

**Response to Applicant - Partial Disclosure**

February 24, 2025

Dear Applicant:

**Re: Your request for access to information under Part II of the *Access to Information and Protection of Privacy Act, 2015* [Our File #: HCS-013-2025]**

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On January 20, 2025, the Department of Health and Community Services received your request for access to the following records:

*All information regarding the St. Clare's hospital replacement including correspondence from November 8, 2024, to present.*

A decision has been made by the Department of Health and Community Services to provide access to some of the requested information.

Access to the remaining records, and/or information contained within the records, has been refused in accordance with the following exception(s) to disclosure, as specified in the **Access to Information and Protection of Privacy Act, 2015 (the Act)**:

**Section 29(1)(a):** *The head of a public body may refuse to disclose to an applicant information that would reveal advice, proposals, recommendations, analyses or policy options developed by or for a public body or minister.*

**Section 31(1)(l):** *The head of a public body may refuse to disclose information to an applicant where the disclosure could reasonably be expected to reveal the arrangements for the security of property or a system, including a building, a vehicle, a computer system or a communications system;*

**Section 35(1)(d):** *The head of a public body may refuse to disclose to an applicant information which would reasonably be expected to disclose information, the disclosure of which could reasonably be expected to result in the premature disclosure of a proposal or project or in significant loss or gain to a third party.*

**Section 40(1):** *The head of a public body shall refuse to disclose personal information to an applicant where the disclosure would be an unreasonable invasion of a third party's personal privacy.*

**Non-responsive:** *Any records with this stamp indicate that they are not relevant to the Request.*

Be informed the following pages are redacted in their entirety under the following exemptions:

<b>Pages Redacted</b>	<b>Sections <i>ATIPPA, 2015</i></b>
12-26, 30-43, 65-90, 92-111, 113-181	Non-responsive
28-29	29(1)(a), 35(1)(d)

Also be advised that non-responsive documents attached to responsive records have been excluded from the package.

As required by 8(2) of the Act, we have severed information that is unable to be disclosed and have provided you with as much information as possible. In accordance with your request for a copy of the records, the appropriate copies have been enclosed.

Please be advised that you may ask the Information and Privacy Commissioner to review the processing of your access request, as set out in section 42 of the Act (a copy of this section has been enclosed for your reference). A request to the Commissioner must be made in writing within 15 business days of the date of this letter or within a longer period that may be allowed by the Commissioner.

The appeal may be addressed to the Information and Privacy Commissioner is as follows:

Office of the Information and Privacy Commissioner  
 2 Canada Drive  
 P. O. Box 13004, Stn. A  
 St. John's, NL. A1B 3V8

Telephone: (709) 729-6309  
 Toll-Free: 1-877-729-6309  
[commissioner@oipc.nl.ca](mailto:commissioner@oipc.nl.ca)

You may also appeal directly to the Supreme Court within 15 business days after you receive the decision of the public body, pursuant to section 52 of the Act (a copy of this section has been enclosed for your reference).

Please be advised that this request may be published on the [Completed Access to Information Requests](#) website. Requests will be posted when possible, but no sooner than three business days after a response is sent electronically, or five business days where a response is sent by mail. Please note that requests for personal information will not be posted online. Additional details regarding the process for publishing requests online can be found [here](#).



Government of Newfoundland and Labrador  
**Department of Health and Community Services**  
Data Governance & Privacy Division

If you have any further questions, please feel free to contact me via e-mail at [ATIPP-Health@gov.nl.ca](mailto:ATIPP-Health@gov.nl.ca).

Sincerely,

A handwritten signature in cursive script, appearing to read "Ana".

Ana de Almeida  
ATIPP Coordinator

### **Access or correction complaint**

42. (1) A person who makes a request under this Act for access to a record or for correction of personal information may file a complaint with the commissioner respecting a decision, act or failure to act of the head of the public body that relates to the request.

(2) A complaint under subsection (1) shall be filed in writing not later than 15 business days

(a) after the applicant is notified of the decision of the head of the public body, or the date of the act or failure to act; or

(b) after the date the head of the public body is considered to have refused the request under subsection 16 (2).

(3) A third party informed under section 19 of a decision of the head of a public body to grant access to a record or part of a record in response to a request may file a complaint with the commissioner respecting that decision.

(4) A complaint under subsection (3) shall be filed in writing not later than 15 business days after the third party is informed of the decision of the head of the public body.

(5) The commissioner may allow a longer time period for the filing of a complaint under this section.

(6) A person or third party who has appealed directly to the Trial Division under subsection 52 (1) or 53 (1) shall not file a complaint with the commissioner.

(7) The commissioner shall refuse to investigate a complaint where an appeal has been commenced in the Trial Division.

(8) A complaint shall not be filed under this section with respect to

(a) a request that is disregarded under section 21;

(b) a decision respecting an extension of time under section 23;

(c) a variation of a procedure under section 24; or

(d) an estimate of costs or a decision not to waive a cost under section 26.

(9) The commissioner shall provide a copy of the complaint to the head of the public body concerned.

**Direct appeal to Trial Division by an applicant**

52. (1) Where an applicant has made a request to a public body for access to a record or correction of personal information and has not filed a complaint with the commissioner under section 42, the applicant may appeal the decision, act or failure to act of the head of the public body that relates to the request directly to the Trial Division.

(2) An appeal shall be commenced under subsection (1) not later than 15 business days

(a) after the applicant is notified of the decision of the head of the public body, or the date of the act or failure to act; or

(b) after the date the head of the public body is considered to have refused the request under subsection 16 (2).

(3) Where an applicant has filed a complaint with the commissioner under section 42 and the commissioner has refused to investigate the complaint, the applicant may commence an appeal in the Trial Division of the decision, act or failure to act of the head of the public body that relates to the request for access to a record or for correction of personal information.

(4) An appeal shall be commenced under subsection (3) not later than 15 business days after the applicant is notified of the commissioner's refusal under subsection 45 (2).

**From:** O'Neill, Melony  
**Sent:** Friday, November 8, 2024 2:13 PM  
**To:** McCabe, Meghan, Barfoot, Scott, Sorensen, David, Pomeroy, Sonja, Scott, Brian  
**Subject:** KM - Infrastructure Site Selection  
**Attachments:** KM - Infrastructure Site Selection.docx

Hi folks,

As the questions around procurement of land for infrastructure (including the new hospital) have arisen, I thought this information may be helpful.

