

Information Note – Jebel Ali Free Zone Intergovernmental Affairs Secretariat

Issue: The following provides a generally overview of Free Trade Zones and a specific overview of the Jebel Ali Free Zone (JAFZA).

Background:

- A Free Trade Zone (FTZ) is typically understood as a designated area within a country that is eligible for tariff and tax exemptions on the purchase or importation of raw materials, components, or finished goods. These items can be stored, processed, or assembled within the FTZ, and re-exported without incurring any domestic taxes or duties. However, should these items enter the domestic market, duties and taxes become applicable, but are generally deferred until the point of entry into the market.
- The scope and nature of FTZs vary across countries and jurisdictions, with respect to the type of activities allowed to take place inside, and can be described under a variety of names such as Free Zones, Export Processing Zones, or Special Economic Zones.
- According to the World Free Zones Organization, in 1975 there were 79 FTZs across 25 countries, while currently there are more than 7000 FTZs worldwide in 135 countries in North and South America, the Asia-Pacific region, Europe, and Africa.
- Canada has established bilateral and multilateral Free Trade Agreements (FTAs) with virtually all of its key trading partners. Despite this, Canada maintains a suite of Free Trade Zone-type programs, the application of which are not geographically restricted, and which may provide benefits beyond that conferred under any given trade agreement. Canada also maintains various specific geographic Free Trade Zone Points that are akin to the United Arab Emirates' (UAE) FTZs in some ways.
- An FTZ Point is supported by a designated Foreign Trade Zone Task Force that is coordinated by the regional development agency to ease access to government policies and programs to help promote local and international trade. An FTZ Task Force generally comprises various federal departments and transport authorities, and acts as a facilitator for the lead organization. There are currently nine Foreign Trade Zone Points in Canada which largely serve a transportation and logistics hubs: Windsor-Essex; Edmonton's Port Alberta; Quebec City; Cape Breton Regional Municipality; Halifax Gateway; Niagara; Winnipeg's Centreport Canada; Calgary Regional Inland Port; and Regina's Global Transportation Hub.
- The JAFZA, founded in 1985 and located in Dubai between the Jebel Ali Port and the Al Maktoum International Airport, is the UAE's largest of 46 FTZs, housing over 9500 companies, including over 100 Fortune Global 500 companies. The founding of the JAFZA marked the beginning of the UAE's efforts to promote economic growth and diversification.
- JAFZA's mission as a multi-sectoral FTZ is to "establish a trade corridor by attracting, retaining, and developing trade customers through high-quality logistics and industrial solutions enhanced by innovative and differentiated services". It currently serves as a base for businesses from over 130 countries, providing over 130,000 jobs and attracting approximately 24 per cent of Dubai's foreign direct investment.
- The benefits of investing or operating in FTZs are generally similar across the UAE but may vary slightly from zone to zone as each FTZ is governed by its associated Emirate and its own FTZ authority. Examples of benefits of investing in a UAE FTZ often include:

- 100 per cent foreign ownership and 100 per cent repatriation of capital and profits;
 - 100 per cent exemptions from customs duty;
 - Zero per cent corporate tax for 50 years with renewable concession;
 - Fast and easy business set-up procedures, and independent laws and regulations; and,
 - Modern and sophisticated infrastructure.
- According to the UAE Ministry of Economy, it has entered FTAs with many countries including New Zealand and Singapore, and negotiations are currently underway with several countries and trade groups, including the European Union, Japan, China, Korea, Australia, Pakistan, India, Turkey, and the Mercosur member countries (Argentina, Brazil, Paraguay and Uruguay).

Analysis:

- The effectiveness of FTZs is contingent upon a country's unique circumstances and policy goals. Canada's diverse economy and extensive suite of FTAs likely diminishes the relevance of the FTZ strategy for targeted sectoral growth in this jurisdiction. This is because tariffs on growth-stimulating imports are likely significantly reduced, if not completely abolished, and that other regulatory and customs procedures are also streamlined by these FTAs.

29(1)(a)(i)

- Where FTZs may have an edge over the FTA approach is that FTZs combine both the trade and tax benefits and/or subsidies, whereas FTAs do not. Further, while FTAs offer a suite of benefits, they do not eliminate the compliance burden, whereas FTZs are structured and resourced to address such trade and commercial challenges.
- The World Trade Organization's General Agreement on Tariffs and Trade and its Agreement on Subsidies and Countervailing Measures discipline various benefits typically conferred through FTZs, specifically the ability to sell highly subsidized goods into any given jurisdiction.

Prepared/Reviewed By: C. Pierce/J. Dredge
Approved By: M. Janes
May 7, 2024

29(1)(a), 34(1)(a)(i)

Backgrounder – Canadian University of Dubai Intergovernmental Affairs Secretariat

Issue: As part of the upcoming mission to Dubai and Rotterdam, the Premier will receive an honorary doctorate from the Canadian University of Dubai (CUD), and also have dinner with members from CUD's Board of Trustees. In support, this note provides a backgrounder on CUD.

Background and Current Status:

- Canadian University Dubai (CUD) is a private university that was founded in 2006 with the goal to bring the world-class Canadian education system to the city of Dubai. The CUD campus is located along Dubai's City Walk, an urban precinct in the Al Wasl Community. CUD has approximately 3,000 students.
- CUD's vision is to provide students with an international academic experience, guided by the highest educational and corporate ethics, adding value to the personal and professional lives of its graduates, and the communities in which it serves. Its mission is to promote Canadian perspectives in learning, research and application, grounded in an appreciation and respect for the diverse culture and values of the UAE.
- Each of CUD's academic programs offers the option for students to start their higher education in Dubai, then transfer with credit to one of CUD's Canadian or international partners. Studying at CUD provides a gateway for students to pursue higher education, research, and employment opportunities in Canada.
- CUD offers 35 undergraduate and graduate degree programs, including communications, public health, business, computer science, psychology, and engineering.
- A number of former Canadian politicians have served on CUD's Board of Trustees, including former Newfoundland and Labrador Premier, Brian Tobin. The former Deputy Prime Minister Sheila Copps and former Minister of Foreign Affairs Canada John Baird are current members. See Annex A for biographies of the current Board of Trustees.

CUD Educational Partnerships

- CUD currently has partnerships with 12 Canadian universities and one American university for their transfer program. These universities include Brock University (ON), Centennial College (ON), Douglas College (BC), Lakehead University (ON), Niagara College (ON), Queen's University (ON), Toronto Metropolitan University (ON), Trent University (ON), University of Lethbridge (AB), University of New Brunswick (NB), University of Ontario Institute of Technology (ON), Wilfrid Laurier University (ON), and Lawrence Technology University in the United States.
- CUD also has a number of general agreements with universities all over the world that may facilitate degree completion, student exchange, faculty exchange, and other activities. Canadian institutions with general agreements with CUD include Dalhousie University (NS), Renison University College (ON), Royal Roads University (BC), University of Prince Edward Island (PE), and University of the Fraser Valley (BC).
- In addition to formal agreement partner institutions, many universities in Canada and other parts of the world recognize the credits earned at CUD and have admitted students for further study, including Memorial University.
- CUD also has several research initiatives in close collaboration with partner universities from Canada, including initiatives with University of British Columbia (BC), Lake Head University

(ON), University of Windsor (ON), University of Regina (SK), and the University of Western Ontario (ON).

Analysis:

- Premier Furey last visited Dubai in February 2024 and met with Professor Karim Chelli, President and Vice Chancellor, CUD along with various faculty members as part of reception and tour on campus. During the visit, the Premier was welcomed by university executives and provided remarks to a group of students, focusing on partnership between the UAE and Newfoundland and Labrador.
- As part of the present trip to Dubai, the Premier will receive an honorary doctorate from CUD during this year's graduation ceremony. Previous recipients of honorary doctorate degrees include: Barbara Stymiest, Chair of the Board for Research in Motion, the company behind Blackberry; and Jean Charest, former Premier of Québec and former Deputy Prime Minister of Canada.

Prepared/Reviewed By: C. Kenny

Approved By: D. Macmillan, ADM

May 3, 2024

ANNEX A

Biographies of Canadian University of Dubai Board Members

MR. BUTI SAEED AL GHANDI, Chairman of the Board of Directors, Emirates Investment and Development PSC, UAE



Mr. Al Ghandi serves as the Managing Director of Al Ghandi Investment Co. and as Chairman of the Board of Emirates Investment and Development Company PSC. Mr. Al Ghandi joined the Board of Commercial Bank of Dubai in 2015. He is also the Managing Director of Meethaq Employment Agency, Chancellor of the Canadian University of Dubai and Vice Chairman of Dubai World Trade Centre. He holds directorships on the Board of the Dubai Chamber of Commerce. He was member of the Board of Zakat Fund and served as a Director of Union National Bank PJSC, Oman Insurance Company, Dubai Islamic Bank and Union National Bank in Egypt.

Mr. Al Ghandi holds a Bachelor's Degree In Business Administration & Finance from George Washington University, USA.

MR. ABDULLA MOHD OBAIDALLAH, Board of Directors Member, Emirates Investment and Development PSC, UAE



No biography available.

MR. ALI RASHID AL MAZROEI, Group Director and Chief Executive Officer, Bahri & Mazroei Group



Mr. Ali Rashid Al Mazroei is the Group Director and CFO for Bahri & Mazroei Group. Established in 1968 and is now a leading lighting, electrical, security, building management, and life safety solutions provider and trader in the UAE. The Group also has diversified investments in Real Estate, Equities, Manufacturing, Travel & Tourism, and General Investments, which he is directly involved in.

From 2000 to 2007, Ali worked at Citibank N.A. where he held various positions at regional and country level such as TMEA Business Planning & Analysis Head, UAE Regulatory Head, and Director of CitiBusiness.

Board Member in Dubai Financial Market (DFM) since 2010, Emirates Investment & Development PSC since 2008, and National Bonds since 2011.

Al-Mazroei holds MBA Degree from Southern New Hampshire University and Bachelor of Business Administration (BBA) from American University in Dubai.

PROF. KARIM CHELLI, President & Vice-Chancellor, Canadian University Dubai



Prof. Karim Chelli is the CEO, President, and Vice-Chancellor of Canadian University of Dubai. CUD has its foundations in a partnership between Centennial College and Athabasca University; two Canadian institutions that set out to unite these distant lands through the shared vision of excellence in education. Building on these early foundations, University Chancellor, Mr. Buti Saeed Al Ghandi, and President, Prof. Karim Chelli came together to establish Canadian University Dubai.

HON. SHEILA COPPS PC OC, Former Heritage Minister, Environment Minister & Deputy PM of Canada



The Honourable Sheila Copps, known as one of Canada's foremost female politicians, has been a prominent figure in Canadian public life for almost 35 years. Known for being feisty and tough, she was born and raised in Hamilton, Ontario. Sheila entered politics in 1981 by becoming the first Liberal in over 50 years to represent the provincial riding of Hamilton Centre. In 1984, she was elected Member of Parliament for the riding of Hamilton East and was re-elected in five successive elections.

Sheila was the first woman to ever hold the position of Deputy Prime Minister and served for ten years in the federal cabinet, both as Minister of the Environment and Minister of Canadian Heritage. From her work on diversity and inclusion, to protection of the environment, to support for young Canadians and women, Sheila has had a storied career and left an indelible mark on Canadian public policy.

Among her achievements, she brought forward what was the strongest federal environmental assessment legislation in the world; established Young Canada Works to provide annual summer employment for youth; brought in copyright protection for Canadian recording artists; and led ministers of culture from over 50 nations in the development of the first ever International Network on Cultural Diversity.

Sheila earned a Bachelor of Arts (Honours) in French and English from the University of Western Ontario in London, and pursued further studies at McMaster University in Hamilton and the University of Rouen in France. In 1998, she received an Honourary Doctorate in Law from Université Sainte-Anne in Nova Scotia in recognition of her efforts to promote bilingualism and her commitment to advancing the French language and culture in Canada.

In recent years, Sheila has been working both in French and English as a journalist, broadcaster, and political commentator. She is the author of two books, *Nobody's Baby* and *Worth Fighting For*.

She is currently residing in Ottawa with her husband, Austin Thorne. Together, the couple has four children and four grandchildren.

HON. ALDEA LANDRY, Former Cabinet Minister and Deputy Premier, Province of New Brunswick, Canada



Aldéa Landry, CM, PC, QC, is a lawyer and business woman who has been a civil servant with the New Brunswick Department of Justice, a legal practitioner in a law firm that she cofounded, and a Cabinet Minister and Deputy Premier of New Brunswick. She is President of LANDAL Inc., and Vice President of Diversis Inc. She was the first woman to serve as former chair of the Atlantic Provinces Economic Council, and was a member of the Board of Directors of the Bank of Canada and of the Security Intelligence Review Committee, as well as a former Chair of Regional Health Authority A and of the New Brunswick Healthcare Association. Aldéa sits on the board of directors of several companies, national and community organizations. She is also a member of the Prime Minister Advisory Committee on the Renewal of the Public Service and chairs the capital campaign for the Atlantic Ballet Theatre of Canada. Aldéa received a Merit Award from the Université de Moncton and the Spiritus Award for her contribution to the advancement of women. In 2003, she was chosen by Progress Magazine as one of 20 Atlantic Canadians who represent the spirit of progress in Atlantic Canada, and she was also the recipient, in 2009, of the prix Muriel Fergusson Award from the Greater Moncton Chamber of Commerce to recognize outstanding women in business and leadership roles. In both 2009 and 2010 she was named Top 100: Canada's Most Powerful Women by the Women's Executive Network.

HON. JOHN BAIRD, Former Member, Canadian House of Commons and Minister of Foreign Affairs



A native of Ottawa, Baird spent three terms as a Member of Parliament and four years as Minister of Foreign Affairs. He also served as President of the Treasury Board, Minister of the Environment, Minister of Transport and Infrastructure, Leader of the Government in the House of Commons, and Member of the Canadian Parliament for Ottawa West-Nepean. Prior to entering federal politics, Mr. Baird spent ten years in the Ontario Legislature where he served as Minister of Community and Social Services, Minister of Energy, and Government House Leader.

Currently, Mr. Baird serves as a Senior Business Advisor with Bennett Jones LLP, a premier Canadian law firm. In addition, Mr. Baird sits on the advisory board of Barrick Gold Corp., the corporate boards of Canadian Pacific, Canadian Forest Products (Canfor), the FWD Group and PineBridge Investments. He also serves as a Global Strategic Advisor to Hatch Ltd, a Canadian global multidisciplinary management, engineering and development consultancy and a Senior Advisor at Eurasia Group, a global political risk consultancy.

Mr. Baird received the Excellence in the Cause of Parliamentary Democracy award at the 34th Annual Churchill Society Dinner, a non-partisan organization in honor of Sir Winston Churchill that aims to promote education and discussion about Canada's parliamentary democracy.

He also volunteers his time with Community Living Ontario, an organization that supports individuals with developmental disabilities, the Prince's Charities, the charitable office of His Royal Highness The Prince of Wales, and is a board member of the Friends of Israel Initiative. He holds an Honors Bachelor of Arts in Political Studies from Queen's University at Kingston and was presented with an honorary Doctor of Law LLD in 2018.

DR. ADAM FENECH, Member, Associate Professor and Director of the University of Prince Edward Island's Climate Research Lab



Dr. Fenech has worked extensively in the area of climate change since the Intergovernmental Panel on Climate Change First Assessment Report in 1988. He has edited 8 books on climate change, most recently on Global Climate Change, Biodiversity and Sustainability in the Middle East. Dr. Fenech has worked for Harvard University researching the history of the science/policy interfaces of climate change. He has represented Canada at international climate negotiating sessions; written climate policy speeches for Canadian Environment Ministers; and authored Canadian reports on climate change to the United Nations. Dr. Fenech has taught at the University of Toronto as well as the Smithsonian Institution for over 20 years, and lectures regularly at universities across Canada and around the world. Dr. Fenech shared in the 2007 Nobel Peace Prize for his work with the Intergovernmental Panel on Climate Change. He is presently the Director of the University of Prince Edward Island's Climate Research Lab that conducts research on the vulnerability, impacts and adaptation to climate change, where his virtual reality depiction of sea level rise has won international awards including one from MIT for communicating coastal science. He maintains the largest fleet of drones at a Canadian university including the largest drone in the country with a four metre wingspan.

DR. DENIS LAPALME, Psychologist, Laurentian University & Ontario Provincial Police



No biography available.

Meeting Note
Meeting with the Ambassador of Canada and the Consul General to
the United Arab Emirates, and officials from Immigration, Refugees and Citizen Canada
Intergovernmental Affairs Secretariat
Saturday, May 11 at 11:00 am
Executive Lounge, Tower B, 37th Floor
JW Marriott Marquis Hotel Dubai

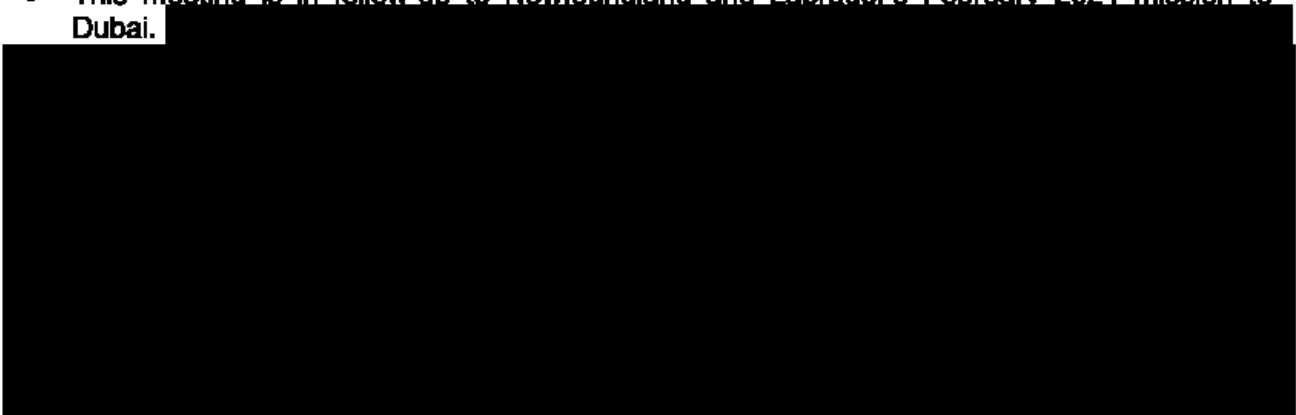
Participants:

- The Honourable Dr. Andrew Furey, Premier of Newfoundland and Labrador
- Mr. Radha Krishna "Kris" Panday, Ambassador of Canada to the United Arab Emirates
- Mr. Tracy Reynolds, Consul General of Canada to the United Arab Emirates
- Mr. James Tieman, Manager, Immigration, Refugees and Citizenship Canada

Purpose of the Meeting:

29(1)(a), 34(1)(a), 34(1)(a)(iii)

- This meeting is in follow-up to Newfoundland and Labrador's February 2024 mission to Dubai.



- Premier Furey may wish to acknowledge the challenges associated with the unprecedented, torrential rainfall that plunged parts of the United Arab Emirates in recent weeks. On April 16, through Wednesday, April 17, Dubai recorded a year's worth of rain in just 12 hours as areas farther east recorded nearly 2 years' worth of rain in under 24 hours. The flooding that resulted from the UAE's largest deluge on record was so intense that satellites were still able to see it from space days after the clouds cleared and the last drops of rain fell.

29(1)(a)

Background:

- The government of Newfoundland and Labrador (NL) undertook a mission to Dubai from February 4-8, 2024 focused on health sector recruitment [redacted] and opportunities to deepen connections in the energy sector.
- The February Dubai mission included:
 - Launch of the Atlantic CHARM healthcare recruitment mission.
 - Meeting and market briefing with Canada's Ambassador to the UAE.
 - Meeting with the Canadian University of Dubai.
 - Meeting with Provincial Aerospace Services, UAE.
 - Meeting with Masdar – UAE-based renewable energy company.
 - Roundtable with the Canada-UAE Business Council.
 - Meeting with ADNOC – UAE's state-owned oil company.
 - Meeting with TAQA – UAE's government-controlled energy company.
- The mission provided an important opportunity to promote the province as a destination for tourism, business and investment - offering cross sector employment opportunities for

skilled workers, particularly in the healthcare sector. The mission also provided the opportunity to showcase the unique energy assets of Newfoundland and Labrador, with state energy corporations in the UAE identifying Canada as one of the top five priority investment-ready countries for their Green Hydrogen sector – noting particular interest in the province's offshore sector, decarbonization efforts, investment clean-tech start-ups, carbon capture and storage, and wind/hydrogen projects.

29(1)(a)

- In May 2024 – The Premier was invited to be a part of the Canadian University of Dubai annual graduation ceremony, during which time the institution wishes to bestow the Premier with an honorary degree to recognize the Premier's contribution and commitment to advancing the relationship between our two jurisdictions.

POTENTIAL DISCUSSION TOPIC: Healthcare Recruitment

- The UAE has a comprehensive, government-funded health service and a rapidly developing private health sector. Public healthcare services are administered by different federal and emirate-level regulatory authorities including the Ministry of Health and Prevention (MOHAP), Health Authority-Abu Dhabi (HAAD), the Dubai Health Authority (DHA) and the Emirates Health Authority (EHA). In addition, the Emirates Health Services (EHS) was established to enhance the efficiency of the federal health sector by implementing strategic health-related policies and standards, and preventive care set by MOHAP.
- Innovation is a key focus of the UAE healthcare system. *We the UAE 2031* includes the development of an innovative, state-of-the-art healthcare system as a priority, outlining a vision for a healthcare system that would:
 - Offer high quality healthcare service available to everyone through adopting holistic, integrated and high-quality healthcare models;
 - Be future-ready through championing innovative healthcare technologies, with the aim of ensuring readiness and responsiveness to future challenges, including those related to health security, predictive healthcare, biotechnology and genome sciences, and artificial intelligence; and,
 - Being a leading center for medical research globally and adopting a pioneering and innovative healthcare model that positions the UAE as a leading healthcare destination and an exporter of specialized medical care.

