campus.

The Signal Hill Campus has played an important role in fostering collaboration, innovation and community connection. We are committed to carrying the spirit of that work forward through the transition.

Harlow Campus

Academic programming and events at Harlow Campus will continue until Aug. 31, 2026.

Harlow Campus is one of many international experiences Memorial offers to students across 180 partnerships in 50 countries. The university remains committed to international student mobility as a strategy for preparing learners to be engaged, global citizens.

Unfortunately, Memorial can no longer afford to own and maintain property in another country given increasing operational costs, the impact of U.K. immigration rules on the teaching model and the campus's enrolment capacity.

Through last fall's consultations, many of you, as well as students and alumni, affirmed the transformational impact of the Harlow experience. We also, however, heard concerns about access and affordability that have shaped our thinking. To help mitigate barriers to access, we will be reinvesting any net proceeds from the sale of the property to make global

learning opportunities more affordable for students from Newfoundland and Labrador—thereby preserving the spirit of Harlow in new ways. This will include cohort-based learning, which many members of our community highlighted as something to be protected.

Johnson Geo Centre

The Geo Centre will reopen in April, as scheduled, following its usual seasonal closure. If a sale or transfer is not completed by December 2026, the university will cease operations and close the centre at that time.

The Geo Centre has inspired countless young people and visitors to learn about our province's natural history. While that work is valuable, it sits outside our core academic mission, and the university does not assign teaching or research workload to its activities.

Ingstad building

Print and Mail Services as well as Strategic Procurement, two non-academic units housed within the Ingstad building, will move to alternate spaces on the St. John's campus. The timing of the move will be planned to avoid negatively impacting the preparation of course content or other materials critical to academic operations.

Connection to Memorial Evolve

The pressures and possibilities we face as an institution require disciplined choices in response to today's realities. The decisions announced today reflect our responsibility to contract with care and strengthen with purpose by reducing our physical footprint.

By making intentional choices now—grounded in what we value, what we must deliver and what we can responsibly sustain—we are positioning Memorial to remain vibrant and viable for generations to come.

Next week, we will be holding an all-employee town hall to discuss all of the recent changes at Memorial within the context of Memorial Evolve. The [registration link](#) was sent via Newsline yesterday. If you would like to submit a question in advance, please do so via president@mun.ca. All questions submitted will be reviewed, and those that are of broad interest to our community will be addressed during the town hall and/or in follow-up communications.

Your continued support as we navigate these transitions is deeply appreciated.

Warmly,

Janet

External Sender: Use caution when clicking links, opening attachments, or responding.

President, The

From: President, The
Sent: Thursday, January 29, 2026 1:04 PM
To: Whelan, Meaghan
Subject: RE: Follow up on Harlow options

Thanks, Meaghan, for handling this so quickly.

Best regards,
 Rose
 Rose M. Frew, Executive Assistant to the President (Correspondence)
 President's Office, Room A-2028
 Arts and Administration Building | 230 Elizabeth Avenue
 Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
 t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



We acknowledge that the lands on which Memorial University's campuses are situated are in the traditional territories of diverse Indigenous groups, and we acknowledge with respect the diverse histories and cultures of the Beothuk, Mi'kmaq, Innu, and Inuit of this province.

From: Whelan, Meaghan <mcwhelan@mun.ca>
Sent: Thursday, January 29, 2026 12:48 PM
To: external <external@munsu.ca>
Cc: President, The <munpres@mun.ca>
Subject: RE: Follow up on Harlow options

Hi [REDACTED] s. 40 (1)

No need to apologise – and I'm sorry if this is coming in too late to be of use to you!!

To your question, all of the feedback the university received during the consultation process was considered.

The work to make Harlow sustainable has been ongoing for a number of years with multiple initiatives to revitalize interest, including positioning Harlow as a "Gateway to Europe," yielding limited success. Some of the suggestions received (i.e., conferences, meeting spaces, weddings, accommodations) pull us further away from Memorial's core priorities. President Morrison has been clear that our priority is on strengthening academic quality, research intensity and the student experience; economic development for the province is beyond that mandate.

I just happened to be walking by Rose's desk as you called yesterday and I'm glad I did. Any time that something is happening at the university and you want more information or clarification, please don't hesitate to reach out.

Cheers,
 Meaghan

s. 40 (1)

From: [REDACTED] <external@munsu.ca>
Sent: Wednesday, January 28, 2026 10:23 PM
To: Whelan, Meaghan <mcwhelan@mun.ca>

Cc: President, The <munpres@mun.ca>
 Subject: Re: Follow up on Harlow options

TIME SENSITIVE

Hi Meaghan,

Thank you for this information, it's very much appreciated on our end to properly inform our communications.

If I may ask a follow up, it was raised by a professor on VOXM last week that he viewed there to be opportunities for Harlow to be transformed into a business and trade hub, with there being long-term economic potential for Newfoundland and Labrador.

I'm just wondering if alternative options like this were considered in this decision, and if conversations with government were had on other options.

I have an interview set up with NTV tomorrow afternoon to discuss this, so my sincerest apologies if you're unable to reply in time for our consideration.

Thank you kindly,

s. 40 (1)

Executive Director of External Affairs, Communications, and Research
 Memorial University of Newfoundland Students' Union (MUNSU)
 1 Arctic Ave, St. John's, NL A1C 5S7 | UC-2000
 Office: (709) 864-7633



On Wed, Jan 28, 2026 at 4:35 PM Whelan, Meaghan <mcwhelan@mun.ca> wrote:

Hi [REDACTED], s. 40 (1)

I understand you were looking for more information about the options under consideration for students in light of Harlow closing.