Thanks,

Mel

## **Infrastructure Site Selection Key Messages**

- Site selection is a key decision point in any infrastructure project.
- The most foundational element for site selection, in every public infrastructure project, is what location will best support the services that will be provided at the facility.
- Almost as important, are the physical features of a site from a “buildability” perspective: i.e. size and shape of the property, soil conditions (i.e. rock, bog, etc), elevation change (relative flat vs in the side of a steep hill).
- Government officials and/or consultants will look at what land is available in a particular area that suits or fits the infrastructure need and make recommendations accordingly.
- Once a decision has been made, officials begin the process of acquiring the property (could be a Crown Land application, purchase and sale with a known landowner, or could be expropriation).
- For a health care project of this size, two of the biggest constraints was finding a parcel of land big enough that was also in proximity to the population to be served, as well as other health care services.
- In particular, for this health care campus model, officials were looking for a parcel of land that was at least 60 acres to ensure that we are planning for the future
- When St. Clare’s replacement was first announced, one of the obvious sites that was considered was the former Grace Hospital site. At less than 10 acres, this site would not work.
- Officials also considered the site of the Waterford Hospital. When the project was “just” the St. Clare’s replacement, there was potential that this site may be large enough for an acute care hospital but, further analysis was required to consider traffic flow and municipal infrastructure services.
- At the same time, planning required us to consider a site for a broader health care campus, thinking about the next 50 years for acute and tertiary care health services in the province, and not just the replacement of St. Clare’s.
- One of the sites that officials started considering was the Kenmount Road area. And, at the same time, TI was approached by the owners of Kenmount Crossing who wanted to offer free land.

- At that point in time, they did not know how much land we would need, but they offered 10 acres as a donation.
- The stars started to align.
- Kenmount Crossing is within a 10-minute driving distance from the Health Sciences Centre, recognizing that there are linkages between the new campus and the existing Health Sciences Centre which include the School of Medicine and the School of Nursing.
- It is accessible to both Kenmount Road and the Outer Ring Road.
- It will also help unlock land for housing and help address municipal services requirements which eliminate barriers for private development.

**Infrastructure Site Selection**  
**Transportation and Infrastructure**  
November 2024

**Summary** Questions may arise around procurement of land for infrastructure, including the new hospital at Kenmount Crossing.

**Anticipated questions:**

- Why was Kenmount Crossing chosen for the new hospital?

**Key Messages**

- Site selection is a key decision point in any infrastructure project. The most foundational element for site selection, in every public infrastructure project, is what location will best support the services that will be provided at the facility.
- Almost as important, are the physical features of a site from a “buildability” perspective, such as size and shape of the property, soil conditions (i.e. rock, bog, etc.), elevation change (relatively flat vs. on the side of a steep hill).
- Government officials and/or consultants will look at what land is available in a particular area that suits or fits the infrastructure need and make recommendations accordingly.
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- It is accessible to both Kenmount Road and the Outer Ring Road.
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**From:** Barfoot, Scott  
**Sent:** Tuesday, November 12, 2024 1:53 PM  
**To:** McCabe, Meghan, Scott, Brian, Sorensen, David

The Government of Newfoundland and Labrador has selected Deloitte Inc. to complete an assessment of acute care service delivery in the Northeast Avalon region. The contract, valued at \$2.1 million, will support the development of a master plan and program for a new hospital to replace St. Clare's Mercy Hospital and the new Cardiovascular and Stroke Institute to be constructed at the Health Sciences Centre.

The consultant will determine the scope of services required at each of the new facilities, including:

- Appropriate space and location requirements;
- Site options for the St. Clare's Mercy Hospital replacement; and
- The optimization of new health care infrastructure.

As part of this work, Deloitte Inc. will engage with the Northeast Avalon Health Care Infrastructure Advisory Committee. This work is integral to meeting the needs of residents in the province's most populous area, which has seen a 25 per cent increase in its population over the last two decades.

A report on the assessment is due in late 2023.

The replacement of St. Clare's Mercy Hospital and the construction of a Cardiovascular and Stroke Institute are in addition to the new adult mental health and addictions facility and the expanded emergency department at the Health Sciences Centre, which are currently under construction.

Information on tenders and requests for proposals issued and awarded by the department and other public bodies is available by visiting [www.merx.com/govnl](http://www.merx.com/govnl).

### **Quotes**

"It is important that health care infrastructure meet the needs of Newfoundlanders and Labradorians. Having a consultant develop a plan for the region will help ensure we have the proper infrastructure in place to optimize the delivery of health care services in our province well into the future."

Honourable Elvis Loveless

Minister of Transportation and Infrastructure

"We are taking the next steps in our plan to replace St. Clare's Mercy Hospital and build a new Cardiovascular and Stroke Institute. These facilities, along with the redeveloped emergency department and the new adult mental health and addictions hospital at the Health Sciences Centre, are helping us create a reimagined and modernized health care system in Newfoundland and Labrador. Enhanced health infrastructure will also provide modern facilities that support the recruitment and retention of health care professionals."

Honourable Tom Osborne

Minister of Health and Community Services

**From:** production@nlnewsnow.ca <production@nlnewsnow.ca>  
**Sent:** Tuesday, November 12, 2024 7:21 PM  
**To:** Coffey, Tina  
**Subject:** OTF Headline - NEW HOSPITAL LOCATION: There was heated debate in the HOA t ...

**CAUTION:** This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

#### NTV Evening Newshour - Tue, November 12, 2024

NEW HOSPITAL LOCATION: There was heated debate in the HOA today over the site for the new St. Clare's replacement hospital. [Andrew Parsons", Premier; "Fred Hutton", Infrastructure Minister; "Tony Wakeham", PC Leader; "**Jim Dinn**", NDP Leader]

CJON (NTV) - Evening Newshour @ 06:00:00pm Duration: 00:05:00 Reporter: Ben Cleary

 31(1)(l)

Client: PG - ED - Education

NL News Now

Email: [Production@nlnewsnow.ca](mailto:Production@nlnewsnow.ca)

Tel: 709-732-6397

Web: [www.nlnewsnow.ca](http://www.nlnewsnow.ca)