- According to the DHA, Dubai has 52 hospitals in both the public and private sector. In 2021, there were 50,000 healthcare professionals in Dubai, which included doctors, nurses, pharmacists, dentists and technicians.
- In Dubai, healthcare is experiencing rapid innovation through modernization of patient service delivery and infrastructure projects. The DHA serves a dual role as regulator and operator of the Emirate of Dubai's healthcare sector. Priorities for the health care sector in Dubai include:
 - retaining and attracting high caliber medical and healthcare staff;
 - strengthening initiatives around postgraduate healthcare education; and,
 - continued investment in primary and specialized health services.
- There are also two healthcare free economic zones in Dubai, Dubai Healthcare City (DHCC) and Dubai Biotechnology and Research Park, which have their own regulatory bodies. DHCC was launched in 2002 by H.H. Sheikh Mohammed Bin Rashid to meet the demand for high-quality healthcare. DHCC has two hospitals, over 120 outpatient medical centers and diagnostic laboratories with over 4,000 licensed professionals. Dubai Biotechnology and Research Park, launched as part of Dubai's 2010 vision to establish a knowledge-based economy, is the world's first free-zone dedicated to life sciences.
- In 2019, the UAE released its National Strategy for Wellbeing 2031, which aims to make the UAE a world leader in quality of life. It is based on a national framework of three main levels (individuals, society and the country). It includes 14 components and nine strategic objectives, which include enhancing people's wellbeing by promoting healthy and active lifestyles, promoting good mental health and adopting positive thinking. The Strategy includes 90 supporting initiatives targeting more than 40 priority areas. A National Wellbeing Observatory was formed to manage and coordinate the national strategy.
- According to one report from the United States-UAE Business Council, the growth of the UAE's healthcare market poses some challenges, including recruiting, training, and retaining healthcare professionals. According to 2021 UAE government data, the UAE had 6.05 nurses for every 1,000 people, a figure significantly lower than that of most Western countries. According to OECD, in 2020, Canada had an average of 9.41 nurses for every 1,000 people.
- In October 2021 the UAE announced sweeping reforms to its visa process by granting all frontline health workers and their families a ten-year golden visa. This initiative served to provide stability for healthcare workers and their families in the UAE, who were also supported throughout the pandemic with schooling cost assistance and free flights home to visit their families.

Analysis:

- In 2021, the Council of Atlantic Premiers (CAP) signed an Atlantic Health Accord of Guiding Principles that mandated collaborative work among Atlantic Health Ministries. At their meeting in February 2023, Atlantic Premiers agreed to consider opportunities for Atlantic Provinces to work together on international recruitment of health care professionals, including shared recruitment missions.
- An Atlantic Working Group on International Recruitment was formed to advance collaborative work on international recruitment to avoid duplication and inefficient use of recruiting resources. This group consists of senior managers within Atlantic Provinces' ministries of health.
- A delegation from Newfoundland and Labrador, including representatives from the Department of Health and Community Services (HCS), the Department of Immigration,

Population Growth and Skills (IPGS), and Newfoundland and Labrador Health Services (NLHS) participated in a healthcare recruitment mission entitled Canadian Health Atlantic Recruitment Mission (CHARM), while in Dubai. NLHS was looking to recruit for various in-demand occupations, including: Registered Nurse; Medical Radiation Technology; Pharmacy Technician; Paramedicine; Information Technology; and Cook. Representatives from New Brunswick and Prince Edward Island also participated in the mission to conduct interviews to recruit for their respective provinces. Nova Scotia did not participate in the recruitment mission.

- Domestic graduates are Newfoundland and Labrador's main source of supply for health care professionals; however, demand continues to exceed the supply. As such, the Province and other stakeholders are working towards developing successful pathways to practice for recruiting and retaining internationally educated health professionals (IEHPs) in the province.

29(1)(a)

- Once individuals are offered employment with NLHS, the program through which they may arrive in Canada and begin working will depend on the individual's circumstances. The province administers two economic immigration programs, the Newfoundland and Labrador Provincial Nominee Program (NLPNP) and the Atlantic Immigration Program (AIP).

29(1)(a)

- In addition, in March 2024 NLHS and IPGS travelled to Dubai to meet with candidates recruited as a result of this mission to provide case management support to facilitate immigration and licensure documents to help expediate arrival to the province and reduce any barriers faced by these candidates.

29(1)(a), 34(1)(a)(i)

- HCS continues to monitor the progress of this mission along with IPGS and NLHS to ensure successful arrival for candidates.

Potential Speaking Points:

- **Thank you to the teams at the Embassy and IRCC for the support provided to Newfoundland and Labrador during the February mission – we are keen to work with you on similar events in the future.**

- We are undertaking a multi-faceted approach to recruitment and retention of health care workers to help improve delivery of health care services in our province.
- As part of this approach, we are focusing on the recruitment of valued health care professionals to live and work in Newfoundland and Labrador.
- We are seeing our efforts pay off and vacancies are reducing. For example, since April 1, 2023, we have recruited 79 additional physicians, and within the last year, we have reduced vacancies for registered nurses by 54.
- However, shortages in key professions, such as nursing, remain. We are in need of more than one thousand registered nurses, nurse practitioners, and licensed practical nurses.
- As part of the CHARM mission, our provincial health authority interviewed more than one hundred qualified candidates for a variety of positions, such as registered nurses, medical radiation technologists, and pharmacy technicians. Offers have been extended to 81 healthcare workers.
- Our team has been working with IRCC officials in Abu Dhabi to help ensure the best possible outcomes from the CHARM Initiative. We are looking forward to workers from the UAE arriving in the province in the coming months. The province is grateful for IRCC's support in expediting visa and work permitting processes.

POTENTIAL DISCUSSION TOPIC: Energy

- Despite having the world's seventh largest proven oil reserves and natural gas reserves, the UAE has taken aggressive action to diversify the energy mix of their economy. Today, oil and gas exports account for only 30 per cent of the UAE's economic activity.
- UAE is home to three nuclear power reactors, three of the largest and lowest cost solar plants in the world and was a first mover in the deployment of carbon capture technology. The country holds a pragmatic view of the present need for oil and gas, and as such, continues to work towards lowering the impact of hydrocarbon fuels.
- In 2006, the UAE government established Abu Dhabi Future Energy Company PJSC (Masdar) to support the diversification of its economy and energy sources for the benefit of future generations.
- In December 2022, TAQA, Mubadala Investment Company, and ADNOC announced the successful completion of the Masdar transaction, uniting the three companies as shareholders. Note:
 - ADNOC owns a 43 per cent stake in Masdar's green hydrogen business, and 24 per cent stake in Masdar's renewable business.
 - TAQA owns a 24 per cent stake in their green hydrogen business, and a 43 per cent stake of Masdar's renewable business.
 - Mubadala, the Abu Dhabi government's investment fund, retains the remaining 33 percent in both areas.

Masdar

- Masdar City was created in 2006 and provides a living laboratory for sustainable design and technology. The smart city is in Abu Dhabi and includes the first net-zero mosque, the region's first high speed green hydrogen refueling station and an autonomous vehicle hub.
- Masdar has been exploring hydrogen production since 2008 and aims to be a global leader taking a "smart early mover" approach. The UAE can produce blue hydrogen from natural gas, and green hydrogen from sunshine.

- In 2022, Masdar united the UAE's three energy champions, state-owned Abu Dhabi National Oil Company (TAQA) and holding company Mubadala, to become shareholders of Masdar. This strategic partnership launched with over 23 gigawatt (GW) of current committed and exclusive renewable energy capacity, which positioned Masdar as one of the largest clean energy companies globally.
- There are twelve global Masdar offices, including in the UAE, USA, UK, Saudi Arabia, Uzbekistan, Morocco, Indonesia, Singapore, Azerbaijan, Spain, and two in the Netherlands. The company has contributed to 90 plus projects, valued at over \$30 billion globally.

Abu Dhabi National Oil Company (ADNOC)

- ADNOC was founded in 1971 and is wholly owned by the Abu Dhabi Government. Today they are a leading energy group in the top tier of lowest carbon intensity oil and gas producers in the world.
- Their strategy "maximum energy, minimum emissions" has four pillars including 1) decarbonizing operations, 2) growing their lower carbon solutions, 3) leveraging technology and partnerships, and 4) promoting biodiversity and nature – based solutions.
- ADNOC is committed to "responsible growth" and is increasing the production capacity of its lower carbon intensive hydrocarbons to 5 million barrels a day by 2027. Their flagship Murban oil has a carbon intensity of less than half of the global industry average due to leveraging clean grid power.
- ADNOC has a number of Innovative projects, including:
 - **Offshore electrification** – in 2022 ADNOC announced a \$3.8 billion US, sea transmission network to connect offshore operations with TAQA's clean onshore power network;
 - **Waste Heat Recovery** - this project will use heat generated to propel two steam-powered turbines in order to produce an additional 62,000 cubic meters of distillate water per day, and 320 megawatts of power; and,
 - **Decarbonization** - ADNOC's Hail and Ghasha Project will combine innovative decarbonization techniques into one solution to capture 1.5 million tonnes of CO2 per year, while low-carbon hydrogen is produced.
- In 2016, the Abu Dhabi National Oil Company (ADNOC) built the region's first industrial scale carbon capture utilization and storage (CCUS) facility. Currently, ADNOC captures 4 million tonnes of CO2 annually, with the goal of capturing 10 million tonnes of annual CO2 by 2030.

TAQA

- TAQA was established in 2005, and today is a top 10 integrated utilities champion in the Europe, Middle East, and Africa (EMEA) region, with power, water, and oil and gas operations in 11 countries around the world, including the UK, Ghana, India, Iraq, Morocco, Netherlands, the United States, Oman, Saudi Arabia, and Canada.
- Currently five per cent of the TAQA portfolio is renewable energy, with a goal to reach 30 per cent by 2030. GAC has advised that TAQA has a long-term vision of transforming their organization into a sustainable and clean power generation company.
- TAQA owns and operates their Canadian assets through an indirect wholly owned subsidiary, TAQA North, headquartered in Calgary, with operations primarily focused in AB, BC and SK. TAQA North was formed in August 2007 when TAQA acquired Northrock Resources (Calgary, AB). This was TAQA's first entry into oil and gas exploration and production in North America. Further investments include:

- **2007-05-29:** Acquired Northrock Resources Ltd (Calgary), a subsidiary of the US firm Pogo Producing Company for USD \$2 billion;
 - **2007-08-23:** Acquired Pioneer Canada, a subsidiary of the US firm Pioneer Natural Resources Company for USD \$540 million;
 - **2007-09-24:** Acquired PrimeWest Energy Trust for CDN \$5 billion; and,
 - **2010-06-24:** Acquired Canadian natural gas assets from Suncor Energy for C\$285 million.
- GAC has advised that some of the areas of focus for TAQA include: (1) energy generation with Masdar as lead, (2) energy transmission and distribution, (3) oil and gas legacy business, and (4) reviewing existing assets, including oil and gas assets.
 - GAC has further noted that TAQA would like to see Canada's utilities sector share knowledge on best practices providing decarbonization solutions. TAQA expects to see global power generation companies engage with them and other international partners to address climate change challenges.

Analysis

- At the UN Climate Change Conference in Glasgow (COP26) in November 2021, the UAE launched the Hydrogen Leadership Roadmap, a comprehensive national blueprint to support domestic, low-carbon industries, contribute to the country's net zero ambition, and establish the UAE as a competitive exporter of hydrogen.
- In January 2023, the UAE released "We the UAE 2031 – Towards New Peaks", a national plan to continue UAE's development path for the next 10 years. One of the indicators is to generate \$800 billion AED in non – oil exports.
- In October 2023, the UAE launched its first wind program. The 103.5 MW project has been developed across four locations in the UAE and is expected to power over 23,000 homes and displace 120,000 tons of CO2 per year.
- ADNOC continues to expand oil and gas production from 4.6-5 million barrels of oil per day.
- The Government of Newfoundland and Labrador sees the green transition as an excellent opportunity for furthering its economic development and growth. The Province is extremely well-positioned to benefit from the green transition while ensuring the achievement of decarbonization goals, given its clean electric grid, potential to be a significant producer of renewable energy and sustainable fuels, and potential to be a key producer of critical minerals.
- The Province has legal, regulatory, and environmental, social and governance requirements that ensure responsible and sustainable production, while also ensuring that producers and operators can be commercially successful. The Province has exhibited agile policy change to optimize Newfoundland and Labrador's position in the green transition.
- The Province and its offshore oil industry are also studying the potential for CCUS offshore, as well as the possibility of using wind energy in their operations. The Province is evaluating the possibility of establishing a large-scale CCUS hub in its offshore that would enable it to import and store CO2 generated in other jurisdictions.
- Initial estimates suggest that the province has Gigaton-scale storage potential of CO2 in its offshore reservoirs, and has the offshore infrastructure and skilled workforce that can make this possible.
- Electrification is another priority of the Government of Newfoundland and Labrador. Increasing electrification will help to maximize value from the province's surplus renewable

energy and displace emissions from fossil fuel use to further develop a sustainable economy.

- Currently, over 90 per cent of the province's electricity is generated from hydroelectric resources. The province also has significant undeveloped hydroelectric resources, including the largest remaining undeveloped hydroelectric resource in North America, which has a potential capacity of 2.25 gigawatts.

Potential Speaking Points

- **This is a particularly promising moment for the province with regard to its natural resources. We are in a position to help meet Canada's and the world's needs for electricity, critical minerals and precious metals, low-carbon oil, and the renewable energy and clean fuels that are in rapidly rising demand.**
- **Companies and governments globally, including those in the United Arab Emirates, have taken notice of Newfoundland and Labrador's unique advantages, and throughout the course of this year, interest in our renewable energy and clean fuel potential has grown exponentially. We are moving as quickly as possible to take advantage of this opportunity.**

Prepared/Reviewed By: S. Snook / C. Kenny

Approved By: D. Macmillan, ADM

May 6, 2024

Annex A

Biographies

MR. RADHA KRISHNA “KRIS” PANDAY, Ambassador of Canada to the UAE



Mr. Radha Krishna Panday was appointed as Canada's Ambassador to the UAE on September 2, 2022.

Most recently, Mr. Panday served as Executive Director on the Board of the Asian Development Bank after being seconded to Agriculture and Agri-Food Canada as Director General, Market Access Secretariat.

Educated at the University of Toronto, Mr. Panday completed both a B.A. in Economics and Foreign Policy and a M.A. in Economics, after which he joined the Department of External Affairs and International Trade in 1986.

Mr. Panday's overseas assignments have included Minister (Commercial) at the Canadian Embassy in Beijing, Consul General in Dubai, Minister Counsellor (Congressional Relations) in Washington DC, Counsellor (Market Access) in Seoul, and Trade Commissioner in Singapore.

Headquarters assignments with Global Affairs Canada have included roles as Director, Softwood Lumber Division, and Executive Assistant to the Deputy Minister of International Trade.

Mr. Tracy Reynolds, Consul General of Canada to the United Arab Emirates In Dubai and the Northern Emirates



Tracy Reynolds (BA Honours [International Studies], University of Saskatchewan, 1993; MA [History], University of Saskatchewan, 1995) joined the Department of Foreign Affairs and International Trade in 1996.

During his time at Headquarters, he was Executive Director of the Multi-Industry Sectors Division from 2017 to 2019, Director of Investor Services Division from 2015 to 2016, and Director, Special Projects (Investment) at the Privy Council Office from 2016 to 2017. Positions overseas include Moscow, Russia where he served as Trade Commissioner from 1998 to 2001.

He was Senior Trade Commissioner in Damascus, Syria from 2002 to 2004, Kuala Lumpur, Malaysia from 2007 to 2010, and Jakarta, Indonesia from 2012 to 2015. His most recent posting prior to Dubai was to Tokyo, Japan from 2019 to 2022 where he served as Minister (Commercial). From 1987 to 1993 he served in the Canadian Armed Forces (Reserves) in the North Saskatchewan Regiment (mechanized infantry). He and his wife Tavia have 3 children.

Annex B

United Arab Emirates Backgrounder

- The UAE is located in the Middle East, bordering the Gulf of Oman and the Persian Gulf, between Oman and Saudi Arabia. In 2023, its estimated population was 9.97 million. According to the United Nations (UN), immigrants make up approximately 88 per cent of the total population, with the majority of immigrants being from India, Bangladesh, Pakistan, Egypt and the Philippines.
- According to the World Bank, the UAE's 2022 gross domestic product (GDP) was approximately \$683 billion CAD, the second largest in the Arab world. The UAE's currency is the Emirati Dirham (AED). One AED is equal to approximately \$0.37CAD. For comparison, Canada's 2022 GDP was \$2.88 trillion CAD.
- The UAE is a constitutional federation, established in December 1971 when it became independent from the United Kingdom. The UAE consists of seven emirates (Abu Dhabi; Dubai; Sharjah; Ras Al Khaimah; Ajman; Umm Al Quwain; and, Fujairah). It has a mixed legal system of Islamic (sharia) law and civil law.
- The UAE is run by a federal government and the local governments of the seven emirates. The Federal Supreme Council is the highest constitutional authority and the highest legislative and executive authority in the UAE. It consists of the Rulers of all the emirates. The Federal Supreme Council is responsible for, among other things, approving the appointment of the President and Prime Minister.
- H. H. Sheikh Mohamed bin Zayed Al Nahyan was elected by the Federal Supreme Council to serve as President of the UAE in 2022. He is also the Ruler of Abu Dhabi. H. H. Sheikh Mohammed bin Rashid Al Maktoum was appointed as the UAE's Vice-President and Prime Minister in 2006. He is also the Ruler of Dubai. H. H. Sheikh Mansour Bin Zayed Al Nahyan is the Deputy Prime Minister, Minister of Presidential Court and also the second Vice-President of the UAE.
- The UAE has a diversified economy. Abu Dhabi is the capital and Dubai is the primary commercial center; both cities overwhelmingly drive the UAE's economy, accounting for 90 per cent of national GDP. The UAE also has more than 45 multidisciplinary free zones, in which expatriates and foreign investors can have full ownership of companies, to attract investment in sectors, such as media, finance, and healthcare.
- In 2020, the UAE's primary sectors included extractive industries (including oil and natural gas) (17.2 per cent), wholesale and retail (13.6 per cent), financial and insurance activities (9.8 per cent), manufacturing (9.7 per cent), and more.
- In 2022, the UAE launched *We the UAE 2031: Towards New Peaks*, a national plan to guide the UAE's development path for the next ten years, with a focus on social, economic, investment and development aspects. The plan seeks to enhance the position of the UAE as a global partner and an attractive and influential economic hub. The plan is based on four pillars that cover all sectors including the society, economy, diplomacy and ecosystem:
 - **Forward Society** - achieving the prosperity of society by enhancing the capabilities of the citizens to maximize their effective contribution in all sectors;
 - **Forward Economy** – reflecting the UAE's belief in the importance of human capital as the main driver of the next ten-year development plan;
 - **Forward Diplomacy** – consolidating the pivotal role and influence of the UAE based on respect for human values; and,

- **Forward Ecosystem** – enhancing the government performance and the UAE's infrastructure and its development according to the latest technological methods, including the development of digital infrastructure.

Canada-UAE Bilateral Relations

- Global Affairs Canada (GAC) advises that Canada and the UAE enjoy a strong bilateral relationship and deepening ties is a priority for both countries. This comes at a time when the UAE is demonstrating increased regional and global leadership on a range of issues, many of which align with Canadian interests and values. To date, the Canada-UAE engagement has focused primarily on economic cooperation, including through the Canada-UAE Business Council. Canada and the UAE also work closely on several multilateral fora, such as the Pacific Alliance, United Nations (UN) and World Trade Organization (WTO).
- Canadian and UAE officials have participated in a number of bilateral meetings in recent years. Prime Minister Trudeau and H.H. President Mohamed bin Zayed spoke on October 8, 2023, in a call that, among other issues, covered events in Israel and Gaza. In addition, Minister Ng traveled to Abu Dhabi February 26 to 29, 2024 to participate in the WTO's 13th Ministerial Conference (MC13).
- In January 2023, the Emirati government listed Canada as a "priority country" and appointed former Minister of Economy, H.E. Sultan Al Mansoori, as the UAE's Special Envoy for Canada. In June 2023, UAE Special Envoy Sultan Al Mansoori traveled to Canada to meet with government officials and private sector contacts, including Parliamentary Secretary to the Minister of Foreign Affairs and participating in the 29th Edition of the International Economic Forum of the Americas, Conference of Montreal.
- On July 6, 2022, Canada and the UAE signed the Joint Committee for Cooperation (JC), establishing the first formal framework to enhance the bilateral relationship and broaden partnerships in areas of common interest, including trade, energy security and climate action. Minister Joly visited the UAE in October 2023 to co-chair the inaugural meeting of the JC.