Theatre (in School of Fine Arts at Grenfell Campus) is the only Memorial program with a mandatory Harlow component. Unequivocally, students in the theatre program will be able to proceed through their program as scheduled and have the opportunity to take part in an international experience. Our immediate goal is to identify other/alternate cohort-based international experiences that will be equally enriching. The intention is for students and faculty to be involved in choosing the best place that meets the needs of their academic program.

You may also be interested in this, which was part of the message to faculty and staff earlier today.

Harlow Campus

Academic programming and events at Harlow Campus will continue until Aug. 31, 2026.

Harlow Campus is one of many international experiences Memorial offers to students across 180 partnerships in 50 countries. The university remains committed to international student mobility as a strategy for preparing learners to be engaged, global citizens.

Unfortunately, Memorial can no longer afford to own and maintain property in another country given increasing operational costs, the impact of U.K. immigration rules on the teaching model and the campus's enrolment capacity.

Through last fall's consultations, many of you, as well as students and alumni, affirmed the transformational impact of the Harlow experience. We also, however, heard concerns about access and affordability that have shaped our thinking. To help mitigate barriers to access, we will be reinvesting any net proceeds from the sale of the property to make global learning opportunities more affordable for students from Newfoundland and Labrador—thereby preserving the spirit of Harlow in new ways. This will include cohort-based learning, which many members of our community highlighted as something to be protected.

Please don't hesitate to reach out if you need anything further.

Cheers,
Meaghan

MEAGHAN WHELAN she/her
ASSOCIATE DIRECTOR (COMMUNICATIONS)
Marketing and Communications
Memorial University of Newfoundland

St. John's, NL, Canada A1C 5S7

M [REDACTED] s. 40 (1)

We acknowledge that the lands on which Memorial University's campuses are situated are in the traditional territories of diverse Indigenous groups, and we acknowledge with respect the histories and cultures of the Beothuk, Mi'kmaq, Innu and Inuit of this province.

President, The

From: President, The
Sent: Friday, February 20, 2026 9:42 AM
To: [REDACTED] s. 40 (1)
Subject: RE: Important

Thank you for your email. I am acknowledging receipt on behalf of the President's Office. Your email has been forwarded directly to Dr. Morrison.

Best regards,
 Rose
 Rose M. Frew, Executive Assistant to the President (Correspondence)
 President's Office, Room A-2028
 Arts and Administration Building | 230 Elizabeth Avenue
 Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
 t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



We acknowledge that the lands on which Memorial University's campuses are situated are in the traditional territories of diverse Indigenous groups, and we acknowledge with respect the diverse histories and cultures of the Beothuk, Mi'kmaq, Innu, and Inuit of this province.

From: [REDACTED] s. 40 (1)
Sent: Friday, February 20, 2026 12:18 AM
To: President, The <munpres@mun.ca>
Subject: Important

Good day,

s. 40 (1)

[REDACTED]

We are interested in hearing exactly what brought you to the decision, so we have a few questions we would much appreciate your response to. We wish to represent all sides of this matter fairly. [REDACTED] and therefore time sensitive, so we would like to have your response via email or phone by Friday, February 27th.

s. 40 (1)

Here are the questions:

1. We are interested in investigating the concept of value. As administrators, how do you determine the value of facilities like Harlow Campus, including its programs?
2. The planned final decision announcement was set to be in August of this year. Can you explain the reasoning behind its shift to January 28th?
3. Do we have your permission to quote your responses?

If there is any more information you think is important for us to know, please feel free to share that. Thank you for your time,

[REDACTED] s. 40 (1)

President, The

From: President, The <munpres@mun.ca>
Sent: Monday, February 23, 2026 9:43 AM
To: Fitzgerald, Renee
Subject: FW: Personal introductions concerning the Harlow Campus of Memorial University of Newfoundland

From: Wright, Jordan <jwwright@mun.ca>
Sent: Monday, February 23, 2026 9:39 AM
To: Dan Swords <dan.swords@harlow.gov.uk>; 'Gary Salisbury' <gsalisbury@harlow-college.ac.uk>; Morrison, Janet <jmorrison@mun.ca>
Cc: President, The <munpres@mun.ca>
Subject: Re: Personal introductions concerning the Harlow Campus of Memorial University of Newfoundland

Good morning Dan.

Sincere thanks for the outreach and thank you also Gary for making the connection.

Janet and I would be happy to have a discussion with you about the properties. I've cc'd the office to help us to arrange potentially in the next week or so.

Best wishes and we look forward to connecting with you soon.

Jordan

Jordan Wright BA, MBA, PMP
 he/him
 Senior Advisor and Project Manager

Memorial University
 Office of the President

T / +1 709 864 6238



LOOKING BACK | LAUNCHING FORTH

mun.ca/100

From: Dan Swords <dan.swords@harlow.gov.uk>
Sent: Monday, February 23, 2026 5:06 AM

1

NOTE TO APPLICANT: The remainder of this email thread is previously located in the records.

IAP Office

President, The

From: President, The
Sent: Wednesday, March 18, 2026 10:04 AM
To: Morrison, Janet
Cc: Brown, Margot
Subject: FW: MUN President's Inbox: Harlow Campus

Forwarding for your information.

Best regards,
Rose
Rose M. Frew, Executive Assistant to the President (Correspondence)
President's Office, Room A-2028
Arts and Administration Building | 230 Elizabeth Avenue
Memorial University | St. John's | Newfoundland and Labrador | A1C 5S7
t: 709.864.8212 | f: 709.864.2059 | email: president@mun.ca



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From: [REDACTED] s. 40 (1)
Sent: Wednesday, March 18, 2026 6:35 AM
To: President, The <munpres@mun.ca>
Subject: MUN President's Inbox: Harlow Campus

<https://mattbarter.ca/2026/03/18/mun-presidents-inbox-harlow-campus/>