**From:** Hanrahan, Heather  
**Sent:** Thursday, November 14, 2024 2:45 PM  
**To:** Parfrey, Patrick, DeanofMedicine@mun.ca, MedDeanEA : Reid, Michele, McGrath, John, Karen Stone, Cabot, Antionette, Beh, Patricia, David Diamond, Al-Asaad, Sohaib, O'Brien, Kelli, [REDACTED] Cathy Fitzpatrick (Executive Offices, Keith, Nadine, Lokash, Jennifer, Reid, Michele Marie, Gena Bugden, McKeen, Dolores Madeline, Vice-President (Academic, King, Darla, Hayes, Megan, Langor, Fiona, Sweeney, Gillian, Herritt, Jeannine, Moore, Dave, Cathy.Fitzpatrick@easternhealth.ca, Kim.Adams@easternhealth.ca, Murray.Doucette@easternhealth.ca, gregory.browne@easternhealth.ca, Cassie.Chisholm@easternhealth.ca, kelliobrien@westernhealth.nl.ca, gregory.manning@easternhealth.ca, scottmackenzie@westernhealth.nl.ca, medvicedean@mun.ca, medvicedeanassistant@mun.ca, salasaaed@mun.ca, andrewhunt@munmed.ca, psnow@mun.ca, ptucker@mun.ca, jatin.morkar@easternhealth.ca, King, Darla, medCOOadmin, O'Brien, Kelli, Percey, Chase, King, Darla, rodney.russell@mun.ca, Desmond Whalen, Ian.MacPherson@easternhealth.ca, Dayna.Butler@easternhealth.ca, susan.mercer@easternhealth.ca, kimberly.babb@easternhealth.ca, tadey@cpsnl.ca, josmond@cpsnl.ca, gfarrell@nlma.nl.ca, gmmuise@nlma.nl.ca, smajor@nlma.nl.ca, swmurphy@mun.ca, b89tlh@mun.ca, [REDACTED] dfmchair, Morrissey, Patrick (HCS), Kate MacDonald, Chad Perrin, cwhitton@mun.ca, ugmeassociatedean@mun.ca, Susan MacDonald, Glenda Nash, dcarroll@cpsnl.ca, lynettenlma, Jonathan Carpenter, Alteen, Lawrence  
**Cc:** Hanrahan, Heather  
**Subject:** RE: Follow-up session- Faculty of Medicine Expansion 1-445pm - meeting notes  
**Attachments:** Minutes Oct 4 - Medical School Expansion Symposium 2-final.docx, **Non-responsive** 1- FoM Symposium - Setting the Stage- update Oct 42024- oct 2 version.pptx

Hello All,

Just sharing the notes from the second Family of Medicine Expansion Symposium held on Oct 3. Also included is the presentation provided by Dr. Parfrey and myself.

Thanks for your interest in this session and I think overall it profiled positive movement toward expansion.

Have a good day!

Heather



A 10-YEAR HEALTH TRANSFORMATION

# Faculty of Medicine Expansion Symposium Transformation Priorities – Progress Update October 4, 2024

# Key Drivers for Medical School Expansion to meet the needs of Newfoundland and Labrador:

- 1) Health Accord
- 2) Replacement for St. Clare's/New Cardiovascular and Stroke Institute and Tertiary Services



# Purpose of Today

1. Update on all aspects of Medical School Expansion and related costs and expenditures
2. Update on replacement Hospital for St. Clare's/New Cardiovascular and Stroke Institute and Tertiary Services



A 10-YEAR HEALTH TRANSFORMATION

# Replacement for St. Clare's/New Cardiovascular and Stroke Institute and Tertiary Services

**From:** Greene, Paul M.  
**Sent:** Tuesday, November 26, 2024 9:14 AM  
**To:** Sheppard, Valerie  
**Cc:** Scott.Gow@easternhealth.ca  
**Subject:** Daycare - Inside space requirements

Hi Val,

As requested, see below. Contact info at Education is embedded in the emails. [REDACTED]

29(1)(a)

Copying Scott as well.

Paul

---

**From:** Canning, Candy <[CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)>  
**Sent:** Friday, October 11, 2024 3:00 PM  
**To:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>  
**Subject:** RE: question

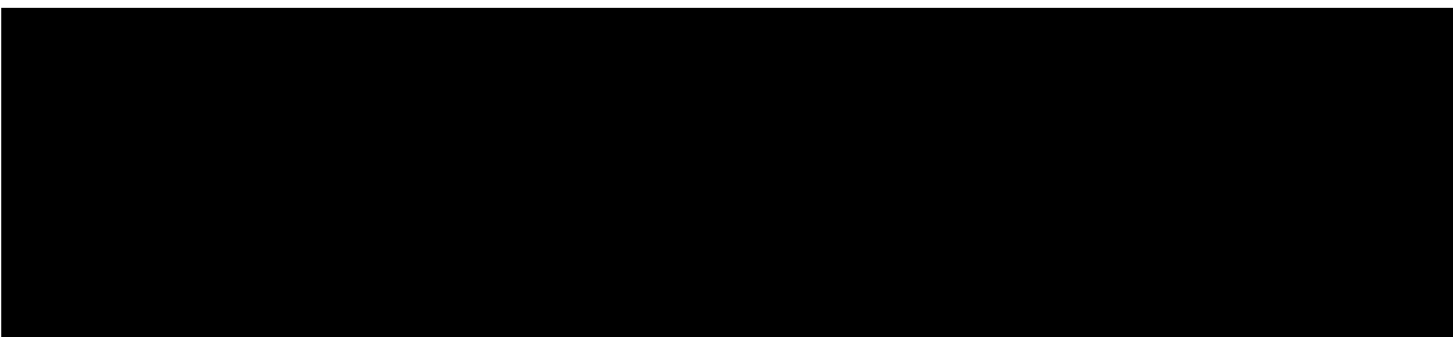
Hi Peter,

Each child requires 3.3 square meters, with a minimum room size of 24 square meters, therefore, the following are the minimum room sizes per age:

- Infant room: 6 children. Minimum 24 square meters
- Toddler room: 10 children. Minimum 33 square meters
- Toddler/Preschool room: 14 children. Minimum 47 square meters
- Preschool room: 16 children. 53 square meters
- School age room: 30 children. 99 square meters.

In addition, there must be:

- one toilet and sink per 10 children, and directly accessible from the homeroom, and not included in the above measurements.
- Administrative office
- Kitchen
- 1 staff washroom (accessible)



29(1)(a)

29(1)(a)

[REDACTED]

I understand this is a lot of information. My team and I are happy to meet with the design team if/when further information is required.

Please let me know if you have any questions.