Canada-UAE Trade Relations

- Canada and the UAE have a positive trade and investment relationship. In 2022, the UAE was Canada's second largest merchandise trade partner in the Middle East and North Africa (MENA) region, with bilateral trade totalling \$2.6 billion. The UAE was Canada's largest merchandise export market in the MENA region and Canada's 21st largest globally, with \$1.8 billion of merchandise exports (down from \$1.9 billion in 2021). Imports from the UAE to Canada were \$747.2 million in 2022 (up from \$549.9 million in 2021).
- The UAE's foreign direct investment (FDI) stock in Canada was \$8.9 billion in 2022, a 13 per cent increase from 2021, and ranked the 19th largest investor in Canada globally. There are several sovereign wealth funds in the UAE; the combined assets of the three largest – the Abu Dhabi Investment Authority, Mubadala, and the Investment Corporation of Dubai – is estimated to be \$1.25 trillion USD.

UAE Foreign Policy

- The UAE's foreign policy is based on the belief in the need for justice in international dealings between states. This includes the necessity of adhering to the principle of non-interference in the internal affairs of other countries and the pursuit, whenever possible, of peaceful resolution of disputes, together with support for international institutions, such as the UN.
- According to GAC, the UAE is striving to cultivate its global image as an urbane, moderate, progressive, and responsible "middle power," one which exercises leadership on regional

security challenges and global issues. Under President Mohammed bin Zayed, Emirati leadership is committed to these ideals and is working to transform the country's oil-based economy to a knowledge-based one, while securing the resources, relationships, and know-how to do so. These elements figured prominently in the UAE's messaging for Expo 2020 Dubai, which successfully closed on March 31, 2022 after hosting tens of millions of visitors.

- The UAE joined the Abraham Accords with Israel in 2020. A robust bilateral engagement with flourishing trade ties has cooled, and strains can be evidenced in some UAE statements at the UN Security Council related to the Israeli-Palestinian conflict. The UAE has expressed great concern regarding the escalation of violence between Israelis and Palestinians, stressed the importance of halting escalation and preserving the lives of civilians, and called for an immediate ceasefire.

Newfoundland and Labrador UAE Trade:

- Newfoundland and Labrador's exports to the UAE were \$1.38 million in 2022 (down from \$5.45 million in 2021). Exports were led by parts of aeroplanes, helicopters or unmanned aircraft.
- Imports from the UAE to Newfoundland and Labrador were \$261,682 in 2022 (up from \$7,999 in 2021). Imports were led by parts of boring or sinking machinery.

ANNEX C **Canada-UAE Business Council**

- In 2013, the foreign ministers of Canada and the UAE announced the Canada-UAE Strategic Agenda to strengthen and energize the bilateral relationship. The agenda has three pillars: prosperity, security, and development. As part of the prosperity pillar, the ministers jointly created the CUBC in 2015 as a bilateral cooperation council to provide strategic recommendations to both governments.
- The CUBC was incorporated in Toronto in 2016. The Council's head office opened in downtown Toronto in 2017. In 2019, a permanent presence was established in Dubai. The primary mandate of the organization is to play a central role in government-to-business engagement and a supporting role in government-to-government engagement.
- The CUBC acts as a facilitator of trade and investment opportunities. They offer a variety of business supports such as: advisory services, introductions, promotional support, assistance for trade missions and high-level visits.
- Membership is by invitation only and is limited to only the top players in the bilateral commercial relationship – UAE's major investors in Canada and Canada's major investors in the UAE.
- Canadian companies/organizations with CUBC membership include Hatch, Air Canada, BlackBerry, Government of Saskatchewan, TD Securities, ARCH Corporation, Brookfield Asset Management, Gowling WLG, McCarthy Tetrault, and Edmonton Global. UAE companies/organizations with CUBC membership represent some of the UAE's largest companies, such as Mubadala, Etihad Airways, ADNOC, and TAQA.

CUBC Focus Areas

- CUBC focuses on a number of sectors, ranging from infrastructure to real estate to artificial intelligence. They have three working groups to support and grow targeted trade and investment, including:
 - **Agriculture and Food Security** – focuses on exploring collaboration opportunities, enhancing logistics/transportation networks, increasing trade in the plant-based protein sector and value-added products, exploring investment and technology transfer opportunities, and collaborating on Research & Development projects;
 - **Energy and Clean Technology** – focuses on areas including energy extraction and remediation technologies, renewable energy technology, general nuclear collaboration opportunities, and professional and technical services that improve efficiency, safety, and environmental protection throughout the value chain; and,
 - **Healthcare and Life Sciences** – focuses on improving capacity, competencies, and modernizing healthcare systems to meet the growing demands caused not only by the COVID19 pandemic, but also other global trends such as the aging population and the increasing prevalence of chronic illness.
- Canada and the UAE have a very positive trade and investment relationship. In 2022, the UAE was Canada's second largest merchandise trade partner in the Middle East and North Africa (MENA) region, with bilateral trade totaling \$2.6 billion. The UAE was Canada's largest merchandise export market in the MENA region and Canada's 21st largest globally, with \$1.8 billion of merchandise exports (down from \$1.9 billion in 2021). Imports from the UAE to Canada were \$747.2 million in 2022 (up from \$549.9 million in 2021).
- The UAE's foreign direct investment (FDI) stock in Canada was \$8.9 billion by Ultimate Investing Country in 2022, a 13 per cent increase from 2021, and ranked the 19th largest

investor in Canada globally. There are several sovereign wealth funds in the UAE; the combined assets of the three largest – the Abu Dhabi Investment Authority, Mubadala, and the Investment Corporation of Dubai – is estimated to be US\$1.25 trillion.

- According to the CUBC, in 2022, Canada was the top source country for FDI capital to Dubai. The country accounted for 41 per cent of the total value of investment flows. According to Global Affairs Canada (GAC), Emirati multinational enterprises employed 1,626 people through their affiliates in Canada in 2019, the last year for which data is available.
- More than 200 Canadian companies have an operational presence in the UAE. It is estimated that 45,000 Canadians live and work in the UAE, while 21,000 Emiratis are estimated to be residing in Canada.

Analysis:

- The CUBC hosted its inaugural Future Energy Forum during the United Nations Climate Change Conference, COP28 at Expo City Dubai. The forum convened government and industry leaders and innovators to discuss public and private sector climate finance, cutting-edge sustainable technologies, and forward looking decarbonization policies. Premier Moe of Saskatchewan (SK) provided opening remarks highlighting SK's role as a world leader in sustainable economic development and environmental stewardship. Speakers included, among others, Pierre Fitzgibbon, Minister of Economy, Innovation and Energy of Québec.
- SK has an office in the UAE. The office supports diversifying markets, facilitating connections between Saskatchewan businesses and international buyers, increasing foreign direct investment (FDI) in SK, establishing ongoing relationships and business partnerships, and providing exporters an understanding of the business environment, rules and regulations in these markets. In 2022, SK exports were \$363.6 million and the province is the UAE's largest supplier of lentils (\$278.7 million).
- In June 2023, Premier Moe welcomed a CUBC delegation featuring Musabbeh Al Kaabi, Executive Director, Low Carbon Solutions and International Growth, Abu Dhabi National Oil Company (ADNOC), and Jean Charest, co-chairs of the CUBC. The delegation was focused on advancing bilateral relations, expanding trade and investment opportunities, and championing climate action.
- The CUBC delegation also visited Ontario (ON) where it met senior business executives, including TD Bank Group President and Chief Executive Officer, Mr. Bharat Masrani, and government leaders including, the Minister of Energy of Ontario, the Honourable Todd Smith, and the Minister of Mines of Ontario, the Honourable George Pirie.

Newfoundland and Labrador Opportunities

- Many of the CUBC's focus areas align with priorities in Newfoundland and Labrador, including healthcare innovation, life sciences and energy and clean technology and cleantech supply chains.
- Newfoundland and Labrador received an invitation to join the CUBC (enrollment is in progress). The organization provides an opportunity for the province to connect with high-profile business leaders in the UAE to support bilateral relations and promote opportunities for trade and investment in areas of strategic alignment, such as renewable energy, hydrogen, and critical minerals.

Prepared: N. Chancey / C. Kenny
Approved by: D. Macmillan, ADM
May 6, 2024

CUBC - Biographies

NOUR KECHACHA

President, Canada-UAE Business Council



Nour Kechacha is the President of the Canada-UAE Business Council. A Canadian based in Abu Dhabi, she most recently served as an Advisor to two Canadian Ministers of Foreign Affairs and served for three years as a senior aide in the Office of the Prime Minister of Canada. In these roles, and among other important projects, she oversaw during the pandemic Canada's largest peacetime repatriation effort and managed strategic partnerships with a wide range of stakeholders in the private, public, and not-for-profit sectors.

MUSABBEH AL KAABI

CUBC Co-Chair (UAE) and Executive Director of Low Carbon Solutions and International Growth Directorate, ADNOC



Musabbeh Al Kaabi is the Executive Director of Low Carbon Solutions & International Growth Directorate at ADNOC. He also serves as Chairman of the Board of Mubadala Energy, and Yahsat. He is also a board member of Masdar, a global leader in renewable energy and sustainable development, Tabreed, a UAE-based regional utility leader and Emirates Global Aluminium.

OMAR AL HASHMI

CUBC Vice-Chair (UAE) and Executive Director of Transmission and Distribution, TAQA



Omar Al Hashmi serves as the Executive Director of TAQA's Transmission & Distribution business, a position he has held since July 2020. In this role, he oversees the company's diverse portfolio of transmission and distribution assets. Prior to his role at TAQA, Mr. Al Hashmi was Executive Director – Asset Management at Abu Dhabi Power Corporation (AD Power).

OMAR AL MUHAIRI

Director Government Relations, DP World



No biography available

ESSA AL GHURAIR

Chairman of Essa Al Ghurair Investment



Mr. Essa Abdulla Al Ghurair is one of the leading business entrepreneurs in the region due to his extensive experience in industrial manufacturing and commodities trading in international markets. His vision and business strategies have resulted in the growth of various companies e.g. Dubai Oil Mills (one of the largest canola and soya crushing plants in the MENA region), National Flour Mills and Al Ghurair Resources, which is one of the largest business entities in the greater Al Ghurair Family and a major supplier in the field of agricultural commodities.

Mr. Essa Abdulla Al Ghurair, Chairman of Essa Al Ghurair Investment, also serves as the General Manager of Karam Foods Industries. In addition, Mr. Essa Al Ghurair is a major shareholder in Prime HealthCare Group, one of the leading healthcare providers in the UAE, which aims to be the most respected healthcare provider in the region.

AZIZ SHARIFF

Chairman of Trimark Capital Group



Aziz Shariff is the Chairman of Trimark Capital Group which runs a Family Office out of Dubai. Trimark is actively involved in investments, particularly in Natural Resources in a number of countries around the globe. He was a former Chairman of the FOCUS Humanitarian Agency which is a part of the Aga Khan Development Network. He was the Senior Advisor to Aga Khan Museum based in Toronto. He is a UK Qualified Chartered Accountant.

EVENT SCENARIO

Event Name: Energy NL Atlantic Canada Reception

Organized by: Energy NL

Host: Charlene Johnson, CEO, Energy NL

Speakers:

Premier Dr. Andrew Furey, Government of Newfoundland and Labrador

Hugh Adsett, Ambassador of Canada to the Kingdom of the Netherlands

John Samms, Partner, Stewart McKelvey (Reception Sponsor)

Dave Boland, Vice President – Newfoundland and Labrador Region, Atlantic Canada Opportunities Agency (ACOA)

Jeff Hoyt, ADM – Natural Resources and Energy Development, Government of New Brunswick

Toby Balch, Director of Business Investment and Export Development, Department of Natural Resources and Renewables, Government of Nova Scotia

Event Contact:

Event time: 7:00 PM – 9:00 PM

Date: Sunday, May 12, 2024

Location: Rotterdam Room, Rotterdam Marriott Hotel, Weena 686, 3012 CN, Rotterdam

Order of Events:

6:45 p.m. Registration (outside ball room)
Pick up name badges
Badge required for entry

7:00 p.m. Reception begins
Hor d'oeuvres and bar service begins

7:30 p.m. Charlene Johnson provides a general welcome.

7:35 p.m. Charlene introduces Premier Dr. Andrew Furey, Government of Newfoundland and Labrador.

Premier Furey gives remarks.

7:40 p.m. Charlene thanks Premier Furey and introduces Hugh Adsett, Ambassador of Canada to the Kingdom of the Netherlands. Ambassador Adsett gives remarks.

7:45 p.m. Charlene thanks Ambassador Adsett and introduces John Samms, Partner, Stewart McKelvey, reception sponsor.

John Samms gives remarks.

7:50 p.m. Charlene thanks John Samms and introduces Dave Boland, Vice-President, Newfoundland and Labrador Region, Atlantic Canada Opportunities Agency.

Dave Boland gives remarks.

7:55 p.m. Charlene thanks Dave Boland and introduces Jeff Hoyt, ADM Natural Resources and Energy Development, Government of New Brunswick.

Jeff Hoyt gives remarks.

8:00 p.m. Charlene thanks Jeff Hoyt and introduces Toby Balch, Director of Business Investment and Export Development, Nova Scotia Natural Resources and Renewables

Toby Balch gives remarks.

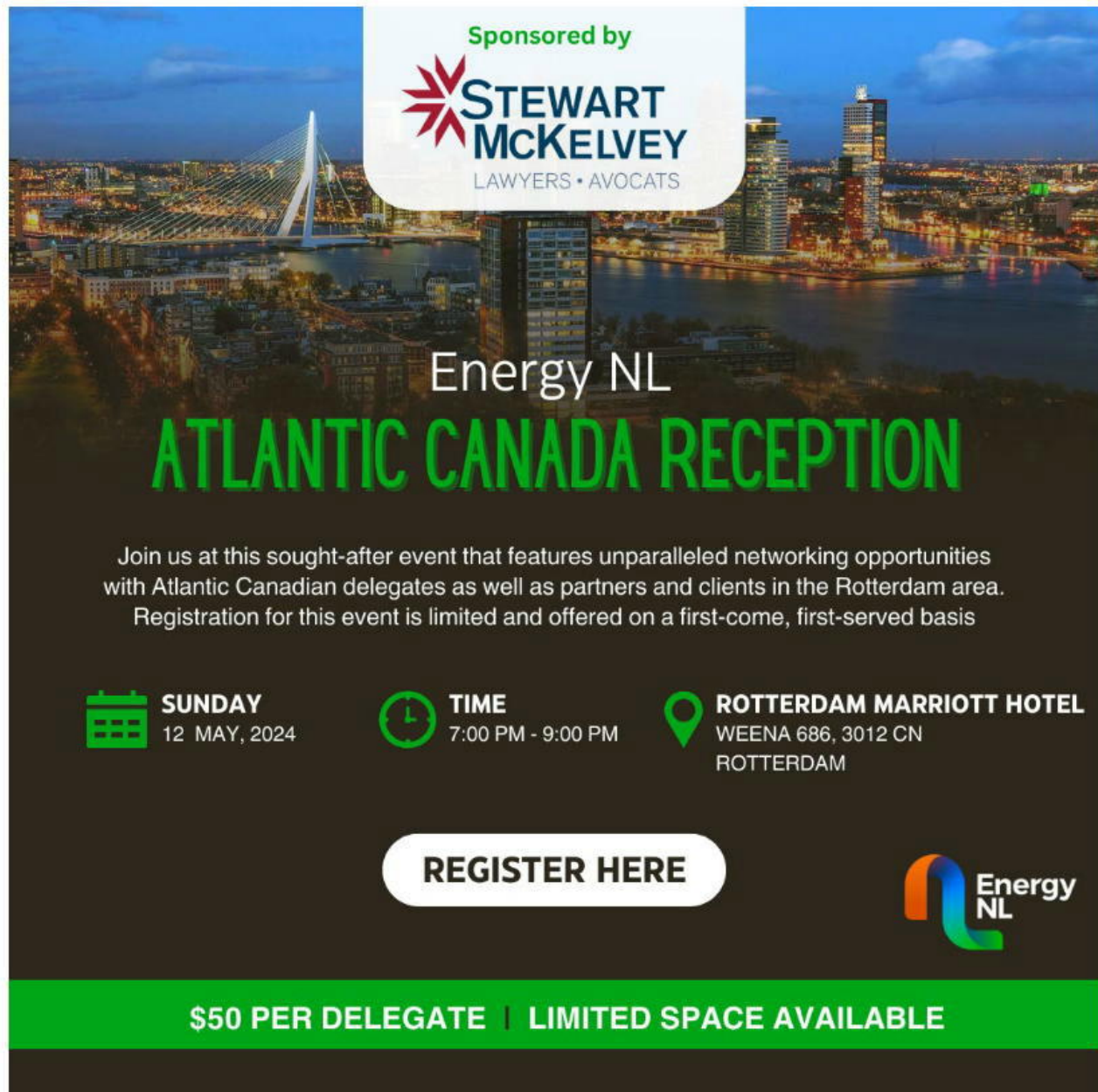
8:05 p.m. Charlene thanks Toby Balch and gives concluding remarks.

9:00 p.m. Reception ends.

Event set-up:

- IET is not responsible for event set up. Energy NL will take care of event set up.
- Business casual

Guests: 120 guests (maximum capacity)

Annex A: Event Invitation

Sponsored by

 **STEWART
MCKELVEY**
LAWYERS • AVOCATS

Energy NL

ATLANTIC CANADA RECEPTION

Join us at this sought-after event that features unparalleled networking opportunities with Atlantic Canadian delegates as well as partners and clients in the Rotterdam area. Registration for this event is limited and offered on a first-come, first-served basis

 **SUNDAY**
12 MAY, 2024

 **TIME**
7:00 PM - 9:00 PM

 **ROTTERDAM MARRIOTT HOTEL**
WEENA 686, 3012 CN
ROTTERDAM

REGISTER HERE

 Energy
NL

\$50 PER DELEGATE | LIMITED SPACE AVAILABLE

World Hydrogen Summit 2024 - Information Note
Intergovernmental Affairs Secretariat

Issue: To provide an overview of the World Hydrogen Summit 2024.

Background and Current Status:

- The World Hydrogen Summit (WHS) 2024 will be held from May 13-15, 2024, in Rotterdam, Netherlands. The WHS has been held annually since 2020 to convene government representatives, hydrogen and energy stakeholders, service providers, and hydrogen end-users. WHS 2024 will be attended by 11,500 participants with 130 countries represented and approximately one hundred guest speakers.
- WHS 2024 includes exhibitions, speakers, panels, receptions, and other events. It is being marketed as the global platform for hydrogen agreements to be signed and a platform for countries to come together, learn, share ideas, and collaborate on how to maximize combined global efforts toward green energy.
- WHS 2024 will be attended by senior officials from major energy companies, national and regional governments, and companies that operate throughout the hydrogen development chain, including regulators, construction companies, energy buyers, utility companies, press, and shipping companies.

Analysis:

- Globally, countries and industries are seeking opportunities to use green hydrogen and ammonia to assist in reducing their carbon emissions in sectors where it is technically challenging or expensive to electrify directly (e.g., industrial processing and large transport). Hydrogen is positioned to be an essential part of Europe's green energy transition and future energy sovereignty, helping Europe achieve energy independence from Russian oil and gas.
- The WHS provides opportunity to network with senior officials from major energy companies, national and regional governments, and companies which operate throughout the hydrogen development chain, including regulators, construction companies, energy buyers, utility companies, and shipping companies.
- WHS 2024 supports strong ties in the green hydrogen industry, as is evident with the Province's signing of a Memorandum of Understanding (MOU) with the Port of Rotterdam at WHS 2023. This MOU supports the establishment of hydrogen supply chains to support Newfoundland and Labrador's export of green hydrogen to the Netherlands, and onward to other parts of Europe.
- This MOU is in addition to the Province's Declaration of Intent with the City of Hamburg, Germany to cooperate in the field of hydrogen and hydrogen technologies signed in 2022.
- On March 18, 2024, Canada and Germany signed a MOU to establish a trade program to sell hydrogen produced in Canada, including proposed projects in NL and Nova Scotia. The WHS is a major European event and allows NL to position itself as an investment destination for green hydrogen, increase industry awareness of the province's strategic advantages for producing and supplying hydrogen, and demonstrate the potential of existing export channels to supply European industrial hubs with Canadian solutions.
- Government has reserved a WHS exhibition booth to facilitate contact with other summit attendees. The booth will be staffed by IET officials and include a promotional slideshow,

access to IET's online Renewable Energy Resources Hub, and promotional materials (e.g., IET's hydrogen action plan, hydrogen brochure, pins, coasters).

- The Government of Canada will also have a separate booth at the WHS, and IET is actively engaging with Canadian booth officials to advance common goals, including meetings with trade commissioners.
- Premier Andrew Furey, the Minister of IET and senior executive IET members will attend WHS 2024 and the Energy NL reception on May 12, 2024 (see Annex A for list). A large selection of industry delegates from NL are attending the WHS, representing ports, companies, and municipalities (see Annex B for list).
- While attending the WHS, the Minister of IET will meet with the Port of Rotterdam and Dutch Deputy Prime Minister and Minister of Climate Change and Energy Policy, Rob Jetten, on May 13 and 14, 2024 respectively.
- On May 14, 2024, the Minister of IET will deliver the presentation on "Green Hydrogen Opportunities in Newfoundland and Labrador" at the H2 Tech Series, giving an overview of the NL technology sector and support provided by Government for both the technology sector and the hydrogen economy.
- The presentation will focus on strategic advantages for NL in green hydrogen production, including available resources, geographic attributes, workforce characteristics, and government policies.
- Also on May 14, 2024, the Minister of IET will participate on a panel called "Hydrogen in the Americas." Other panelists sharing their regional perspectives include:
 - H.E. Elisa Facio, Minister of Industry, Energy and Mining, Government of the Republic of Uruguay;
 - H.E. Rosilena Lindo, Secretary of Energy, Government of Panama;
 - Anna Shpitsberg, Deputy Assistant Secretary, U.S. Department of State; and
 - José Miguel Benavente, Executive Vice President and CEO CORFO (Chilean Economic Development Agency)

Action Being Taken:

- For information purposes only.