Candy

## *Candy Canning*

### **Space Creation Project Manager**

Division of Early Learning and Child Development

Department of Education

P.O Box 2222

1 Markham Place

McCurdy Complex, 2<sup>nd</sup> Floor

Gander, NL A1V 2N9

Phone: (709) 651- 1193

Email: [CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)

---

**From:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>

**Sent:** Friday, October 11, 2024 10:13 AM

**To:** Canning, Candy <[CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)>

**Subject:** RE: question

Morning:

29(1)(a)

[REDACTED]

P

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**From:** Canning, Candy <[CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)>

**Sent:** Friday, October 11, 2024 9:47 AM

**To:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>

**Subject:** RE: question

Good morning Peter,

29(1)(a)

[REDACTED]

Thanks,

Candy

HCS-013-2025

# Candy Canning

## Space Creation Project Manager

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1 Markham Place

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Gander, NL A1V 2N9

Phone: (709) 651- 1193

Email: [CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)

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**From:** Collins, Kirsty <[kirstycollins@gov.nl.ca](mailto:kirstycollins@gov.nl.ca)>

**Sent:** Friday, October 11, 2024 8:59 AM

**To:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>

**Cc:** Canning, Candy <[CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)>; Collins, Kirsty <[kirstycollins@gov.nl.ca](mailto:kirstycollins@gov.nl.ca)>

**Subject:** Re: question

40(1)

Hi Peter! We'd love to help with this. [REDACTED] but I've ccd our space creation project manager Candy who can touch base with you. I'm excited to see this is being considered. Chat soon!

Kirsty

---

**From:** Trask, Nora <[NoraTrask@gov.nl.ca](mailto:NoraTrask@gov.nl.ca)>

**Sent:** Thursday, October 10, 2024 5:39 PM

**To:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>

**Cc:** Collins, Kirsty <[kirstycollins@gov.nl.ca](mailto:kirstycollins@gov.nl.ca)>

**Subject:** RE: question

Hi Peter,

Great to hear from you! Your name came up recently and you've been on my mind. I hope all is well. 😊

40(1)

[REDACTED] so I'm going to pass you on to Kirsty Collins. She is currently holding the space creation file and should be able to find answers to questions you may have. I'm very excited to hear that child care is being given such consideration for this new project.

Best of luck!

N

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**From:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>

**Sent:** Tuesday, October 1, 2024 11:59 AM

**To:** Trask, Nora <[NoraTrask@gov.nl.ca](mailto:NoraTrask@gov.nl.ca)>

**Subject:** question

Good day:

I have a coworker in Health who is doing some work on the physical capacity components of the replacement facility for the old St. Clare's hospital. Paul Greene asked if I could produce an approximate percentage of space for the daycare component of the entire facility.

Basically, how much physical space will be required to accommodate the staff's needs for daycare?.....he is just looking for a guestimate.

Thank you.

Peter

R. Peter McDonald  
Ministerial Liason  
Department of Health and Community Services  
709-729-2149  
709-687-2327  
[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)

Bachelor of Science(Mathematics)  
Bachelor of Education(Secondary)  
Diploma Adult Teacher Education  
Masters of Education(Leadership)

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Hi Val,

See additional info re outside space requirements.

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Ministerial Liason  
Department of Health and Community Services  
709-729-2149  
709-687-2327  
[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)

Bachelor of Science(Mathematics)  
Bachelor of Education(Secondary)  
Diploma Adult Teacher Education  
Masters of Education(Leadership)

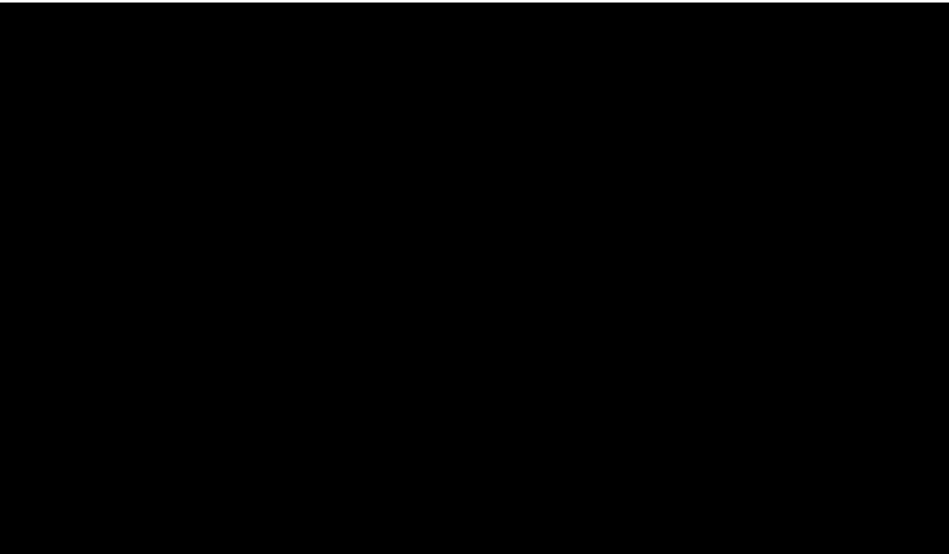
**From:** Sheppard, Valerie  
**Sent:** Thursday, November 28, 2024 12:52 PM  
**To:** Greene, Paul M., Scott Gow  
**Subject:** RE: Daycare - outside space requirements

Scott and Paul,

29(1)(a), 35(1)(d)

Using Candy's criteria and MUN's numbers, [REDACTED]

[REDACTED] Can you please provide some planning guidelines for infant or school age rooms, and also comment on the below needs? 29(1)(a), 35(1)(d)



29(1)(a), 35(1)(d)

Thank you,

**Valerie Sheppard, P.Eng. | Senior Engineer**  
Infrastructure Planning and Procurement  
Department of Transportation and Infrastructure  
Government of Newfoundland and Labrador

709-640-1895 (c) | [valeriesheppard@gov.nl.ca](mailto:valeriesheppard@gov.nl.ca)

---

**From:** Canning, Candy <CandyCanning@gov.nl.ca>  
**Sent:** Wednesday, November 27, 2024 3:23 PM  
**To:** Sheppard, Valerie <ValerieSheppard@gov.nl.ca>; Greene, Paul M. <paulgreene@gov.nl.ca>; Scott Gow <Scott.Gow@nlhealthservices.ca>  
**Subject:** RE: Daycare - outside space requirements

Hello Valerie,

Please see responses below to your questions. I would love to set up a meeting with you to discuss further.

Thanks,

Candy

*Candy Canning*  
**Space Creation Project Manager**  
HCS-013-2025

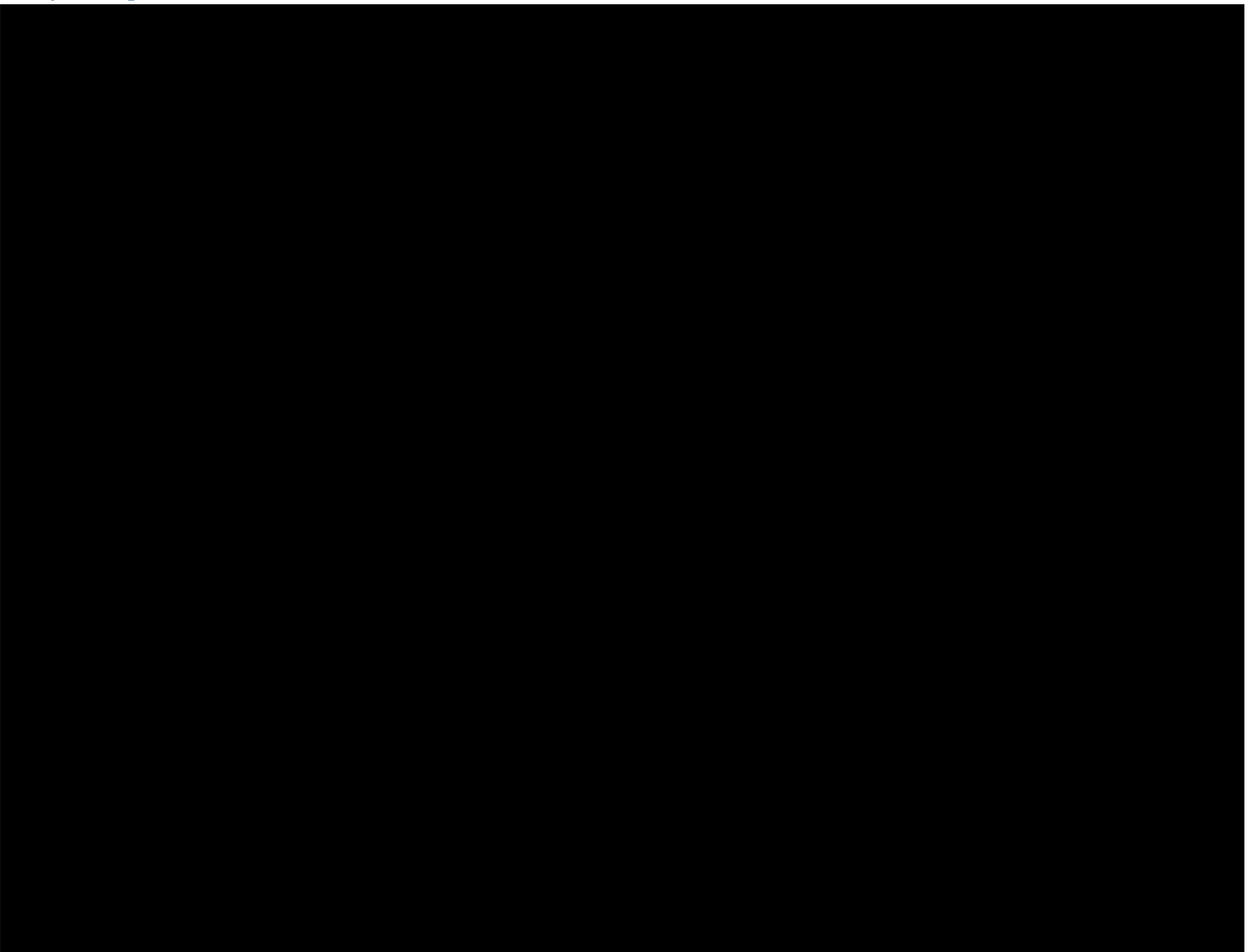
Division of Early Learning and Child Development  
Department of Education  
P.O Box 2222  
1 Markham Place  
McCurdy Complex, 2<sup>nd</sup> Floor  
Gander, NL A1V 2N9  
Phone: (709) 651- 1193  
Email: [CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)

---

**From:** Sheppard, Valerie <[ValerieSheppard@gov.nl.ca](mailto:ValerieSheppard@gov.nl.ca)>  
**Sent:** Tuesday, November 26, 2024 11:40 AM  
**To:** Canning, Candy <[CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)>  
**Cc:** Scott Gow <[Scott.Gow@easternhealth.ca](mailto:Scott.Gow@easternhealth.ca)>; Greene, Paul M. <[paulgreene@gov.nl.ca](mailto:paulgreene@gov.nl.ca)>  
**Subject:** RE: Daycare - outside space requirements

Good morning Candy,

We're hoping to detail some high level space requirements for the new healthcare campus in St. John's – I've received the interior and exterior notes that you provided to Paul and Peter McDonald last month. A few questions to guide our site planning:



Thank you,

**Valerie Sheppard, P.Eng. | Senior Engineer**

Infrastructure Planning and Procurement  
Department of Transportation and Infrastructure  
Government of Newfoundland and Labrador

709-640-1895 (c) | [valeriesheppard@gov.nl.ca](mailto:valeriesheppard@gov.nl.ca)

---

**From:** Greene, Paul M. <[paulgreene@gov.nl.ca](mailto:paulgreene@gov.nl.ca)>  
**Sent:** Tuesday, November 26, 2024 9:15 AM  
**To:** Sheppard, Valerie <[ValerieSheppard@gov.nl.ca](mailto:ValerieSheppard@gov.nl.ca)>  
**Cc:** Scott Gow <[Scott.Gow@easternhealth.ca](mailto:Scott.Gow@easternhealth.ca)>  
**Subject:** Daycare - outside space requirements

---

**From:** Canning, Candy <[CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)>  
**Sent:** Friday, October 11, 2024 3:36 PM  
**To:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>  
**Subject:** RE: question

Hi Peter,

29(1)(a)

Candy

*Candy Canning*

**Space Creation Project Manager**

Division of Early Learning and Child Development  
Department of Education

P.O Box 2222

1 Markham Place

McCurdy Complex, 2<sup>nd</sup> Floor

Gander, NL A1V 2N9

Phone: (709) 651- 1193

Email: [CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)