Prepared by: S. Snook / L. MacDonald (in consultation with IET)

Approved by: D. Macmillan, ADM

May 8, 2024

Annex A
Government of Newfoundland and Labrador WHS Attendees

Department	Representatives
Premier's Office	Premier Andrew Furey
Industry, Energy and Technology	Minister Andrew Parsons Deputy Minister, John Cowan Executive Director, Renewable Energy, Susan Wilkins Director of Renewable Energy Projects, Gordon Murphy Director, Marketing and Promotions, Michelle Power

Annex B
Other NL Delegates

Name	Position	Organization
Dean Sullivan	VP North America	Dovre Canada Ltd.
Charlene Johnson	CEO	Energy NL
Robin Kieley	Manager of Sustainable Energy Initiatives	Energy NL
Bev Bishop	Operations Manager	Energy NL
Kieran Hanley	CEO	econext
Ian Froude	CEO	Pedal & Shift Consulting
Stephanie Granville	Project Consultant	Pedal & Shift Consulting
Darin King	Executive Director	Trades NL
Georgina Lake	Director of Operations	Trades NL
Tom Woodford	President	Trades NL
Bob Fiander	Vice-President	Trades NL
Gerry Mayo	VP Operations	PF Collins International Trade Solutions
Susan Collins	VP Business Development	PF Collins International Trade Solutions
Steve Priestley	Chief Operating Officer	Altomaxx
Ted Lomond	President	North Atlantic
Jeff Murphy	VP, Capital Projects	North Atlantic
Santosh Raikar	Managing Partner	Silverpeak
Allison Whelan	Managing Partner	Stewart McKelvey
John Samms	Partner	Stewart McKelvey
Sadira Jan	Partner	Stewart McKelvey
Kimberly MacLachlan	Practice Innovation and Business Development	Stewart McKelvey
Beth McGrath	Partner	McInnes Cooper
Chris King	Partner	McInnes Cooper
Shelby Pike	HR & Marketing Manager	Marine Contractors Inc.
Adam Buckle	CFO	Marine Contractors Inc.
Jennifer Bennett	Finance Manager	Marine Contractors Inc.
Terry French	President	Construction Labour Relations Association of Newfoundland and Labrador
Heather MacLean	Director of Operations	Construction Labour Relations Association of Newfoundland and Labrador
Chris Crotty	Board Chair	Construction Labour Relations Association of Newfoundland and Labrador
Matthew Mallam	Board Member	Construction Labour Relations Association of Newfoundland and Labrador
John Davis	CEO	Qalipu Holdings LP

Name	Position	Organization
Jonathan Strickland	Director of Business Development	Qalipu Holdings LP
Louis MacDonald	Chairperson	Qalipu Holdings LP
Jennifer Brake	Chief	Qalipu First Nation
Charles Pender	Band Manager	Qalipu First Nation
Jim Slade	Vice President - NL	Strum Consulting
Shawn Duncan	Executive Director	Strum Consulting
Julie Lemieux	CEO	Triple Point Resources
Don Lacey	VP	Triple Point Resources
Darryl Downey	Head of Regulatory & HSE	Triple Point Resources
Julie Desruisseaux	Manager, Business Development	Triple Point Resources
Jackie Chow	CEO	Port of Corner Brook
Jennifer Crane	Business Development Manager	Port of Corner Brook
Lisa Lovelady	Vice President & COO	Academy Canada
David Mitchell	Chief Executive Officer	Pennecon Limited
Brandon MacDonald	Vice President, Strategy & Growth	Pennecon Limited
Jonathon Bruce	Senior Project Engineer/Project Manager	C-CORE
Chad Fowlow	Founder & Principal Consultant	Angler Solutions Inc.
Todd Stanley	Partner	Cox & Palmer
Denis Fleming	Partner	Cox & Palmer
Peter Zed	Partner	Cox & Palmer
Matthew Dorreen	Partner	Cox & Palmer
Scott Penney	CEO	Port of Argentia
Caron Hawco	President and Principal Consultant	Caron Hawco Group Inc.
Michelle Lethbridge	Senior Project Manager	ABO Wind Canada
Stephen Kelly	Director, Advisory	KPMG LLP
Scott Sceviour	Chairman	Exploits Valley Port Corporation
James Sceviour	Vice-Chair	Exploits Valley Port Corporation
Jeffrey Saunders	Board Member	Exploits Valley Port Corporation
Kirk McDonald	Board Members	Exploits Valley Port Corporation

Current Status of Crown Land Call for Bids Projects - Information Note
Intergovernmental Affairs Secretariat

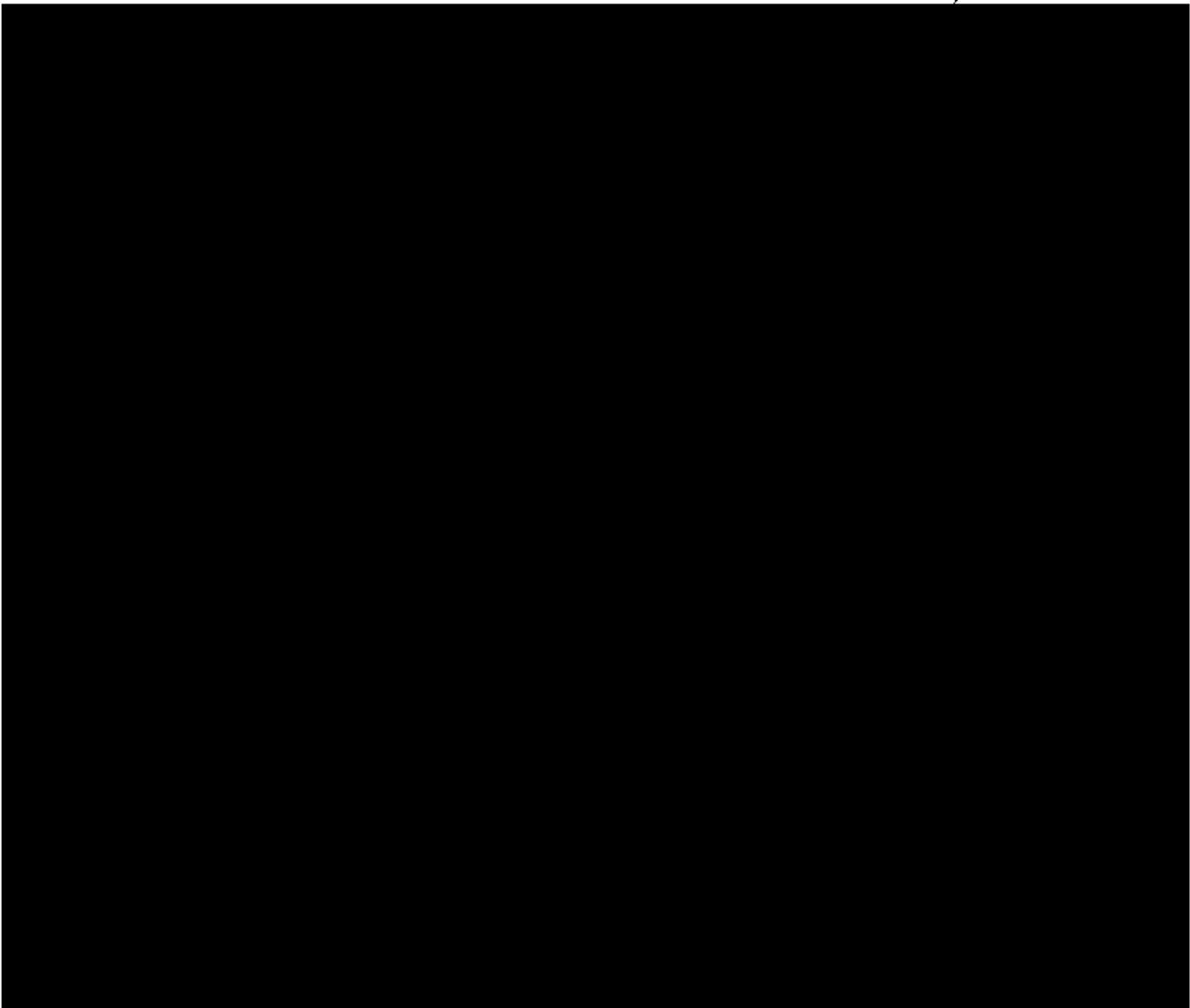
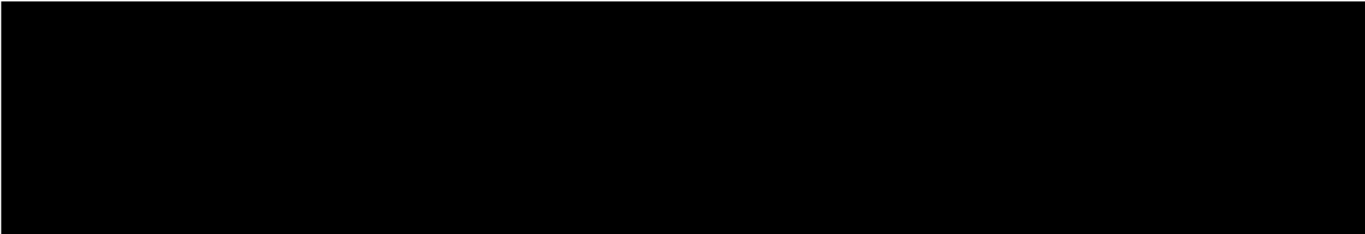
Issue: To provide an update on Crown Lands Call for Bids for Wind Energy Projects.

Background and Current Status:

- On August 30, 2023, IET announced the completion of the Crown Lands Call for Bids for Wind Energy Projects with four companies receiving Wind Application Recommendation letters: EverWind NL Company, Exploits Valley Renewable Energy Corporation (EVREC), Toqlukuti'k Wind and Hydrogen Ltd (ABO), and World Energy GH2 (WEGH2).
 - EverWind is proposing a multi-phase wind energy project to produce and export hydrogen/ammonia from facilities on the Burin Peninsula;
 - EVREC is proposing a multi-phase wind energy project in central Newfoundland and a hydrogen/ammonia production facility in Botwood to produce and export green hydrogen/ammonia;
 - ABO is proposing a three-phase wind energy project in the Isthmus region to produce hydrogen for use by Braya at the Come-by-Chance Refinery and for export; and,
 - WEGH2 is proposing a three-phase project including wind turbines and a hydrogen/ammonia production facility.
- The projects are anticipated to contribute \$206.2 billion to GDP and \$11.7 billion in Provincial revenues over their lifespan (30-40 years). Peak employment is estimated at 11,694 full-time equivalents during construction. Total capital spend is estimated at \$66.3 billion.
- Outside the Call for Bids process, Argenta Renewables LP (Pattern Energy) is developing a 300 MW wind-hydrogen project on private land at the Port of Argenta. On April 1, 2024, an approximately 2,500-hectare Wind Energy Contingency Land Reserve was approved to allow Pattern to apply for Crown lands within the reserve for the possible placement of contingent wind turbines that may be needed to maintain the company's project. Crown land applications will only be considered where it can be demonstrated to the satisfaction of IET that the request is a result of area constraints identified either by the company through its project development and site assessment, or by Government through processes such as the Environmental Assessment process.
- During the World Hydrogen Summit 2024, the Minister will meet with EVREC and EverWind on May 13, 2024 and with World Energy GH2 on May 14, 2024.

29(1)(a), 35(1)(d)

Analysis:

- 
- On April 8, 2024, the WEGH2 Project Nujio'qonik was released from Environmental Assessment (EA) for stage one and stage two of the project, which includes 155 turbines on both the Port au Port and Anguille Mountains and hydrogen production at the Port of Stephenville. This release has several conditions attached, including additional environmental studies, conformity to their Environmental Impact Statement submissions, a decommissioning plan, the creation and submission of plans for the design of their facilities, among others.
- 

Action Being Taken:

- IET will continue to work with proponents to advance projects that have been issued Wind Application Recommendation Letters.

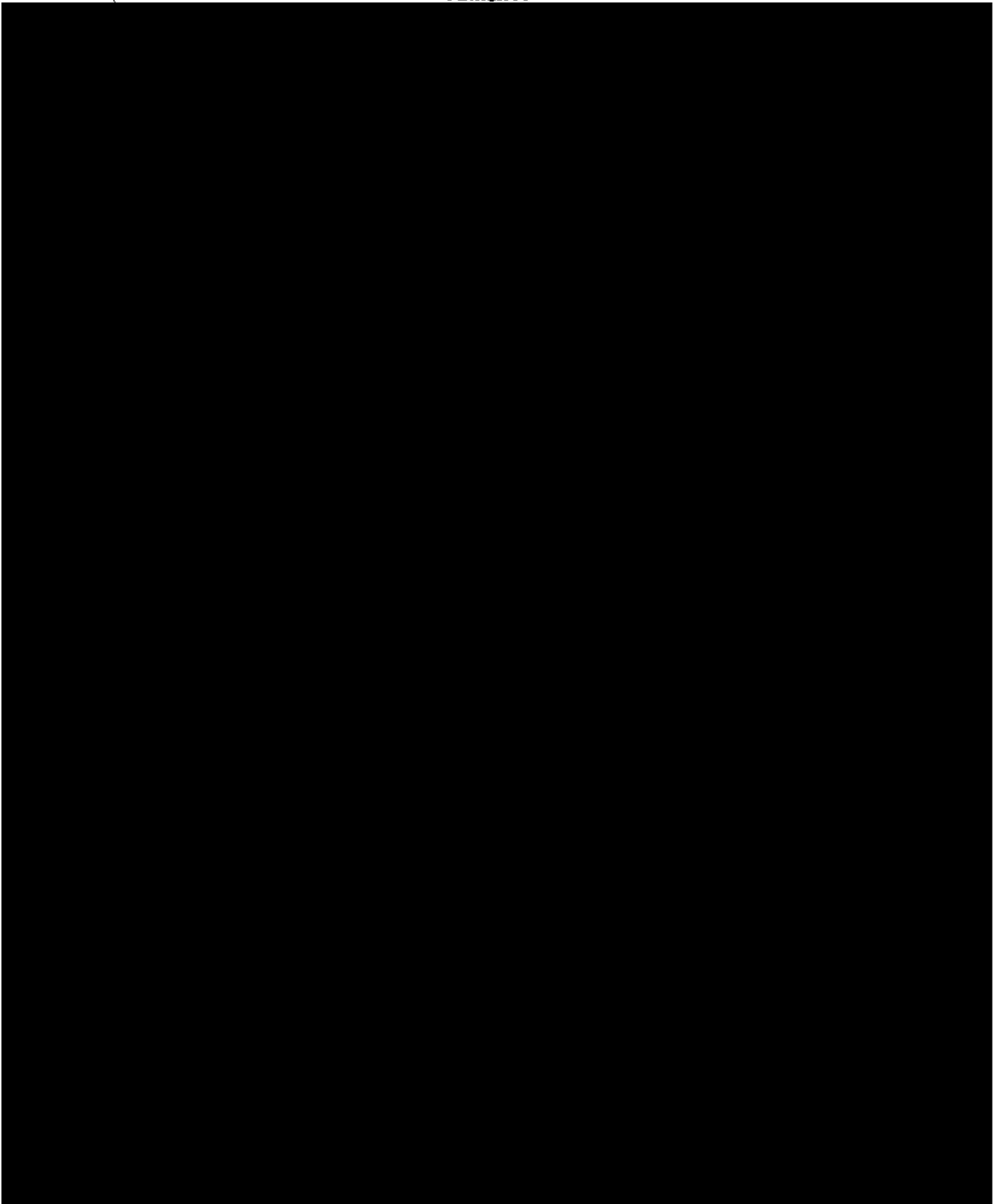
Prepared by: S. Snook / L. MacDonald (In consultation with IET)

Approved by: D. Macmillan, ADM

29(1)(a), 35(1)(d)

29(1)(a), 35(1)(d)

Annex A



**The Netherlands - Information Note
Intergovernmental Affairs Secretariat**

Issue: To provide overview of hydrogen opportunities with the Netherlands and Port of Rotterdam.

Background and Current Status:

- The Netherlands is in Northwestern Europe and is bordered by Germany and Belgium. The Netherlands has a population of 17.48 million, a land area of approximately 33,500 km², and one of the highest population densities in Europe (522 people/km²). The Netherlands has 451 km of coastline and an offshore Exclusive Economic Zone of 58,000 km². See Annex A for a comparison of the Netherlands and Newfoundland and Labrador.
- The Netherlands derives approximately 87 per cent of its total energy supply from fossil fuels. Its electricity mix is 37 per cent non-emitting (15 per cent wind, 10 per cent biofuels and waste, nine per cent solar, three per cent nuclear), with 62 per cent coming from fossil fuels (47 per cent natural gas, 14 per cent coal, and one per cent oil).
- The Port of Rotterdam is the largest port in Europe. The port area is approximately 12,500 hectares (ha), including 6,000 ha of industrial sites. The port sees approximately 28,000 seagoing vessels and 90,000 inland vessels annually. Port revenue is approximately €840 million annually, consisting mainly of contract revenue from land lease, and port dues. In 2023, its total cargo throughput was 438.8 million metric tonnes, importing a variety of dry and liquid bulk goods (e.g., iron ore, coal, crude oil, liquid natural gas, and general cargo).
- The first Dutch offshore wind farms were established in 2007-08, and by 2021 it had the fifth highest offshore wind capacity globally at 2,460 MW, producing nearly six terawatt hours per year. As of 2021 (latest data available), the Netherlands had established nearly 3,000 km² in offshore wind energy areas. According to the International Renewable Energy Agency (IRENA), at the end of 2022 (latest data available), the Netherlands had installed 6 GW of onshore wind capacity and 3.2 GW of offshore wind capacity.
- The Netherlands seeks to reduce greenhouse gas emissions by 49 per cent by 2030, compared to 1990 levels, and by 95 per cent by 2050. In 2019, these targets were enshrined in legislation, with supporting Dutch climate change plans and the National Climate Agreement facilitating their implementation. The National Climate Agreement focusses on the following sectors: electricity, industry, built environment, traffic and transport, and agriculture. A key objective of the agreement is to ensure that reducing carbon emissions are feasible and affordable and the energy transition limits the financial impact on households, while the financial burden is fairly distributed between citizens and businesses.
- In April 2020, the Netherlands released its hydrogen strategy. It has four pillars: 1) hydrogen market legislation and regulation; 2) cost reduction and scaling up green hydrogen; 3) sustainability of consumption; and 4) supporting policy (e.g., codes/standards on hydrogen sustainability and safety, developing local infrastructure, supporting research and innovation).
- In December 2021, the Government of Canada and the Government of the Netherlands signed a non-binding Hydrogen Memorandum of Understanding (MOU), which outlined plans for increased cooperation between the two countries in developing green hydrogen.
- On May 9, 2023, Newfoundland and Labrador signed a MOU with the Port of Rotterdam to support the establishment of hydrogen supply chains to support Newfoundland and Labrador's export of green hydrogen to the Netherlands, and onward to other parts of Europe.

- On March 19-20, 2024, Jaap Jan Speelman, Deputy Chief of Mission, Netherlands Embassy in Canada, and Wouter Frencken, First Secretary, Trade and Economy, Netherlands Embassy in Canada, visited NL. During their visit, the embassy officials met with Energy NL, econext, World Energy GH2, officials from Global Affairs Canada, ACOA, the Port of Argentina, and North Atlantic Refining Limited. The officials met with Provincial Government officials (IET) and discussed Netherlands and provincial green hydrogen developments.
- During the World Hydrogen Summit 2024, the Minister of IET will meet with Port of Rotterdam officials and Dutch Deputy Prime Minister and Minister of Climate Change and Energy Policy, Rob Jetten, on May 13, and 14, 2024 respectively. A meeting with Dr. Michel Heijdra, Dutch Vice Minister for Climate and Energy may also occur (see Annex B for Biographies).

Analysis:

- The Netherlands has an electrolyzer capacity target of 500 MW by 2025 and 3-4 GW by 2030. The Netherlands does not have a hydrogen import target. In 2022, Dutch consulting firm CEDelft estimated that Dutch hydrogen imports could range from 13 to 33 terawatt hours (TWh) by 2030 given a mandate of 50 per cent industry green hydrogen use by 2030.
- The Netherlands hydrogen strategy acknowledges that hydrogen imports will play a key role in achieving national clean energy and hydrogen targets and highlights the importance of the Port of Rotterdam to the development of European hydrogen markets.
- The Port of Rotterdam is developing the Port as an international hydrogen import, production and transportation hub. The Port notes that hydrogen demand in the Netherlands is anticipated to increase to approximately 14 million metric tonnes (Mt) by 2050, with approximately 50 per cent flowing through Rotterdam. Due to projected European demand, it anticipates the total amount of hydrogen to flow through Rotterdam to be up to 20 Mt by 2050.
- The Port notes that local production of hydrogen will fill some of this demand, but import of hydrogen will be essential to position the Port as a Northwestern Europe hydrogen hub. By 2030, the Port anticipates 4 Mt of hydrogen imports.
- In August 2023, Government announced the results of the Crown Lands Call for Bids for Wind Energy Projects. Four developers were awarded with the exclusive rights to pursue their projects through the Crown lands applications process: Toqlukuti'k Wind and Hydrogen (ABO) in the Avalon Isthmus region; EverWind NL Company on the Burin Peninsula; Exploits Valley Renewable Energy Corporation (EVREC) in Central Newfoundland; and, World Energy GH2 Inc. in Western Newfoundland. Based on project plans submitted during the Call for Bids, once fully operational, these projects are anticipated to produce over 900,000 metric tonnes of hydrogen annually and over 4.5 million metric tonnes of ammonia annually.
- The province's MOU with the Port of Rotterdam is a high-level agreement to collaborate and share information on green hydrogen issues, opportunities, and potential projects. The MOU focusses on the following specific areas of cooperation:
 - Exploring the commercial opportunity and scale of future green hydrogen import markets via the Port into the Netherlands and other areas of northwestern Europe, to support the development of Newfoundland and Labrador's green hydrogen export market.
 - Assessing the potential for international supply chains between the province and the Port for green hydrogen, including identifying and assessing existing barriers (e.g., legal, regulatory gaps, costs) and sharing information that could help mitigate such barriers.
 - Working collaboratively to unlock private sector and federal government investment in joint projects/initiatives related to International green hydrogen supply chains; and,

- Identifying opportunities to collaborate and share knowledge and best practices in key areas (e.g., port development, infrastructure, and management; engaging stakeholders, post-secondary institutions, and other commercial and governmental parties).
- In the Netherlands, the gas grid operator, Gasunie, intends to have an open access hydrogen grid available by 2030, to connect all major industrial clusters. The grid will consist of existing gas pipelines, constructing new pipelines, and using salt caverns for hydrogen storage. The hydrogen grid will be connected to neighbouring countries of Belgium and Germany, with the Dutch government focussed in particular on the German market. See Annex C.
- The Port of Rotterdam anticipates the hydrogen backbone to support green ammonia imports to start being available in 2024, the ability to import Liquid Organic Hydrogen Carriers (LOHC) to start at the industrial scale in 2025, and a liquid hydrogen terminal to be ready in 2027.
- In March 2021, Canada and Germany entered the Canada-Germany Energy Partnership. This partnership established a formal collaboration on a broad range of shared energy priorities aimed at facilitating private sector engagement, trade, and investment opportunities.
- In August 2022, Canada and Germany agreed to establish a transatlantic supply corridor while coordinating policies to attract investments in hydrogen projects. The deal envisaged Canadian exports to Germany starting in 2025.
- A German proposed hydrogen network will be 5,100 kms long (approximately 3,700 kms of which would be converted from existing natural gas pipelines) and has been simulated to transport a peak demand of 10 gigawatt hours per hour (GWh/h). See Annex D for illustrative map. In 2023, Germany reached agreements with neighbouring countries, including Belgium and the Netherlands, to link their respective hydrogen networks.
- On March 18, 2024, at the Canada-Germany Hydrogen and Ammonia Producer-Offtaker Conference, Canada and Germany signed a MOU to speed up commercial-scale hydrogen trade between the two countries in a first-of-its-kind bilateral program. The MOU seeks to establish a bilateral program to support hydrogen trade and aims to bolster the two countries efforts to fight climate change and enhance energy security.
- The Netherlands is planning a delegation to the province to coincide with the Energy NL conference in June 2024. The Dutch embassy has advised that the delegation is expected to include the Vice Minister for Climate Change and representatives from the Port of Rotterdam.

Action Being Taken:

- For information purposes only.

Prepared by: S. Snook / L. MacDonald (in consultation with IET)

Approved by: D. Macmillan, ADM

May 8, 2024

Annex A
Comparison of the Netherlands to Newfoundland and Labrador

	Netherlands	Newfoundland and Labrador
Population	17,480,000	510,500
Land area	33,481 km ²	358,170.37 km ²
Population density	522 people/km ²	1.4 people/km ²
Marine coastline	451 km	29,000 km
Offshore exclusive economic zone	58,000 km ²	approx. 1,000,000 km ²
Permits nuclear power generation	Yes	No
Offshore wind - installed capacity	3,200 MW	0
Onshore wind - installed capacity	6,000 MW	54 MW
Renewable Electricity Mix (does not include nuclear)	34%	Over 90%
Net zero commitment	Yes	Yes

Note: Newfoundland and Labrador population, land area, and population density is from Statistics Canada, Census Profile, 2021 Census of Population.

Annex B
Biography for Rob Jetten
Deputy Prime Minister and Minister of Climate Change and Energy Policy



Education

- **1999-2005:** Secondary education, Udens College, Uden.
- **2005-2010:** B.A. in public administration, Nijmegen School of Management, Radboud University Nijmegen.
- **2010-2011:** M.A. in public administration (specialising in good governance), Nijmegen School of Management, Radboud University Nijmegen.

Career

- **2011-2013:** Management trainee, ProRail (Dutch rail network manager).
- **2013-2014:** Strategic adviser, ProRail.
- **2014-2017:** Regional construction manager, ProRail.
- **23 March 2017 – 10 January 2022:** Member of the House of Representatives and D66 parliamentary party leader.
- **10 January 2022:** Appointed Minister for Climate and Energy Policy in the fourth Rutte government.
- **8 January 2024 – 12 January 2024:** Appointed Minister of Finance and Deputy Prime Minister in the fourth Rutte Government.

Party political positions and outside activities

- **2007 - 2008:** Policy officer for the D66 parliamentary party in the Senate.
- **2007-2008:** Branch chair, Jonge Democraten (Young Democrats), Arnhem-Nijmegen.
- **2008-2009:** National chair, Jonge Democraten.
- **2010-2017:** Member and leader of the D66 group on Nijmegen municipal council.
- **2011-2016:** Member of the Advisory Council of the Dutch National Student Association (ISO).
- **2019 – January 2022:** Member of the Committee of Recommendation, Indisch Herinneringscentrum (Indian Herinnering Center).
- **2019 – January 2022**
 Ambassador for All4Small (organisation supporting care and research for newborns).

**Biography for Dr. Michel Heijdra
Vice Minister for Climate and Energy
Ministry of Economic Affairs and Climate Policy
Government of The Netherlands**



Dr. M.G. (Michel) Heijdra serves as the Vice Minister for Climate & Energy at the Netherlands' Ministry of Economic Affairs and Climate Policy. Throughout his time in the public sector, Michel has been instrumental in shaping policies and initiatives that promote sustainable development and energy security.

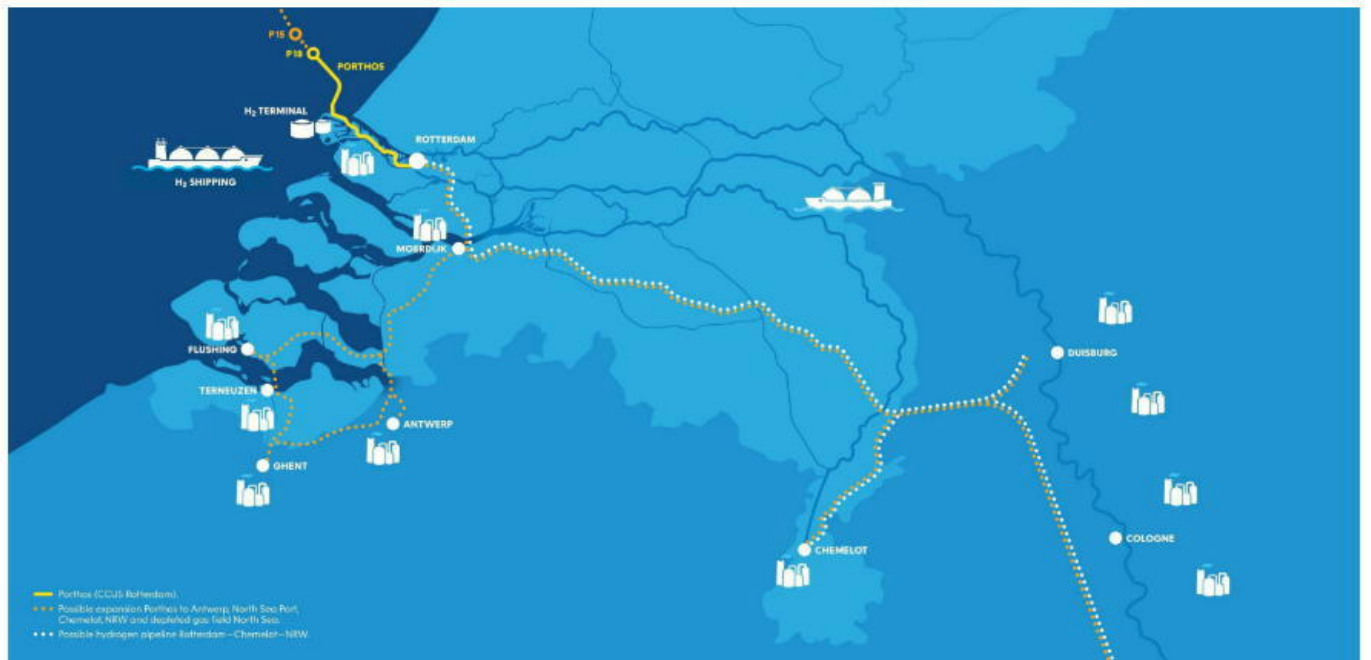
At the beginning of 2022 he joined the Ministry of Economic Affairs & Climate from the Treasury, where he worked as deputy Treasurer General and director of foreign financial affairs. In that capacity, he was responsible for the European economic and financial negotiations in the Eurogroup and EcoFin Council including on the European budget. Prior, Michel was the Deputy Director of the Financial Markets Directorate of the Netherlands Ministry of Finance, responsible for the regulation of the financial sector, and Head of Financial Risk Management of Banks at the Dutch Central Bank.

He started his career as a consultant at McKinsey & Co, after having studied physics and philosophy in Amsterdam, Berlin, Utrecht and Leiden.

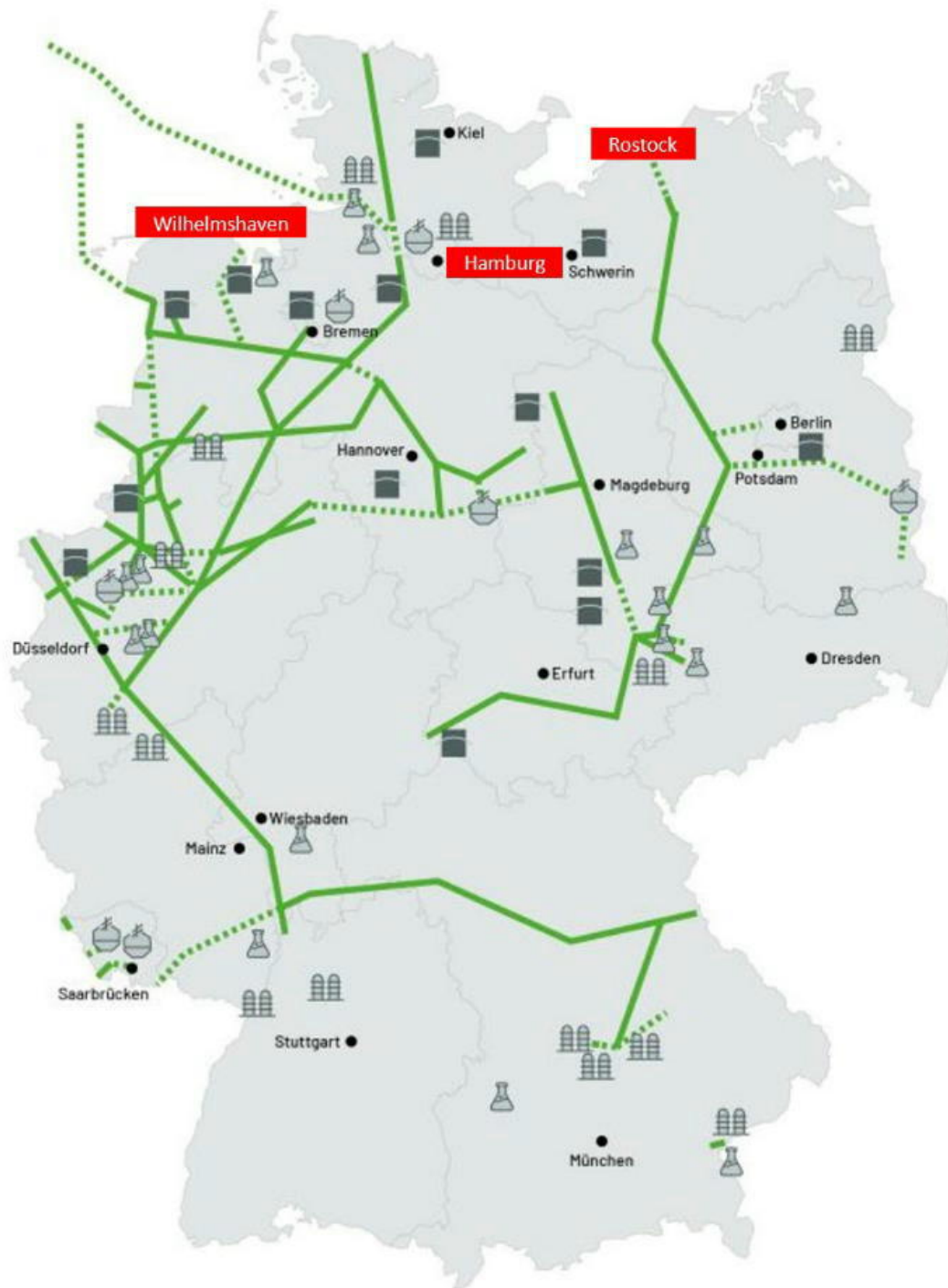
He holds a PhD degree having written his dissertation on Darwin and the evolution of language.

Annex C

Port of Rotterdam – Europe Hydrogen Corridor



Annex D
Illustrative Map of Germany's Planned Hydrogen Distribution Network 2030



Belgium Green Hydrogen Opportunities - Information Note Intergovernmental Affairs Secretariat

Issue: To provide an overview of Belgium's renewable energy resources and policies.

Background and Current Status:

- Belgium is in Northwestern Europe and is bordered by France, Germany, Luxembourg, and the Netherlands. In 2023, Belgium had a population of approximately 11.7 million people. Belgium has a land area of approximately 30,000 square kilometers (km²), and one of the highest population densities in the European Union at 386/km². Belgium has approximately 65 km of coastline and an offshore Exclusive Economic Zone (EEZ) of 3,454 km².
- As a member of the European Union (EU), Belgium has committed to reduce greenhouse gas (GHG) emissions by 47 per cent by 2030 in order to support the EU-wide goals of reducing emissions by 55 per cent by 2030 and reaching net zero emissions by 2050.
- Belgium's National Energy and Climate Plan (NECP) includes targets to reduce GHG emissions not covered by the EU Emissions Trading System (ETS) by 35 per cent by 2030, and to reach 17.5 per cent of final energy consumption from renewable energy by 2030. Belgium's three regions have also established their own energy and climate targets.
- In November 2023, Belgium submitted a draft updated NECP to the European Commission. Still under review, it would raise the target for final energy consumption from renewable energy to 21.6 per cent by 2030. Belgium is also subject to the provisional EU target set in March 2023 of which at least 42.5 per cent will be achieved by member states by 2030.
- In 2022, Belgium's electricity mix was comprised of nuclear (46.3 per cent), gas (24.6 per cent), wind (12.8 per cent), solar (7.7 per cent), bioenergy (4.7 per cent) oil (3.6 per cent), hydro (0.3 per cent), and coal (≤ 0.1 per cent).
- As of February 2023, Belgium has nine operational offshore wind farms and is the fourth largest offshore wind energy producer globally (behind the United Kingdom, Germany, and China). In 2022, Belgium had approximately 2.9 gigawatts (GW) of installed onshore wind capacity and approximately 2.3 GW of installed offshore wind capacity.
- In November 2023, Belgium released its hydrogen strategy. The strategy seeks to position Belgium as a hydrogen import and transit hub for Europe and includes a key role for the Port of Antwerp-Bruges, the second-largest seaport in Europe (after the Port of Rotterdam).
- Belgium has set an import target of 20 terawatt hours (TWh) of renewable hydrogen and derivatives in 2030 and between 200 and 350 TWh by 2050. Belgium aims to have a hydrogen transport network interconnected with at least Germany, France, and the Netherlands by 2028 to support its positioning as a renewable energy import hub for Europe.
- In pursuit of its hydrogen goals, Belgium signed Memoranda of Understanding (MoUs) with Oman and Namibia on cooperation in green hydrogen.

Analysis:

- Compared to Belgium, Newfoundland and Labrador (NL) has a smaller population, lower population density, and a larger land area, coastline, and offshore EEZ (see Annex A).
- The 2023 draft update to Belgium's NECP states that due to "high demographic and geographical constraints," national contributions to the EU's renewable energy targets will be

"extremely difficult to reach on Belgian territory," but that the country's location allows for the import for renewable electricity from the North Sea.

- Development of NL's wind resources and green hydrogen production industry is a provincial priority, as demonstrated in: the Minister of IET's mandate letter, IET's 2021 Renewable Energy Plan; the Crown Land Call for Bids for Wind Energy Projects; work with the Government of Canada to expand the mandate of the C-NLOPB to include renewable energy; and supporting the Government of Canada's Regional Assessment of Offshore Wind Development in NL.

29(1)(a), 34(1)(a)(iii), 35(1)(d)

- In 2023, IET staff attended virtual and in-person events focused on NL-Belgian energy collaboration, including:
 - in February 2023, "Coffee Session with Canadian Trade Commissioner – Opportunities in Belgium," hosted by Energy NL, followed by a meeting between the Trade Commissioner and IET;
 - in February 2023, the Belgium-Atlantic Canada Roundtable on Offshore Wind and Green Hydrogen in Halifax, NS; and
 - in September 2023, a virtual Belgium-Canada Workshop on Hydrogen and Certification.
- On February 9, 2023, CTV News reported that Belgium had identified NS as a potential major export partner for a green energy hub in Europe, citing a strong trading relationship with Canada, growing demand for green hydrogen in Europe (due to the ongoing Russia-Ukraine conflict), and Belgium's expertise in offshore wind energy development.

Action Being Taken:

- For information purposes only.

29(1)(a)(i), 34(1)(a)(i)

Prepared by: S. Snook / L. MacDonald (in consultation with IET)

Approved by: D. Macmillan, ADM

May 8, 2024

Annex A: Comparison of Belgium to NL

	Belgium	NL
Population	11,697,557	510,500
Land area	30,278 km²	358,170.37 km²
Population density	386 people/km²	1.4 people/km²
Marine coastline	65 km	29,000 km
Offshore exclusive economic zone	3,454 km²	app. 1,000,000 km²
Permits nuclear power generation	Yes	No
Offshore wind - installed capacity	2,262 MW	0
Onshore wind - installed capacity	2,990 MW	54 MW
Renewable Electricity Mix (does not include nuclear)	25.48 per cent	Over 90 per cent
Net zero commitment	Yes	Yes

Note: Newfoundland and Labrador population, land area, and population density is from Statistics Canada, Census Profile, 2021 Census of Population.

Denmark - Backgrounder

Intergovernmental Affairs Secretariat

- The Kingdom of Denmark consists of metropolitan Denmark and two autonomous regions: Greenland and the Faroe Islands. Denmark is in Northern Europe and shares a land border with Germany. It has a total land area of 42,943 kilometers squared (km²), consisting of the Jutland peninsula of mainland Europe and the Danish Archipelago. Denmark has a population of 5.9 million people and a population density of 147/km².
 - Greenland is an island in North America, east of the Canadian Arctic Archipelago with a land area of 2,166,086 km², and a population of 56,583 people. It has a population density of 0.028/km², making it the least densely populated region (country or dependency) in the world.
 - The Faroe Islands are in the North Atlantic Ocean, roughly halfway between Norway and Iceland. The islands have a total land area of 1,399 km², a population of 54,000, and a population density of 38.6/km².
- Annex A offers a comparison of Denmark and Greenland to Newfoundland and Labrador.
- In 2022 (latest data available), Denmark's 2022 electricity mix was composed of wind (54.0 per cent), bioenergy (17.9 per cent), coal (12.7 per cent), solar (6.3 per cent), natural gas (2.9 per cent), waste (5.3 per cent) and oil (.09 per cent). Denmark is a net importer of electricity; in 2022, approximately 17 per cent of its electricity was imported. In 2021 (latest data available), Greenland's electricity mix was composed exclusively of hydropower (83.3 per cent) and oil (16.7 per cent). The Faroe Islands' electricity mix for 2021 was composed of oil (61.9 per cent), hydropower (26.2 per cent), and wind (11.9 per cent).
- Denmark has set a number of greenhouse gas (GHG) emissions and energy supply targets, including legally binding targets to reduce GHG emissions to 70 per cent by 2030 and reach net zero by 2050, with annual approval of the Danish Government's climate strategy required by Parliament. Denmark has also committed to a coal phase-out by 2030; 100 per cent renewable electricity by 2030; and 55 per cent total energy supply from renewables by 2030. National screening of areas suited for onshore wind turbines, solar PV and Power-to-X (PtX) are proposed to achieve the goal of quadrupling onshore renewable energy by 2030.
- In 2021, the Danish Ministry of Climate, Energy and Utilities released its PtX strategy. The strategy established a target of four to six gigawatts (GW) of installed electrolyzer capacity in Denmark by 2030, as well as commitments for regulatory framework review and revision of the Energy Export Strategy, to support PtX products and technology.
- At the end of 2021, Denmark had 4.6 GW of onshore wind capacity and 2.3 GW of offshore wind capacity. Denmark has announced a target of 13 GW of offshore wind capacity by 2030. In 2020, Denmark announced the construction of an artificial island in the North Sea as a hub for 3 GW of offshore wind, with the potential for up to 120 GW and green hydrogen production.
 - In February 2023, Denmark paused its offshore wind development scheme due to possible infringement of European Union (EU) law.
 - Denmark has agreements in place with Belgium and Germany to connect offshore wind networks via subsea cables.
- In 2022, the new coalition government proposed to bring forward the climate neutrality target to 2045 and target a 110 per cent emissions reduction by 2050. The goals have not yet been adopted in the Climate Act, but the Act is expected to be revised.