---

**From:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>  
**Sent:** Friday, October 11, 2024 10:13 AM  
**To:** Canning, Candy <[CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)>  
**Subject:** RE: question

Morning:

29(1)(a)

29(1)(a)

P

---

**From:** Canning, Candy <[CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)>  
**Sent:** Friday, October 11, 2024 9:47 AM  
**To:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>  
**Subject:** RE: question

Good morning Peter,

29(1)(a)

Thanks,

Candy

*Candy Canning*

**Space Creation Project Manager**

Division of Early Learning and Child Development

Department of Education

P.O Box 2222

1 Markham Place

McCurdy Complex, 2<sup>nd</sup> Floor

Gander, NL A1V 2N9

Phone: (709) 651- 1193

Email: [CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)

---

**From:** Collins, Kirsty <[kirstycollins@gov.nl.ca](mailto:kirstycollins@gov.nl.ca)>  
**Sent:** Friday, October 11, 2024 8:59 AM  
**To:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>  
**Cc:** Canning, Candy <[CandyCanning@gov.nl.ca](mailto:CandyCanning@gov.nl.ca)>; Collins, Kirsty <[kirstycollins@gov.nl.ca](mailto:kirstycollins@gov.nl.ca)>  
**Subject:** Re: question

40(1)

Hi Peter! We'd love to help with this. [REDACTED] but I've ccd our space creation project manager Candy who can touch base with you. I'm excited to see this is being considered. Chat soon!

Kirsty

---

**From:** Trask, Nora <[NoraTrask@gov.nl.ca](mailto:NoraTrask@gov.nl.ca)>  
**Sent:** Thursday, October 10, 2024 5:39 PM  
**To:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>  
**Cc:** Collins, Kirsty <[kirstycollins@gov.nl.ca](mailto:kirstycollins@gov.nl.ca)>  
**Subject:** RE: question

Hi Peter,

Great to hear from you! Your name came up recently and you've been on my mind. I hope all is well. 😊

so I'm going to pass you on to Kirsty Collins. She is currently holding the space creation file and should be able to find answers to questions you may have. I'm very excited to hear that child care is being given such consideration for this new project.

Best of luck!

N

---

**From:** McDonald, Peter R <[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)>

**Sent:** Tuesday, October 1, 2024 11:59 AM

**To:** Trask, Nora <[NoraTrask@gov.nl.ca](mailto:NoraTrask@gov.nl.ca)>

**Subject:** question

Good day:

I have a coworker in Health who is doing some work on the physical capacity components of the replacement facility for the old St. Clare's hospital. Paul Greene asked if I could produce an approximate percentage of space for the daycare component of the entire facility.

Basically, how much physical space will be required to accommodate the staff's needs for daycare?.....he is just looking for a guestimate.

Thank you.

Peter

R. Peter McDonald  
Ministerial Liason  
Department of Health and Community Services  
709-729-2149  
709-687-2327  
[PeterRMcDonald@gov.nl.ca](mailto:PeterRMcDonald@gov.nl.ca)

Bachelor of Science(Mathematics)  
Bachelor of Education(Secondary)  
Diploma Adult Teacher Education  
Masters of Education(Leadership)

**From:** Greene, Paul M.  
**Sent:** Wednesday, December 18, 2024 10:51 AM  
**To:** Dunn, Adam  
**Subject:** FW: Project Billings  
**Attachments:** GNL000000123.pdf, Cardio Vascular Institute (CVSI).xlsx **Non responsive**  
GNL000000124.pdf, St. Clare's Hospital Replacement.xlsx,  
GNL000000125.pdf, Community Health ( Step-Down Project).xlsx **Non responsive**

Adam,

31(1)(I)

As discussed, you can do up the Payment Requisition forms [REDACTED] for these when you get a chance. I'll do up a template [REDACTED] as this is a new one, and I will save the invoices for that project on the [REDACTED]

We can discuss if you want me to send them to Sherri (and copy you), or if you want to send them up to her.

Paul

---

**From:** Darren Croke <Darren.Croke@nlhealthservices.ca>  
**Sent:** Tuesday, November 12, 2024 10:59 AM  
**To:** Greene, Paul M. <paulgreene@gov.nl.ca>  
**Subject:** FW: Project Billings

Hi Paul,

Please see the acted invoices as requested.

Darren

Darren Croke  
Financial Analyst  
NL Health Services  
760 Topsail Rd, A1N 3J5  
Mount Pearl Square  
Phone 709-752-4599  
Fax 709-752-4539  
Email [darren.croke@nlhealthservices.ca](mailto:darren.croke@nlhealthservices.ca)

---

**From:** Carol Ann Pretty <Carol.Pretty@nlhealthservices.ca>  
**Sent:** Tuesday, November 12, 2024 10:03 AM  
**To:** Darren Croke <Darren.Croke@nlhealthservices.ca>  
**Subject:** RE: Project Billings

Hi Darren  
See attached.

Thank you  
Carol Ann

---

**From:** Darren Croke <[Darren.Croke@nlhealthservices.ca](mailto:Darren.Croke@nlhealthservices.ca)>  
**Sent:** Monday, November 4, 2024 10:24 AM  
**To:** Carol Ann Pretty <[Carol.Pretty@nlhealthservices.ca](mailto:Carol.Pretty@nlhealthservices.ca)>  
**Subject:** Project Billings

Hi Carol Ann,

Can you please bill government – Paul Greene for the following projects:

- |   |              |
|---|--------------|
| 1. Cardiovascular/Stroke Institute (CVSI) | \$12,048.72  |
| 2. St. Clare’s Hospital Replacement       | \$6,061.36   |
| 3. Community Mental Health (Step-Down)    | \$237,244.36 |

Can you please invoice separately and send back to me? Account #0011.45.8500251

Thanks  
Darren

Darren Croke  
Financial Analyst  
NL Health Services  
760 Topsail Rd, A1N 3J5  
Mount Pearl Square  
Phone 709-752-4599  
Fax 709-752-4539  
Email [Darren.croke@easternhealth.ca](mailto:Darren.croke@easternhealth.ca)

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Project: St. Care's Hospital Replacement  
GL: 0011.35.8707070  
As of Sept 2024