- Denmark has decided that the state-owned transmission system operator Energinet and gas distribution company Evida will own and run the future hydrogen pipeline infrastructure. Progress is underway with bilateral agreements. Denmark and Germany will build a hydrogen pipeline by 2028 and agreed to co-operate on wind offshore and Carbon Capture, Utilization and Storage (CCUS) collaboration projects at the Ostend Summit in May 2023.
- In January 2023, the company H2Carrier announced a plan to produce green hydrogen and ammonia on board a ship connected to 1.5 GW of onshore wind in Greenland. The ship concept includes an onboard desalinators and electrolyzer. The use of a mobile production platform is intended to minimize environmental impacts and decrease costs.
- In February 2023, the European Commission approved Denmark's EUR 170 million scheme on PtX technologies to support renewable hydrogen production. With the scheme, Denmark aims to introduce 100-200 MW of electrolysis capacity through a public tender that provides a direct grant to the winning companies for a ten-year period.
- In April 2023, Denmark launched a PtX tender to support green hydrogen production. The tender includes DKK 1.25 billion in support and closed September 2023. In October 2023, Denmark announced that five companies would receive funding: Plug Power (Idomlund Denmark), European Energy (Windtestcenter Måde K/S), European Energy (Padborg PtX ApS), Electrochaea (Biocat Roslev), and European Energy (Kassø PtX Expansion ApS). As there was funding remaining, HyProDenmark/Everfuel were also awarded a tender, but at a reduced rate (undisclosed). The funding support will be paid out to the companies over a 10-year period. Each company has four years to build their hydrogen production facility from the signing of the contract. Details of the contracts are not available publicly.
- A market assessment conducted by Copenhagen Infrastructure Partners (CIP) Fonden in 2023 reported that the Danish Energy Agency has stated Denmark will be "more than self-sufficient" in green hydrogen by 2030.
- Greenland will be inviting investors to bid on two hydropower projects on the island's south coast, anticipating a combined installed capacity of 750-800 megawatts (MW), with green hydrogen or ammonia production considered as one possible offtake arrangement. The status of this process is not known from publicly available documentation.
- At the invitation of the Danish Ministry of Foreign Affairs, IET took part in Denmark's North America Energy Transition delegation from October 8-14, 2023. The delegation visited the Port of Esbjerg, toured waste-to-energy facilities, and met with Power-to-X companies and held meetings with companies across the Power-to-X value chain.
- IET is currently collaborating with Denmark officials in preparation for their Ministry of Foreign Affairs Trade Council attendance at the Energy NL conference in June 2024.

Prepared by: S. Snook / L. MacDonald (in consultation with IET)

Approved by: D. Macmillan, ADM

May 8, 2024

Annex A: Comparison of Denmark and Greenland to NL

	Metropolitan Denmark	NL
Population	8,587,000	510,500
Land area	42,943 km ²	358,170.37 km ²
Population density	147 people/km ²	1.4 people/km ²
Marine coastline	8,750 km	29,000 km
Offshore wind - installed capacity	2,300 MW (approx.)	0
Onshore wind - installed capacity	4,700 MW (approx.)	54 MW
Renewable Electricity Mix (does not include nuclear)	84% (2022) (Varies by year due to high proportion of variable renewables)	Over 90%
Net zero commitment	Yes	Yes

	Greenland	NL
Population	56,583	510,500
Land area	2,166,086 km ²	358,170.37 km ²
Population density	0.028/km ²	1.4 people/km ²
Marine coastline	44,087 km	29,000 km
Offshore wind - installed capacity	0 MW	0
Onshore wind - installed capacity	0 MW	54 MW
Renewable Electricity Mix (does not include nuclear)	83%	Over 90%
Net zero commitment	None identified	Yes

Note: Newfoundland and Labrador population, land area, and population density is from Statistics Canada, Census Profile, 2021 Census of Population.

German Hydrogen Opportunities Information Note
Intergovernmental Affairs Secretariat

Issue: To provide an overview of German hydrogen opportunities.

Background and Current Status:

- Germany is in Central Europe and is the most populous country in the European Union (EU), with approximately 84 million people. Its land area is 357,592 km², with a population density of 234/km². See Annex A for Germany and Newfoundland and Labrador comparison.
- In 2022 (latest data available), Germany's electricity mix was 49.2 per cent non-renewable (32.8 per cent coal, 15.6 per cent natural gas, and 0.8 per cent oil), and 50.7 per cent renewable, including nuclear and waste (21.3 per cent wind, 10.3 per cent solar, 7.1 per cent biofuels, 5.9 per cent nuclear, 4.0 per cent hydroelectric, and, 2.1 per cent waste).
- According to the International Renewable Energy Agency (IRENA), as of 2023, Germany had 8.4 GW of installed offshore wind capacity and 61.1 GW of installed onshore wind capacity. Germany has the highest installed wind capacity in Europe.
- Germany has set legal targets to achieve: 40-45 per cent of electricity demand with renewable sources by 2025; 80 per cent of electricity demand with clean sources by 2030; power generation "virtually free" of greenhouse gases by 2035; and, climate neutrality by 2045.
- In 2020, Germany released a National Hydrogen Strategy with 9 billion Euros in funding for six focus areas: hydrogen production; hydrogen use; infrastructure and supply; research, education, and innovation; European activities; and international hydrogen economy.
- In January 2023, a series of amendments to various pieces of German energy legislation came into force, known collectively as the "Easter Package." Some changes include:
 - increasing auction quantities for new wind and solar capacity;
 - funding for co-location of renewable energy and chemical storage (including hydrogen);
 - raising offshore wind capacity targets to 30 GW by 2030, 40 GW by 2045, and 70 GW by 2045; and
 - measures to increase profitability and streamline approvals for offshore wind.
- With Germany's updated hydrogen strategy released in 2023, it is anticipated that Germany will need to import up to 70 per cent of its hydrogen to be climate neutral by 2045.

29(1)(a)

Analysis:

[REDACTED] Given Germany's limited ability to expand renewable energy development due to land and seabed constraints, its hydrogen strategy is focused on green hydrogen imports instead of domestic production.

- In August 2022, Germany and Canada established the Canada-Germany Hydrogen Alliance in Stephenville. Germany also has international hydrogen agreements with a number of other countries, including Australia, Chile, Japan, Morocco, and Saudi Arabia.
- In September 2022, the Province signed a Joint Declaration of Intent with the City of Hamburg on cooperation in the field of green hydrogen and hydrogen technologies. In October 2023, IET hosted over 30 hydrogen industry and government delegates from the City of Hamburg. The delegation met with provincial wind-hydrogen developers and econext and Energy NL.

- Also in 2022, Fernleitungsnetzbetreiber Gas, the association of supra-regional gas transmission companies in Germany, released two plans to convert natural gas pipelines to hydrogen transmission networks, by 2030 and 2050, respectively. Germany has also established agreements with Belgium and Denmark to link hydrogen infrastructure.
- The proposed "Hydrogen Network 2030" will be 5,100 kms long with about 3,700 kms from converting existing natural gas pipelines. It has been simulated to meet a peak demand of 10 gigawatt hours per hour (GWh/h). In 2023, Germany reached agreements with neighboring countries, including Belgium and the Netherlands, to link hydrogen networks. See Annex A.
- Several German ports, including Hamburg, Wilhelmshaven, and Rostock, are expected to play key roles in Germany's green hydrogen import plans. These ports are also strategically positioned to support a German hydrogen distribution network as well as European networks.
- In March 2023, officials from IET attended the first meeting of the Canada-Germany Atlantic Energy Roundtable. Representatives from the German government, Natural Resources Canada, Nova Scotia, New Brunswick, Prince Edward Island, and support staff for the Canada-Germany Energy Partnership were present.
- In June 2023, two IET Executive representatives attended an offshore wind delegation in Germany, facilitated by the Canadian German Chamber of Industry and Commerce. On May 6-18, 2024, IET's Executive Director, Renewable Energy, will be part of the Transatlantic Knowledge Exchange on Hydrogen in Canada and Germany, held in Berlin, Hamburg, and Bremen, and will include discussions on national hydrogen strategies, electrolyzer technology, green hydrogen and ammonia import infrastructure, and green steel production.
- On March 18, 2024, at the Canada-Germany Hydrogen and Ammonia Producer Offtaker Conference in Hamburg, Germany, Jonathan Wilkinson, Canadian Minister of Energy and Natural Resources, and Robert Habeck, German-Chancellor and Minister of Economic Affairs and climate change signed a MOU to establish a bilateral program to support hydrogen trade and secure early access for clean hydrogen producers in the German Market.
- On May 2-4, 2024, a delegation of five German parliamentarians visited Newfoundland and Labrador, accompanied by German Embassy in Canada officials, [REDACTED]

Action Being Taken:

- For Information purposes only.

29(1)(a), 34(1)(a)(iii)

Prepared by: S. Snook / L. MacDonald (in consultation with IET)

Approved by: D. Macmillan, ADM

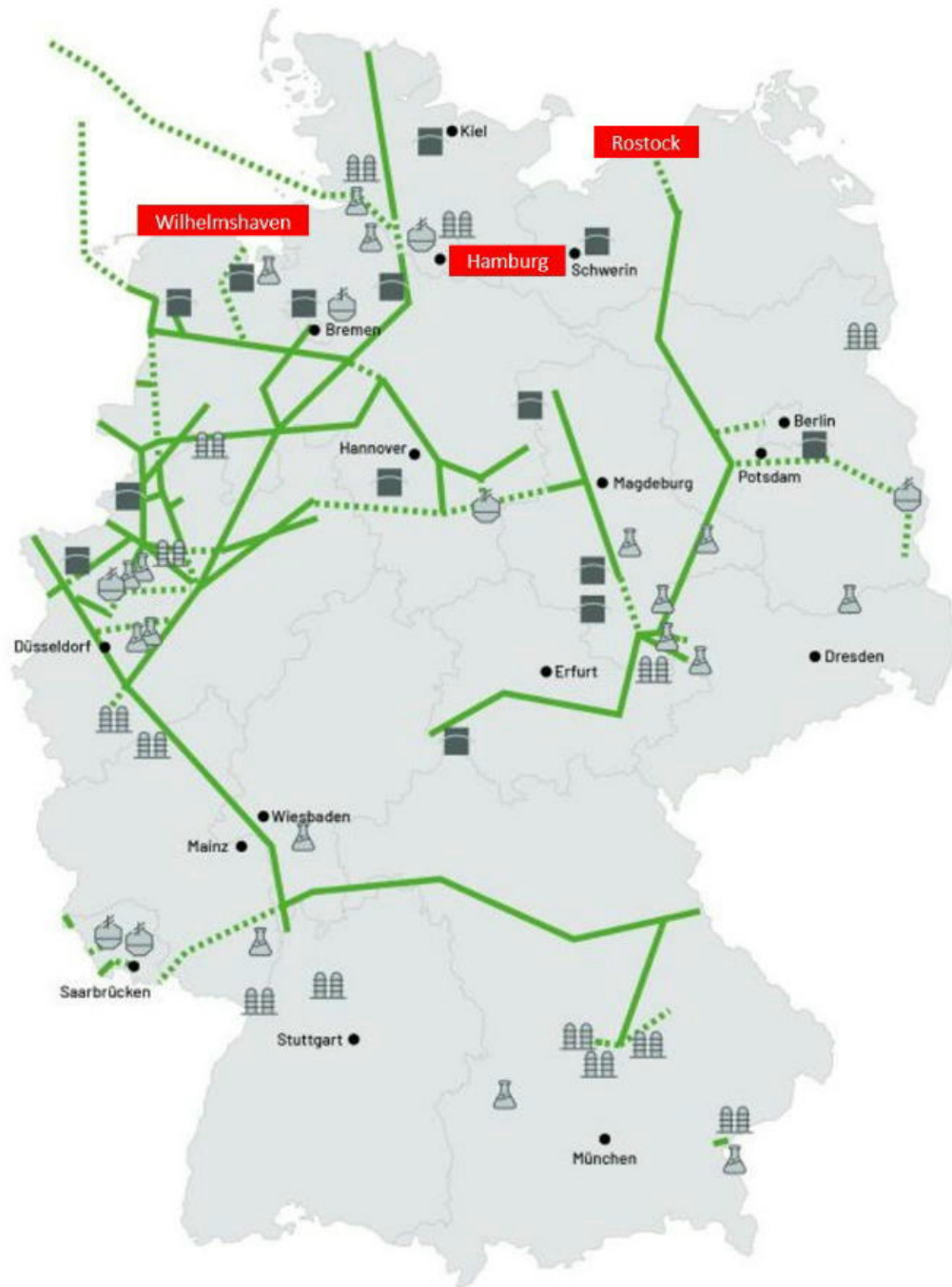
May 8, 2024

Annex A
Comparison Germany and Newfoundland and Labrador

	Germany	NL
Population	83,200,000	510,500
Land area	357,588 km ²	358,170.37 km ²
Population density	234 people/km ²	1.4 people/km ²
Marine coastline	2,389 km	29,000 km
Offshore exclusive economic zone	32,982 km ²	app. 1,000,000 km ²
Permits nuclear power generation	Yes	No
Offshore wind - installed capacity	8,407 MW	0
Onshore wind - installed capacity	61,052 MW	54 MW
Renewable Electricity Mix (does not include nuclear)	43%	Over 90%
Net zero commitment	Yes	Yes

Note: Newfoundland and Labrador population, land area, and population density is from Statistics Canada, Census Profile, 2021 Census of Population

Annex B
Illustrative Map of Germany's Planned Hydrogen Distribution Network 2030



Japan Green Hydrogen Opportunities - Information Note

Intergovernmental Affairs Secretariat

Issue: To provide an overview of Japan green hydrogen opportunities.

Background and Current Status:

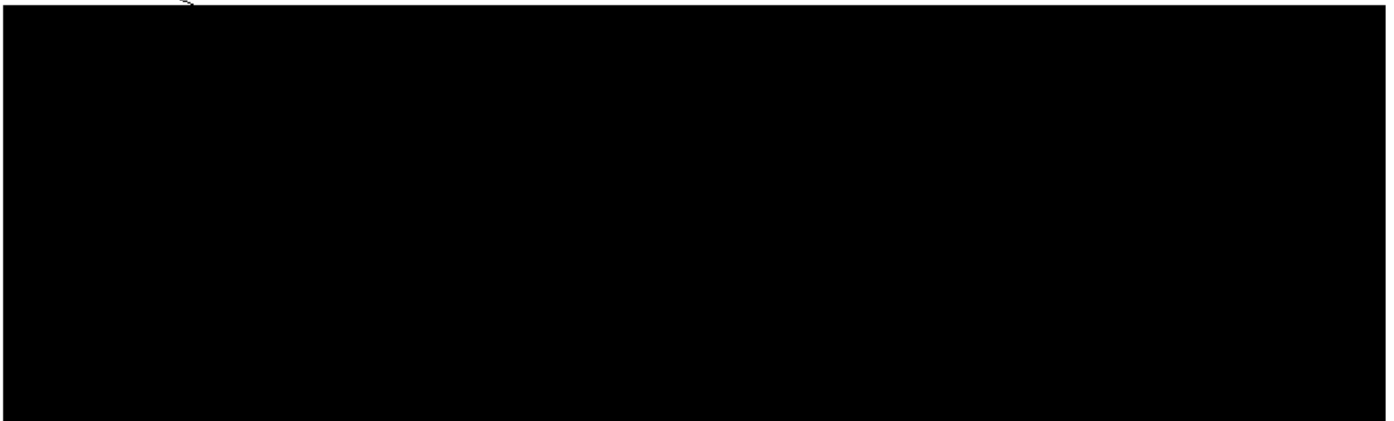
- Japan is an East Asian island nation located between the North Pacific Ocean and the Sea of Japan. As of October 2023 (latest official data) Japan's population is estimated at 124.4 million people, making it the eleventh most populous country in the world. With a land area of 364,485 kilometers squared (km²), Japan has a population density of approximately 341/km². The country has approximately 30,000 km of coastline. See Annex A for a comparison to NL.
- Japan is a parliamentary constitutional monarchy with a bicameral legislature, consisting of an upper house, the 248-seat House of Councilors (Sangi-in) and a lower house, the 465-seat House of Representatives (ShuugI-in). Both houses are elected. At the sub-national level, Japan is divided into 47 prefectures.
- Japan had a 2022 gross domestic product (GDP) of approximately 4.3 trillion USD, making it the world's third-largest economy (behind China and the United States). Its major exports include cars/vehicle parts, general machinery, integrated circuits, refined petroleum, and construction vehicles. Its major imports include cars/vehicle parts, general machinery, integrated circuits, refined petroleum, and construction vehicles. Its major imports include crude petroleum, natural gas, coal, integrated circuits, and broadcasting equipment.
- Japan has minimum natural energy resources and is almost totally dependent on imported energy. In 2014, dependency on imported fossil fuels represented 94 per cent of Japan's total energy supply, but this declined to 88 per cent in 2019 (latest data available) due to an expansion of renewable and nuclear resources and lower energy demand.
- In 2022, 85 per cent of Japan's primary energy consumption came from fossil fuels. Japan's 2022 electricity mix included gas (34.9 per cent), coal (33.7 per cent), solar (9.9 per cent), hydro (7.2 per cent), nuclear (5.0 per cent), oil (4.4 per cent), bioenergy (4.0 per cent), and wind (0.8 per cent).
- Japan has committed to reducing greenhouse gas (GHG) emissions by 46 per cent below 2030 (relative to 2013 levels), with an aspirational target of 50 per cent reduction by 2030. In October 2022, the Government of Japan released its Sixth Strategic Energy Plan, targeting carbon neutrality by 2050 while ensuring a stable energy supply. The plan establishes a target of 36 to 38 per cent of power supplies from renewable energy by 2030.
- In 2017, Japan became the first country to adopt a national hydrogen strategy. The strategy was updated in June 2023 to incorporate several new/revised priorities including highlighting the importance of clean hydrogen produced with minimal emissions, strengthening ties with potential hydrogen exporting countries (e.g., in North America, the Middle East, and the Asia Pacific), and further consideration of ammonia, liquid organic hydrogen carriers (LOHCs), liquefied hydrogen, and synthetic fuels or "e-fuels."
- Japan is widely recognized by organizations such as the International Energy Agency (IEA) as a global leader in hydrogen technologies, including through deploying the world's largest hydrogen refueling station network, installing 300,000 residential stationary hydrogen fuel cells, and launching the world's first liquified hydrogen vessel.

- Japan's hydrogen-related goals and targets include:
 - displacing fossil fuels with hydrogen to increase energy security and industrial competitiveness and meet GHG reduction targets;
 - expanding its hydrogen markets from two million tons per year to three million tons per year by 2030, 12 million tons per year by 2040, and 20 million tons per year by 2050;
 - increasing public and private spending, technological innovation, and collaboration with Industrial stakeholders to expand a society-wide adoption of hydrogen technologies, and
 - achieving a "pathway" to low-carbon hydrogen (aiming of ≤ 3.4 kilograms of carbon dioxide equivalent per kilogram of hydrogen).
- In September 2021, Japan Mitsubishi Corp and Shell Canada signed a Memorandum of Understanding (MoU) to build a hydrogen production plant with carbon capture and storage (CCS) near Edmonton, Alberta in the second half of the 2020s. The plant will have the capacity to produce 165,000 tonnes per annum of hydrogen during the first phase, with plans to store captured carbon dioxide at Shell's proposed Polaris CCS site near Edmonton. The hydrogen would be exported to Asian markets, including Japan, in the form of ammonia.
- In 2021, Japan and the United Arab Emirates signed a Memorandum of Cooperation (MoC) on hydrogen to exchange hydrogen policy and standard development, and to build an international supply chain including production and transportation to Japan.
- In 2021, Japan and Australia committed to the Japan-Australia Partnership on Decarbonization through Technology. The partnership advances cooperation in a range of areas, including clean hydrogen and ammonia, and low-emission steel and iron ore. In January 2022, Australia announced the \$150 million Australia Clean Hydrogen Trade Program, the first phase of which will support Australian-based supply chain projects that target the export of clean hydrogen to Japan.
- In December 2022, the European Union (EU) and Japan signed an MoC to spur innovation, develop an international hydrogen market and work together for sustainable and affordable production, trade, transport, storage, distribution, and use of low-carbon hydrogen.

Analysis:

- In October and November 2023, IET staff participated in the Team Canada Trade Mission to Japan, led by the Honorable Mary Ng, Minister of International Trade, Export Promotion, Small Business, and Economic Development. The trade mission program focused on areas of Canadian competitive advantage, including clean technology, clean energy, and green infrastructure.

29(1)(a)





Action Being Taken:

- For information purposes only.

Prepared by: S. Snook / L. MacDonald (in consultation with IET)

Approved by: D. Macmillan, ADM

May 8, 2024

29(1)(a)(i)

Annex A: Comparison of Japan to NL

	Japan	NL
Population	124,342,000	510,500
Land area	364,485 km ²	358,170.37 km ²
Population density	341 people/km ²	1.4 people/km ²
Marine coastline	approx 30,000 km	29,000 km
Offshore exclusive economic zone	Unknown	app. 1,000,000 km ²
Permits nuclear power generation	Yes	No
Offshore wind - installed capacity	52 MW (2022)	0
Onshore wind - installed capacity	4,320 MW (2022)	54 MW
Renewable Electricity Mix (does not include nuclear)	21.96 per cent	Over 90 per cent
Net zero commitment	Yes	Yes

Note: Newfoundland and Labrador population, land area, and population density is from Statistics Canada, Census Profile, 2021 Census of Population.



CANADA-UNITED ARAB EMIRATES COMMERCIAL RELATIONS

Latest Developments

- Minister Ng will travel to Abu Dhabi February 26 to 29 to participate in the WTO MC13 Ministerial Meeting.
- Minister Champagne participated in the 2023 United Nations Climate Change Conference (COP28) in Dubai December 3-7, 2023, where he showcased Canada's leadership and investments in clean technology, promoted bilateral trade and investment between Canada and the UAE, and demonstrated Canada's international cooperation on a net-zero carbon economy.
- In June 2023, UAE Special Envoy Sultan Al Mansoori traveled to Canada to meet with government officials and private sector contacts.
- On April 5, Canada and the UAE expanded the bilateral air transport agreement to allow each country to allocate up to 21 flights per week to its designated airlines. New routes have since been announced, including Air Canada's 4 times weekly flight between Vancouver and Dubai, and Emirates Airline's daily Montreal to Dubai flight.
- Minister of the Economy Abdulla Bin Touq Al Marri visited Canada in the Fall of 2022, for a rich program that included engagements with Canadian ministers and the private sector.
- In June 2022, the Caisse de dépôt et placement du Québec (CDPQ) announced the purchase of a 22% stake in Dubai Port World's (DP World) flagship Port of Jebel Ali in the UAE, which represents an important vote of confidence in the UAE economy by one of Canada's leading institutional investors. Dubai's 2022 FDI figures show Canada is now the top foreign investor, thanks to this CDPQ investment.

Background

A federation of seven Emirates, the UAE has the second largest national Gross Domestic Product (GDP) in the Arab world. It has a diversified economy, and the hydrocarbon sector accounts for less than half the country's GDP. Abu Dhabi is the capital and Dubai is the primary commercial center; both cities overwhelmingly drive the UAE's economy, accounting for 90% of national GDP. The UAE also has more than 45 multidisciplinary free zones which to attract investment in sectors such as media, finance, and healthcare.

More than 200 Canadian companies have an operational presence in the UAE. It is estimated that 45,000 Canadians live and work in the UAE, while 21,000 Emiratis are estimated to be residing in Canada.

Bilateral Trade. Canada and the UAE have a very positive trade and investment relationship. In 2022, the UAE was Canada's second largest merchandise trade partner in the Middle East and North Africa (MENA) region, with bilateral trade totalling \$2.6 billion. The UAE was Canada's largest merchandise export market in the MENA region and Canada's 21st largest globally, with \$1.8 billion of merchandise exports. Canada's five leading merchandise exports to the UAE were edible vegetables (pulses), aircraft and parts, boilers and mechanical machinery, motor vehicles and parts, and electrical machinery.

Services makes up an important element of the trading relationship, with Statistics Canada reporting commercial services exports in 2022 of \$244 million, an increase of 13% from 2021. With the UAE acting as a hub for the Gulf Cooperation Council (GCC) region and beyond, many business services, particularly engineering, design and architecture, are provided locally through Canadian affiliates for clients in the region.

Canadian Merchandise Trade with UAE (C\$ billions)							
	2017	2018	2019	2020	2021	2022	Change 2021-22
Exports	1.603	1.467	1.501	1.767	1.967	1.811	-7.9%
Imports	0.189	0.206	0.213	0.250	0.550	0.747	+35.8%



Bilateral Trade	1.792	1.673	1.714	2.018	2.517	2.558	+1.6%
<i>Source: Statistics Canada</i>							

Canada-UAE Air Transport Agreement (ATA). On April 5, 2023, Canada and the UAE agreed to expand the bilateral ATA from a seat-based capacity regime to a frequency-based regime, which allows each country to allocate up to 21 flights per week to its designated airlines. New routes have since been announced, including Air Canada's four times weekly flight between Vancouver and Dubai, and Emirates Airline's daily Montreal to Dubai flight. As of January 2024, Air Canada operates daily flights between Toronto and Dubai; Emirates operates daily flights between Toronto and Dubai; and Etihad operates daily flights between Toronto and Abu Dhabi.

Investment. The UAE's FDI stock in Canada was \$8.9 billion by Ultimate Investing Country in 2022, 13% increase from 2021, and ranked the 19th largest investor in Canada globally. There are several sovereign wealth funds in the UAE; the combined assets of the three largest – the Abu Dhabi Investment Authority, Mubadala, and the Investment Corporation of Dubai – is estimated to be US\$1.25 trillion.

Emirati multinational enterprises employed 1,626 people through their affiliates in Canada in 2019, the last year for which data is available.

Canadian Direct Investment (CDIA) CDIA stock in the UAE was \$3.1 billion by Ultimate Investing Country in 2022. There are additionally significant investments from Canadian institutional investors and pension funds.

UAE FDI in Canada & CDIA in UAE, by ultimate investor country (C\$ billions)					
	2019	2020	2021	2022	Change 21-22
FDI in Canada	7.064	6.375	7.872	8.885	+12.9%
CDIA to UAE	0.239	3.009	2.938	3.113	+6.0%
<i>Source: Statistics Canada</i>					

Education: In 2022, Canada hosted 85 UAE nationals on a study permit of six months or longer, an increase of 21% in the past 5 years. While a modest number of Emiratis study in Canada, the UAE remains a priority market with potential for growth, as at least 80 percent of the population is comprised of expatriates. According to IRCC, approximately 2,300 residents from the UAE received study permits for Canada in 2021, while that number was only 1,280 in 2020 due to COVID. Additionally, a number of mature partnerships exist between Canadian and UAE institutions.



Canada – United Arab Emirates Bilateral Relations

Latest Developments

- Prime Minister Trudeau and HH President Mohamed bin Zayed spoke on October 8, 2023, in a call that, among other issues, covered events in Israel and Gaza.
- Minister Joly visited the UAE in October 2023 to co-chair the inaugural meeting of the Joint Committee for Cooperation (JC).
- The UAE hosted the United Nations 28th Conference of the Parties (COP28) in Dubai from December 1 to 13, 2023. Led by the Minister of Environment and Climate Change, Steven Guilbeault, Canada's delegation included Francois-Philippe Champagne, Minister of Innovation, Science and Industry of Canada and Catherine Stewart, Ambassador for Climate Change, Jean-François Tremblay, Deputy Minister of Environment and Climate Change Canada (ECCC), Sandra McCardell, Assistant Deputy Minister of International Affairs at ECCC, and Michael Bonser, Canada's Chief Negotiator for Climate Change.
- In January 2023, the Emirati government listed Canada as a "priority country" and appointed former Minister of Economy, H.E. Sultan Al Mansoori, as the UAE's Special Envoy for Canada.
- Mr. Al Mansoori visited Canada in June 2023 to attend the Conference de Montreal. He also visited Toronto and Ottawa and met with the former Minister of Immigration (Fraser) and Minister of Trade (Ng), the Parliamentary Secretary for Trade, a number of senior government officials and heads of major commercial companies, to expand bilateral cooperation and trade ties. Al Mansoori emphasized the UAE's positive influence regionally and globally and the importance of the bilateral relationship with Canada.

High-Level Visits & Interactions

- Former Transport Minister Omar Alghabra travelled to the UAE after attending the closing ceremony of the World Cup in Qatar on December 18, 2022.
- Former Minister of International Development Harjit Sajjan visited the UAE on December 8-10, 2022. The visit contributed to the strengthening of his relationships with senior Emirati officials, including his direct counterpart, Reem Al Hashimy, Minister of State for Foreign Affairs and International Cooperation.
- In early November 2022, Parliamentary Secretary to the Minister of Foreign Affairs Rob Oliphant visited the UAE to participate in the Sir Bani Yas Forum on behalf of Minister Joly and met with senior officials, including the Foreign Minister, to discuss key priorities.
- The UAE Minister of the Economy visited Canada in October 2022 and met with Minister Ng as well as Ministers Sajjan, Champagne and Alghabra to advance Canadian commercial interests, including related to the Canada-UAE Air Transport Agreement and future engagement with the UAE on energy, ports, climate change, and other sectors.
- Minister Joly met her Emirati counterpart, Sheikh Abdullah bin Zayed al Nahyan, on the margins of the United Nations General Assembly (UNGA) High-Level Week in September 2022.
- Minister Sajjan represented Canada at the funeral of Sheikh Khalifa in May 2022.
- On April 5, 2022, PM Trudeau spoke with then-Crown Prince HH Sheikh Mohammed bin Zayed al Nahyan to discuss the urgent humanitarian crisis and importance of immediate cease-fire in Ukraine.
- Governor General Mary May Simon and Minister of International Trade, Mary Ng, visited the UAE from March 17 to 19, 2022 and met with Sheikh Mohammed bin Rashid al Maktoum (Vice President and Prime Minister of UAE and Ruler of Dubai) and led Canada's delegation at EXPO 2020 Dubai.

Bilateral Highlights

- On July 6, 2022, Canada and the UAE signed the Joint Committee for Cooperation (JC), establishing the first formal framework to enhance the bilateral relationship and broaden partnerships in areas of common interest, including trade, energy security and climate action. UAE is keen to host the inaugural meeting of the JC, before the end of 2023, with Ministerial-level discussions.



- On April 5, 2023, Canada and the UAE expanded the bilateral Air Transport Agreement (ATA), allowing each country to allocate up to 21 flights per week to its designated airlines. This was in response to a UAE request and has been very positively received, with Air Canada, Emirates and Etihad all announcing expansions of existing routes, and new flights to Montreal (Emirates) and Vancouver (Air Canada).
- Canadian investment in the UAE has tripled since pre-pandemic.

Context

Amidst seismic geopolitical and socioeconomic shifts across the MENA region, the UAE is striving to cultivate its global image as an urbane, moderate, progressive, and responsible “middle power,” one which exercises leadership on important regional security challenges and global issues alike. Under President Mohammed bin Zayed (MbZ), Emirati leadership is deeply committed to these ideals and is vigorously working to transform the country's oil-based economy to a knowledge-based one, while securing the resources, relationships, and know-how to do so. These elements figured prominently in the UAE's messaging for Expo 2020 Dubai, which successfully closed on March 31, 2022 after hosting tens of millions of visitors, despite the pandemic.

The UAE joined the Abraham Accords with Israel in 2020. A robust bilateral engagement with flourishing trade ties has cooled, and strains can be evidenced in some UAE statements at the UNSC related to the Israeli-Palestinian conflict.

Since the onset of the Israel-Hamas conflict on October 7th, the UAE has adopted a multifaceted approach. The UAE continues to uphold its diplomatic relations with Israel under the Abraham Accords, driven by the economic and security benefits of the partnership. This includes interests in Israeli-made defense systems and other high-tech collaborations. The UAE's relationship with Israel is viewed as a strategic tool for engaging with Washington and gaining bipartisan support in the United States. Despite some criticism of Israeli actions in Gaza, the UAE draws a red line at not criticizing its overall relationship with Israel and, by extension, the United States. However, as the conflict developed, the UAE has expressed concerns over the humanitarian impact of the conflict and condemned Israeli ground operations in Gaza, emphasizing the need to protect civilians and respect international humanitarian law. The Gulf State called for an immediate ceasefire, highlighting the potential for regional instability and global repercussions. Additionally, the UAE stressed the importance of delivering humanitarian aid to Gaza, addressing the severe shortages of medical supplies, electricity, and water caused by the ongoing blockade. In December 2023, the UAE drafted a UNSC resolution aimed at addressing the dire humanitarian crisis in the Gaza Strip amid the ongoing conflict. This stance reflects the UAE's efforts to balance its diplomatic relations with Israel with its commitment to humanitarian principles and regional stability.

Canada and the UAE enjoy a strong bilateral relationship and deepening ties is a priority for both countries. This comes at a time when the UAE is demonstrating increased regional and global leadership on a range of issues, many of which align with Canadian interests and values. To date, the Canada-UAE engagement has focused primarily on economic cooperation, including through the Canada-UAE Business Council. However, the signing of the Joint Committee for Cooperation (JC) on July 6, 2022, established the first formal framework to enhance the bilateral relationship and broaden partnerships in areas of common interest.

A development cooperation MOU was signed in 2014, formalizing Canada and UAE intention to advance shared interests on poverty reduction, consistent with the principles of sustainable development, promotion of good governance and protection of human rights.

While the relationship is generally positive, there are areas where our positions and interests diverge. Most notably, the UAE has taken a neutral position on Russia's invasion of Ukraine. The UAE



abstained from voting in the February 25, 2022 United Nations Security Council (UNSC) vote condemning Russia's invasion; however, it later voted in favour of the UN General Assembly resolution that rejects Russia's annexation of four territories in Ukraine. The UAE will likely take a similarly neutral stance on China – especially on the issue of human rights abuses in Xinjiang, as China is the UAE's largest trading partner. The UAE is also particularly sensitive to criticism over human rights, and especially on any advocacy (even perceived advocacy) in favour of 2SLGBTQI+ rights. The UAE sees this as a domestic issue on which "outside interference" is not welcome.

Emirati leadership is balancing a broad range of interests, including expanding business and energy linkages with Russia and China. The UAE's cautious response to Russia's invasion of Ukraine is a feature of its pragmatic approach to international relations, part of a recent regional trend in which countries like the UAE and Saudi Arabia pursue a foreign policy that is more explicitly self-interested. The UAE's perceptions of real shifts in the global security architecture, as well as a perceived lack of support from Western partners following the Houthi attacks against its territory in early 2022, also shape its response.

Security Cooperation. In recent years, there has been an increase in cooperation between the UAE and Western partners (including Canada) in the security sphere, based on shared interests in the fight against violent extremism. The UAE is one of the most vocal states concerning the need to reassert the peaceful, moderate nature of Islam, while countering extremist ideologies through effective public communication. The UAE chairs the Global Coalition Against Daesh's Communications Working Group, and hosts two Abu Dhabi-based centres that focus on countering violent extremism (CVE) and propaganda online: the Sawab Centre and the Hedayah Centre.

Work continues on important bilateral issues for Canada, including cooperation between Public Safety and the UAE Ministry of Interior to strengthen cooperation on police, corrections, border issues and training opportunities. A Defence Cooperation Arrangement to facilitate training and other cooperative initiatives was signed in December 2017. An MOU of similar effect was signed in February 2018 between the RCMP and the Abu Dhabi Police.

Key Bilateral Mechanisms and Agreements:

- **Joint Committee for Cooperation (JC) (signed July 6, 2022).** A strategic framework for enhancing bilateral cooperation in multiple areas, including trade and investment, defence and security, and agriculture and energy. Proposed by the UAE and agreed in August 2020 by then-Foreign Minister Champagne and UAE Foreign Minister Sheikh Abdullah bin Zayed. Four working-level subcommittees are being set up and will report to the minister-level JC.
- **Canada-UAE Memorandum of Understanding on Development Cooperation.** In 2014, Canada signed a MOU with the previous Ministry of International Cooperation and Development that sought to advance shared interests on "poverty reduction that is consistent with the principles of sustainable development, promotion of good governance and protection of human rights." Agreed areas of cooperation included (i) an official dialogue on topics of development policy, (ii) enhanced institutional linkages, including through staff exchanges, and (iii) development program or project coordination, including humanitarian assistance. The MOU has since remained inactive. GAC representatives are actively working with Abu Dhabi Fund (ADF) to identify opportunities for collaboration under this MOU.
- **Joint Consular Committee (JCC).** Canada and the UAE signed a Memorandum of Understanding on June 18, 2018 to establish a Joint Consular Committee. This committee was intended to convene annually at the senior officials' level to review problematic consular cases and related consular topics. The third and most recent meeting took place in September 2021 in Abu Dhabi. The following round took place in Ottawa in June 2023.
- **Canada-UAE Air Transport Agreement (ATA).** On April 5, 2023, Canada and the UAE agreed to expand the bilateral ATA from a seat-based capacity regime to a frequency-based regime, which allows each country to allocate up to 21 flights per week to its designated airlines. New routes have since been announced, including Air Canada's four times weekly flight between Vancouver and Dubai, and



Emirates Airline's daily Montreal to Dubai flight. The ATA expansion supports further growth in the bilateral market and provides benefits to travelers and businesses alike. It further improves opportunities for cooperation between Canada and the UAE in bilateral, regional and multilateral contexts. Canada views that the significant ATA expansion is sufficient to cover the needs of the market in the foreseeable future.

Meeting Note

Intergovernmental Affairs Secretariat

Seamless Canada Steering Committee Annual Conference

Wednesday, May 22, 2024, at 2:15 p.m. – 6:00 p.m. NL time

IGAS – 7th Floor, East Block

31(1)(L)

Participants:

- Scott Reid – Parliamentary Assistant to the Premier, MHA for the District of St. George's – Humber
- Cyril Parsons – Executive Assistant to the Minister for Intergovernmental Affairs
- Doriann Macmillan – Assistant Deputy Minister of Intergovernmental Affairs
- Angela Ledwell – Director (A), Intergovernmental Policy (Social)
- Noah Chancey – Senior Analyst, Social Policy Division
- Delegates representing the federal government and all provinces and territories (PTs) have been confirmed.

Purpose of Meeting:

- This meeting provides an opportunity for federal, provincial, and territorial (FPT) delegates of the Seamless Canada Steering Committee ("the Steering Committee") to advance discussions on issues of importance to Canada's military families.

34(1)(a)(i)

- Simultaneous translation will be available over

31(1)(L)

Background and Current Status:

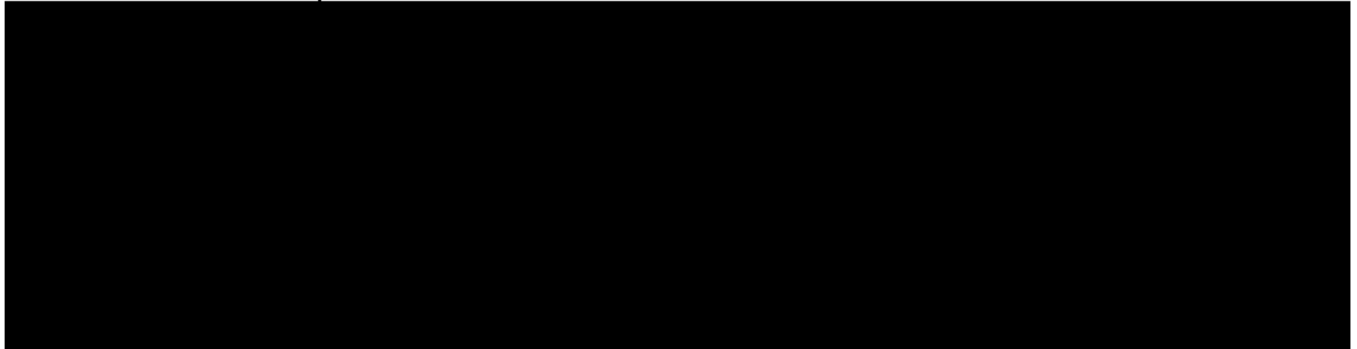
- Newfoundland and Labrador values military service and has a long history of supporting and welcoming CAF members and their families to communities throughout the province, including: 9 Wing Gander, 5 Wing Goose Bay, and the 5th Canadian Division Support Group (5 CDSG) Garrison St. John's. Each base has a Military Family Resource Centre (MFRC).
- The Steering Committee holds an annual conference each Spring (May/June) and a virtual semi-annual conference in late Fall (December). This meeting will include a combination of in-person delegates and virtual participation.

Analysis:

- Based on meeting materials provided by the Department of National Defence (DND), the meeting will start with a structured format of various addresses and presentations from the federal

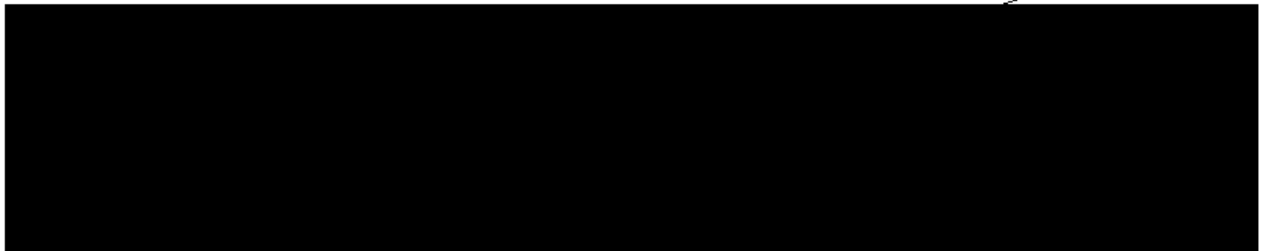
34(1)(a)(i)

government, co-chairs, and the Military Family Services division of the Canadian Forces Morale and Welfare Services (a separate agency under the authority of the Defence Minister).