<b>PO #</b>	<b>Vendor Name</b>	<b>Invoice #</b>	<b>Cost</b>
	Scott Gow Salary		\$ 4,709.16
	Kim Pike Salary		\$ 1,291.38
	P-Cards		\$ 60.82
			<u>\$ 6,061.36</u>



**NL Health Services** Mount Pearl Square, 760 Topsail Road  
Mount Pearl, NL A1N 3J5

**INVOICE**

**PATIENT INQUIRIES:** (TEL) 709 - 777 - 1480 (FAX) 709 - 752 - 6892  
accounts.receivable@easternhealth.ca

<b>AMOUNT ENCLOSED</b>
\$

<b>PATIENT/CLIENT NAME</b> DEPT OF HEALTH & COMMUNITY SERV	<b>ACCOUNT NUMBER</b> GNL000000124	<b>ADMISSION DATE</b>	<b>DISCHARGE DATE</b>	<b>BILLING DATE</b> 12/11/24
<b>GUARANTOR</b> DEPT OF HEALTH & COMMUNITY SER ATTN: PAUL GREENE PO BOX 8700 ST. JOHN'S NL A1B 4J6	<b>INSURANCE COVERAGE</b> ST CLARES HOSPITAL REPLACEMENT			
		<b>POLICY NUMBER</b>		

PLEASE DETACH AND RETURN TOP PORTION WITH YOUR REMITTANCE

PATIENT/CLIENT NAME: DEPT OF HEALTH & COMMUNITY SERV  
ACCOUNT NUMBER: GNL000000124

SERVICE DATE	DESCRIPTION	QUANTITY	AMOUNT
	BALANCE FORWARD		0.00
	RECEIPTS, ADJUSTMENTS, REFUNDS		0.00
	DIRECT CHARGES		6061.36
	PATIENT TRANSACTIONS		0.00
	BALANCE DUE		6061.36

**ACCEPTED PAYMENT METHODS:**

- Send cheque or money order payable to NL Health Services
- Pay through most Canadian banks and financial institutions
- Pay your bill online at <https://payments.easternhealth.ca>

Continued on next page



**NL Health Services** Mount Pearl Square, 760 Topsail Road  
Mount Pearl, NL A1N 3J5

**INVOICE**

**PATIENT INQUIRIES:** (TEL) 709 - 777 - 1480 (FAX) 709 - 752 - 6892  
accounts.receivable@easternhealth.ca

<b>AMOUNT ENCLOSED</b>
\$

<b>PATIENT/CLIENT NAME</b> DEPT OF HEALTH & COMMUNITY SERV	<b>ACCOUNT NUMBER</b> GNL000000124	<b>ADMISSION DATE</b>	<b>DISCHARGE DATE</b>	<b>BILLING DATE</b> 12/11/24
<b>GUARANTOR</b> DEPT OF HEALTH & COMMUNITY SER ATTN: PAUL GREENE PO BOX 8700 ST. JOHN'S NL A1B 4J6	<b>INSURANCE COVERAGE</b> ST CLARES HOSPITAL REPLACEMENT			
	<b>POLICY NUMBER</b>			

PLEASE DETACH AND RETURN TOP PORTION WITH YOUR REMITTANCE

SERVICE DATE	DESCRIPTION	QUANTITY	AMOUNT
07/11/24	MISC00016 DIRECT CLIENT TRANSACTIONS PROGRAM CHARGES ;ST.CLARE'S HOSP REPLACEMENT	1	6061.36
			----- 6061.36

PATIENT/CLIENT NAME: DEPT OF HEALTH & COMMUNITY SERV  
ACCOUNT NUMBER: GNL000000124

TOTAL	6061.36
TOTAL CREDITS	0.00
TOTAL DUE	
ESTIMATED INSURANCE COVERAGE	
<b>CURRENT PATIENT DUE</b>	<b>6061.36</b>

**ACCEPTED PAYMENT METHODS:**

- Send cheque or money order payable to NL Health Services
- Pay through most Canadian banks and financial institutions
- Pay your bill online at <https://payments.easternhealth.ca>

Call 709-777-1480 and press option 1 to pay by phone

**From:** Dunn, Adam  
**Sent:** Thursday, December 19, 2024 9:43 AM  
**To:** Hiscock, Sherri M.  
**Cc:** Greene, Paul M.  
**Subject:** St. Clare's Replacement Project Recovery - NLHS Project Recovery (September 2024)  
**Attachments:** Eastern Health - St. Clare's Hospital Replacement Project Recovery (September 2024).pdf, GNL000000124.pdf

Hi Sherri,

Please see attached for payment processing.

Thanks,

**Adam Dunn** | Manager of Budgeting  
Department of Health & Community Services  
Government of Newfoundland & Labrador  
P.O. Box 8700  
St. John's, NL A1B 4J6  
☎ (709)729-3137  
✉ [adamdunn@gov.nl.ca](mailto:adamdunn@gov.nl.ca)

**REQUEST FOR PAYMENT**  
**DEPARTMENTAL INTERNAL INVOICE**

Department: TI Division: Infrastructure

Date: November 12, 2024 Invoice #: \_\_\_\_\_

Vendor Name: NL HEALTH SERVICES - EASTERN ZONE

Vendor Address/Pay Site: MOU-HEALTH CARE

Vendor Number: 40048153

Authority (i.e. TBM, MC, Contract): PO #

Accounting Distribution: 01-302H-310-20G0-0510-511293

Amount: \$ 6,061.36 (HST) N/A Total: \$ 6,031.36

---

Requestor (Please Print Name): Sherri Hiscock

Requestor Signature: \_\_\_\_\_

---

Description and /or Explanation of Payments:  
To reimburse Eastern Health for expenses incurred related to the development of the St. Clare's Hospital Replacement Facility.

Please complete all sections of the form for invoice processing at Corporate Financial Services (CFS) and scan with all related information and attachments to [glinvoices@gov.nl.ca](mailto:glinvoices@gov.nl.ca)

If this is a Priority Payment please state in the subject line of the email to CFS.



**NL Health Services** Mount Pearl Square, 760 Topsail Road  
Mount Pearl, NL A1N 3J5

**INVOICE**

**PATIENT INQUIRIES:** (TEL) 709 - 777 - 1480 (FAX) 709 - 752 - 6892  
accounts.receivable@easternhealth.ca

<b>AMOUNT ENCLOSED</b>
\$

<b>PATIENT/CLIENT NAME</b> DEPT OF HEALTH & COMMUNITY SERV	<b>ACCOUNT NUMBER</b> GNL000000124	<b>ADMISSION DATE</b>	<b>DISCHARGE DATE</b>	<b>BILLING DATE</b> 12/11/24
<b>GUARANTOR</b> DEPT OF HEALTH & COMMUNITY SER ATTN: PAUL GREENE PO BOX 8700 ST. JOHN'S NL A1B 4J6	<b>INSURANCE COVERAGE</b> ST CLARES HOSPITAL REPLACEMENT			
	<b>POLICY NUMBER</b>			

PLEASE DETACH AND RETURN TOP PORTION WITH YOUR REMITTANCE

PATIENT/CLIENT NAME: DEPT OF HEALTH & COMMUNITY SERV  
ACCOUNT NUMBER: GNL000000124

SERVICE DATE	DESCRIPTION	QUANTITY	AMOUNT
	BALANCE FORWARD		0.00
	RECEIPTS, ADJUSTMENTS, REFUNDS		0.00
	DIRECT CHARGES		6061.36
	PATIENT TRANSACTIONS		0.00
	BALANCE DUE		6061.36

**ACCEPTED PAYMENT METHODS:**

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- Pay through most Canadian banks and financial institutions
- Pay your bill online at <https://payments.easternhealth.ca>

Continued on next page

Call 709-777-1480 and press option 1 to pay by phone



**NL Health Services** Mount Pearl Square, 760 Topsail Road  
Mount Pearl, NL A1N 3J5

**INVOICE**

**PATIENT INQUIRIES:** (TEL) 709 - 777 - 1480 (FAX) 709 - 752 - 6892  
accounts.receivable@easternhealth.ca

<b>AMOUNT ENCLOSED</b>
\$

<b>PATIENT/CLIENT NAME</b> DEPT OF HEALTH & COMMUNITY SERV	<b>ACCOUNT NUMBER</b> GNL000000124	<b>ADMISSION DATE</b>	<b>DISCHARGE DATE</b>	<b>BILLING DATE</b> 12/11/24
<b>GUARANTOR</b> DEPT OF HEALTH & COMMUNITY SER ATTN: PAUL GREENE PO BOX 8700 ST. JOHN'S NL A1B 4J6	<b>INSURANCE COVERAGE</b> ST CLARES HOSPITAL REPLACEMENT			
	<b>POLICY NUMBER</b>			

PLEASE DETACH AND RETURN TOP PORTION WITH YOUR REMITTANCE

SERVICE DATE	DESCRIPTION	QUANTITY	AMOUNT
07/11/24	MISC00016 DIRECT CLIENT TRANSACTIONS PROGRAM CHARGES ;ST.CLARE'S HOSP REPLACEMENT	1	6061.36
			----- 6061.36

PATIENT/CLIENT NAME: DEPT OF HEALTH & COMMUNITY SERV  
 ACCOUNT NUMBER: GNL000000124

TOTAL	6061.36
TOTAL CREDITS	0.00
TOTAL DUE	
ESTIMATED INSURANCE COVERAGE	
<b>CURRENT PATIENT DUE</b>	<b>6061.36</b>

**ACCEPTED PAYMENT METHODS:**

- Send cheque or money order payable to NL Health Services
- Pay through most Canadian banks and financial institutions
- Pay your bill online at <https://payments.easternhealth.ca>

Call 709-777-1480 and press option 1 to pay by phone

Residents of Labrador are forced to seek health care in St. John's, as so much of it is centralized here in St. John's. Now, with the announcement of the ambulatory care hospital that will replace St. Clare's, will government force people seeking treatment from rural areas into expensive hotels for long periods of time?

What does the government plan to do to have accommodations and transportation at this new site similar to what is in St. Clare's now for people who have to come out of region into this area?

**L. DEMPSTER:** Thank you, Speaker.

We'll say I put my EarPods in the second time because I didn't quite catch all of that, but I just do want to take a moment to, again, talk about the Medical Transportation Assistance Program that is so important to people in the province who have to travel to access specialized care. We made enhancements to the program within the last two budgets and we're continuing to review the program.

Folks need to travel. There is 100 per cent of the first \$1,000 that's covered upfront. There is a whole process in place and as a part of that provincial Medical Transportation program, portions of hotel, meals, accommodations: all of that are included in the program, Speaker.

### **PARTIALLY EDITED QUESTION PERIOD**

**Wednesday, November 6, 2024**

#### **Oral Questions**

**T. WAKEHAM:** Thank you, Speaker.

While the Premier was reannouncing a replacement for St. Clare's, the NLMA has confirmed the continued erosion of primary health care in rural Newfoundland and Labrador saying: the crisis over access to doctors in rural areas is – quote – getting even worse.

Speaker, why is health care in rural Newfoundland and Labrador not a priority for this government?

**A. FUREY:** Thank you, Speaker, and thank you for the question.

Of course, health care is important to every Newfoundlander and Labradorian, regardless of where they live.

**PARTIALLY EDITED QUESTION PERIOD**

**Tuesday, November 12, 2024**

**Oral Questions**

**T. WAKEHAM:** Thank you, Speaker.

Speaker, in 2022 the province commissioned Deloitte for a \$2.1-million study to develop a – quote – master plan to replace St. Clare's.

I ask the Premier: Has that report been received and will he table it today in the House of Assembly?

**A. FUREY:** Thank you, Mr. Speaker, and thank you for the question.

Certainly that work is ongoing with respect to the scope and scale of that particular facility. As the Member opposite is aware, the Northeast Avalon does need a new hospital; a campus-style hospital. It's one that we've committed to and it's one that will serve not just the members and people of the Northeast Avalon but, indeed, the entire province.

**T. WAKEHAM:** Speaker, one of the conditions outlined in the report that Deloitte was supposed to look at was to consider site options for the replacement for St. Clare's.

So I ask the Premier: If site options and this report have not been completed, how did you choose the new site for St. Clare's hospital?

**A. FUREY:** Thank you, Mr. Speaker.

The site was selected based on information and intelligence gathered by the department, recommendations of officials in the department – both of TI and from Newfoundland and Labrador Health Services.

It's a great location, Mr. Speaker. It has the support of four adjacent municipalities. Not only does it have the added benefit of providing modern health care to Newfoundlanders and Labradorians, it will allow for adjacent much-needed infrastructure projects – non-health-related infrastructure projects – like some modern roads and infrastructure projects for Paradise, Conception Bay South and others around.

29(1)(a)