1. *Childcare for Canadian Armed Forces (CAF) Members*

29(1)(a)



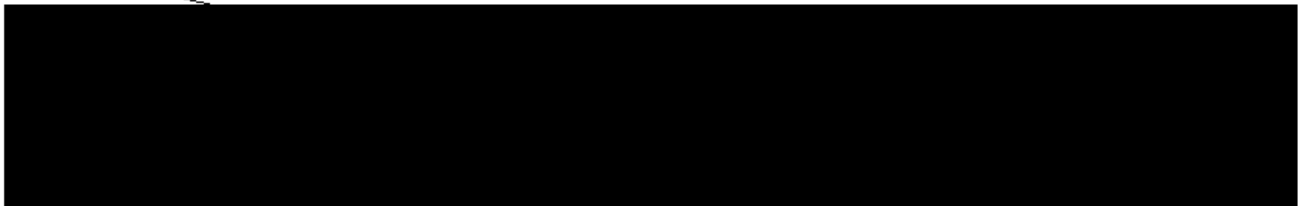
- Affordable childcare availability continues to be a challenge across the country. In response, Newfoundland and Labrador was the first province to introduce \$10 a day childcare (two years ahead of schedule) and continues to work to improve availability, including new measures to implement an Infant Incentive and funding to remain open for up to 12 statutory holidays. Also, on May 15, the federal and provincial governments announced \$13.7 million over four years to help build more inclusive child care spaces across the province through the federal Early Learning and Child Care Infrastructure Fund. This investment will help Newfoundland and Labrador reach the shared goal of building 5,895 new child care spaces by 2026.

29(1)(a), 34(1)(a)(i)



- CSSD advises that, as of March 31, 2024, there are 9,133 regulated child care spaces in NL. Emergency childcare is up to the individual service providers, however, Newfoundland and Labrador will be launching the Early Learning Gateway on May 29, 2024, which will be a robust information management system to assist with focusing space creation efforts towards areas that are most in need. EDU advises that this initiative will also provide a wait list option for families.

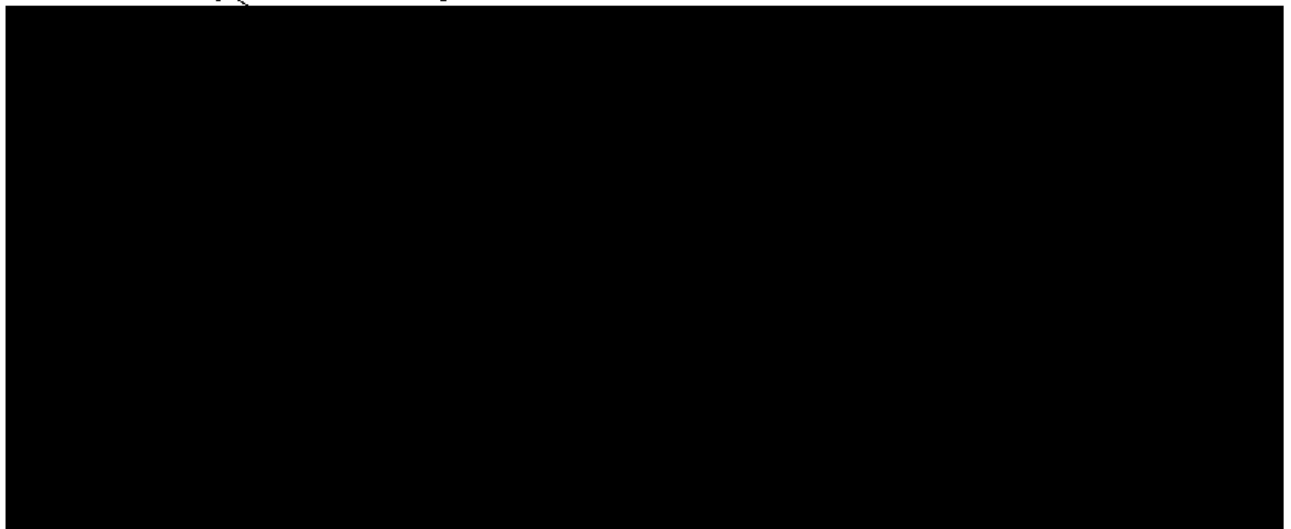
29(1)(a)



2. *Spousal Employment – Transferring Accreditation*

- DND and the CAF Ombudsman have previously highlighted challenges faced by spouses and partners of CAF members in finding employment after relocating. Related to professional licensing and recertification, Seamless Canada has noted that spouses may

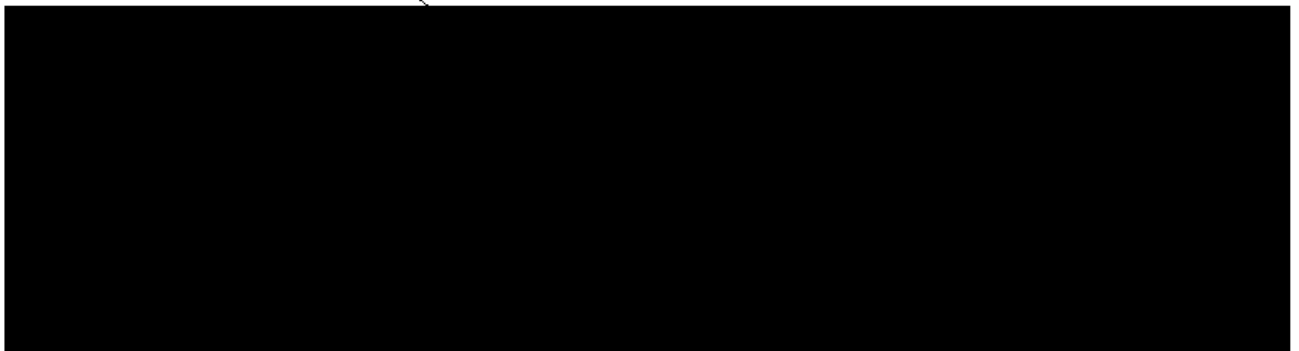
require re-certification or additional licensing/certification to maintain employment in the new PT they move to, leading to financial loss.

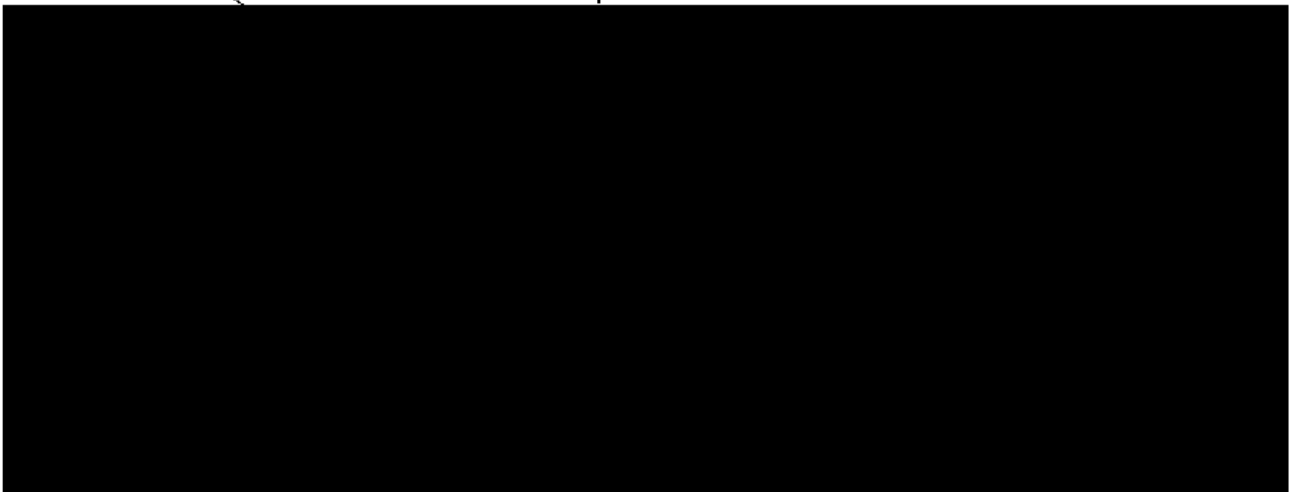


- The Atlantic Physician Registry was launched by Atlantic Premiers to enable Atlantic physicians to practice in any other Atlantic provinces. Newfoundland and Labrador has also made changes to provincial legislation, including:
 - Introduction of **Fair Registration Practices Act** to help reduce or eliminate barriers related to qualification recognition for both internationally educated and Canadian educated professionals. The purpose of the Act is to ensure that registration practices for regulated professions are transparent, timely and fair.
 - Amendments to the provincial **Medical Act, 2011 and Medical Regulations, 2023** to operationalize two new categories of registration: associate registration and clinical assistant registration.
 - The **Registered Nurses Regulations** were amended to provide the College of Registered Nurses Newfoundland Labrador (CRNNL) Council with greater flexibility in the registration and licensure of Registered Nurses and Nurse Practitioners who have been educated in another country, or in another jurisdiction in Canada. Will allow for a more streamlined process.
- IPGS offers a variety of services to military spouses, including employment counselling for individuals exploring career options or looking for a job and skills development programs that provide financial support to eligible individuals who are seeking full-time post-secondary training. Spouses are able to connect with IPGS for assistance with employment services prior to moving to the province.

29(1)(a)(i), 34(1)(a)

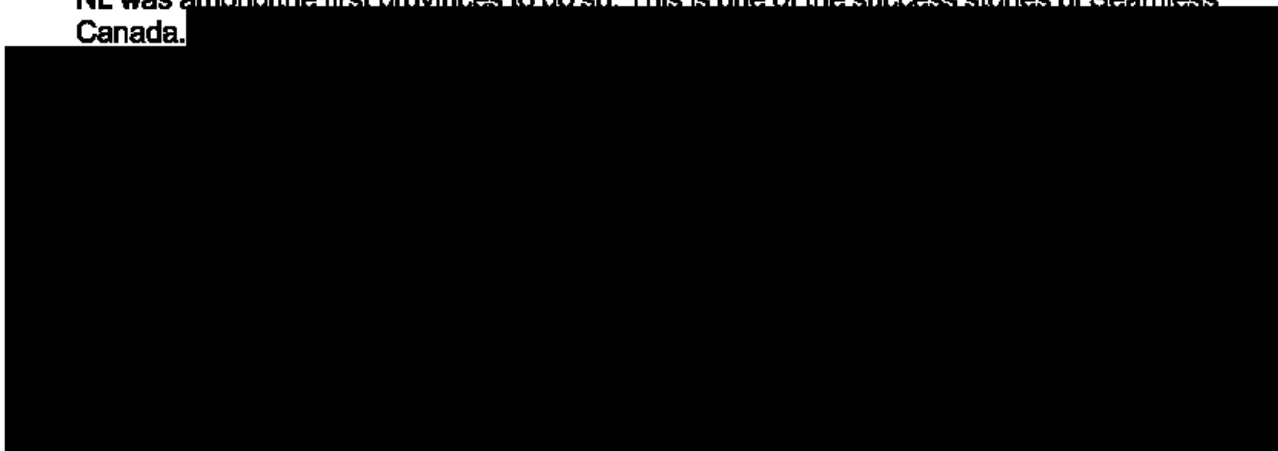
3. *Children's Education (K-12)* – Individual Education Plans (IEPs)



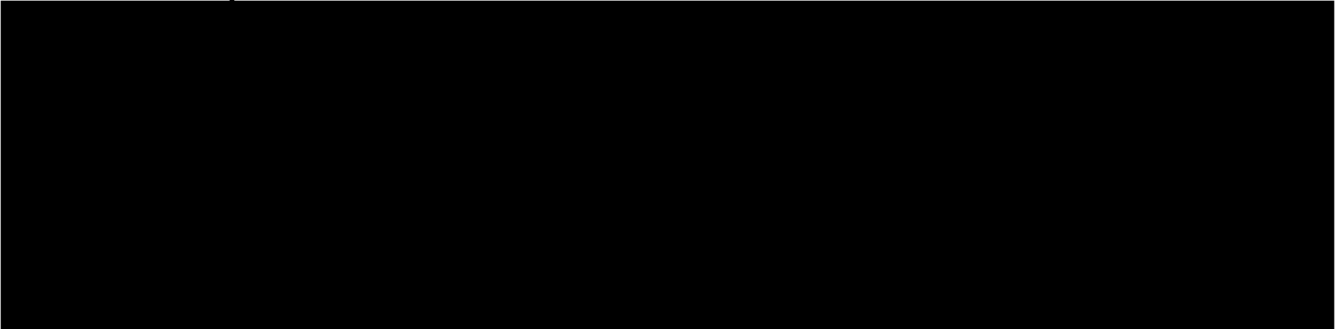
- 
- o EDU advises that when students transfer in from out-of-province, the student's documentation, including comprehensive assessment reports, undergo a review process. There has been challenges with credit transferring across PTs. EDU continues to work with students and their families on a case-by-case basis to ensure students graduate on time. Recognition of the Newfoundland and Labrador's mandatory 30 volunteer hours for graduating students has been raised as a particular issue. Other jurisdictions (e.g. BC, PE) also require 30 hours.

4. *Healthcare*

29(1)(a), 34(1)(a)(i)

- o Seamless Canada discussions on healthcare have previously focused on waiving the 90-day waiting period for provincial health insurance coverage for newly arrived residents. NL was among the first provinces to do so. This is one of the success stories of Seamless Canada.
- 

- o There is broad availability of virtual care services in the province. The Provincial Telehealth Program offers virtual care services to health care providers and resident in both acute and community settings. Specialized care programs and primary health care services also offer virtual care services through technology, which supports the timely access to quality health care, patient safety, and continuity of care. The Province offers quick and easy access to the 811 Healthline.
- o Newfoundland and Labrador continues to explore innovative provincial initiatives to increase access to primary care throughout the province, this includes virtual care services and the creation of Family Care Teams. By registering with Patient Connect NL, individuals and families without a primary care provider will be connected with a Family Care Team or Primary Care Provider as soon as one becomes available in their area. Work is also continuing to reduce the shortage of family physicians available.



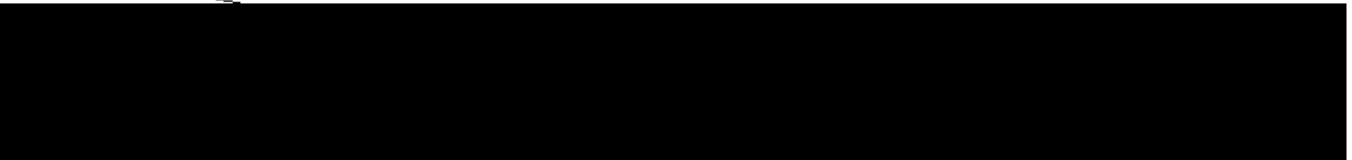
On April 8, 2024, Prime Minister

Trudeau and Minister Blair released **Our North, Strong and Free** – a defence policy update that acknowledges the impacts of a rapidly changing climate, new challenges to global stability, and accelerating advances in technology.

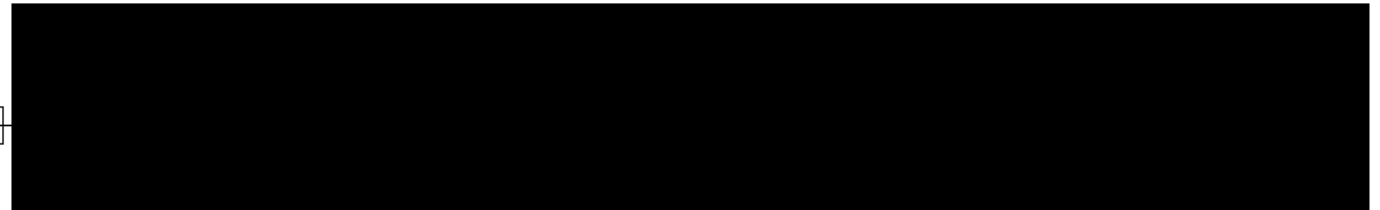
- The new defense policy sets out to address two core objectives, strengthening the foundations of the CAF and acquiring new capabilities to deal with new threats. This update outlines Canada's vision and plan to ensure that the CAF remain ready, resilient, and relevant, in the context of geopolitical turbulence and global uncertainty.
- Defence investments in Budget 2024 are expected to bring Canada's defence spending-to-GDP ratio to 1.76 per cent by 2029-30, a significant step towards efforts to reach the NATO commitment of 2 per cent. Federal investments aimed at enhancing arctic sovereignty and security infrastructure remains of significant interest to the province.
- In June 2022, former Minister of National Defence, Anita Anand, announced the federal government would be investing \$38.6 billion over 20 years to strengthen the defence of North America, reinforce Canada's partnership with the United States under NORAD, and protect Canada's sovereignty in the North (a key priority in the defence update). Of this funding, \$15.7 billion is allocated for investments in new infrastructure and support capabilities across Canada.
- During a visit to 5 Wing in August 2022, Minister Anand identified air operations infrastructure at 5 Wing as one of four northern locations to be upgraded as part of NORAD modernization. A federal fact sheet indicates that planning is underway to ensure this infrastructure will meet military requirements and consider multi-purpose/dual-use opportunities where practical.

Potential Speaking Points:

Seamless Canada Workplan and Engagement Updates

- Thank you to the Department of National Defence, Canadian Armed Forces, and Seamless Canada Team for organizing this meeting to discuss issues of importance to Canada's military families.
 - It is a pleasure to join you and my fellow delegates today.
 - Canadian Armed Forces members and their families are valued members of communities throughout Newfoundland and Labrador and we look forward to working with all of you to ensure they are well supported.
- 

- Engagement with provinces and territories is essential to determining a path forward and advancing these four priorities as childcare, labour, education, and health care are all areas of provincial and territorial jurisdiction.



Roundtable Discussion

- Thank you for the opportunity to highlight innovative initiatives and ongoing efforts underway in Newfoundland and Labrador that can impact military families. For example:
- Newfoundland and Labrador is committed to offering our wide variety of employment supports, including counselling services and skills development, to incoming military spouses to aid them in their job search.
- Service providers use a variety of platforms, including Google Classroom, Zoom, Webex, and Microsoft Teams to conduct group workshops and one-on-one counselling sessions.
- In July 2023, we upgraded our Labour Market Programs Support System so that employers can use interactive forms, making the system more user friendly for those applying to various employment programs.
- For military families relocating to our province, this shift in delivery models enables them to be proactive in their job search by providing access to employment services before they arrive in Newfoundland and Labrador.
- In an effort to provide greater flexibility and allow for a more streamlined process for qualification recognition of Canadian and internationally educated professionals, Newfoundland and Labrador has made legislative changes to our Medical Act, Medical Regulations, Registered Nurses Regulations, and has introduced the Fair Registration Practices Act.
- We are also proud that Newfoundland and Labrador was one of the first jurisdictions to reach \$10-a-day childcare, a full two-years ahead of schedule.
- There are currently more than 9,100 regulated early learning and child care spaces operating at \$10 a-day or less in the province.
- With the assistance of federal funding, we are continuing to improve the availability of affordable childcare, including:
 - building more inclusive child care spaces throughout the province and reach the shared goal of building 5,895 new child care spaces by 2026;
 - the implementation of a new Infant Incentive that provides an additional \$30 a-day for each infant-aged space; and,

- providing child care centres and family child care providers with funding for up to 12 statutory holidays.
- Later this month, Newfoundland and Labrador will also be launching the Early Learning Gateway, a robust information management system to assist with focusing space creation efforts towards areas that are most in need. This initiative will also provide a wait list option for families.
- Newfoundland and Labrador continues to explore innovative provincial initiatives to increase access to primary care to ensure all residents have access to the services they need, including in rural and remote communities.
- There is broad availability of virtual care services throughout the province through the Provincial Telehealth Program.
- Specialized care programs and primary health care services also offer virtual care services, which supports the timely access to quality health care, patient safety, and continuity of care.
- Newfoundland and Labrador's virtual care program now also includes Virtual Primary Care and Virtual Emergency Care.
- In addition to Newfoundland and Labrador's 811 Healthline, residents can also register online with Patient Connect NL. This service connects individuals and families without a primary care provider with an inter-disciplinary Family Care Team or Primary Care Provider as soon as one becomes available in their area.
- Participation in forums such as Seamless Canada is helpful in sharing information, but also learning about what more is needed.
- We look forward to learning more about next steps in priority areas and to working with you all to ensure military families have when that need to thrive in their new homes.

Prepared/Reviewed By: N. Chancey/ A. Ledwell (*in consultation with CSSD, IPGS, EDU and HCS*)

Approved By: D. Macmillan, ADM

May 17, 2024

Meeting Note
Intergovernmental Affairs Secretariat
FPT Deputy Ministers on Internal Trade
May 23, 2024, at 3:30pm (NT)

31(1)(L) [REDACTED] Meeting

Attendees:

- Deputy Ministers of Internal Trade from all Provinces and Territories and the Federal Government, including Tushara Williams, Deputy Minister, Intergovernmental Affairs, Privy Council Office (CA).
- Stephanie Corbett, Deputy Minister, Economic Development, Innovation and Trade (PE) will chair the meeting.

Purpose of Meeting:

34(1)(a)(i)

[REDACTED]

Meeting Agenda

29(1)(a), 34(1)(a)(i), 34(1)(b)

Potential Speaking Points

- Newfoundland and Labrador is supportive of the proposed CIT agenda and looks forward to a productive meeting in PEI in September. Premier Furey is looking forward to attending and meeting with his CIT colleagues.

29(1)(a)



Prepared by: R. Squires and J. Dredge
Approved by: M. Janes
May 23, 2024

Annex A
CFTA DM Call Meeting Package

Documents In your Meeting Package

- 1. DM Meeting Agenda**
- 2. Logistics Note**
- 3. List of Attendees**
- 4. Biographies for Attendees**
- 5. Internal Trade Action Plan (ITAP)**
- 6. ITAP Presentation**
- 7. ITAP Placemat**
- 8. CIT Agenda**



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Airport Scenario – Delegation Departure and Arrival

Subject	The Government of Newfoundland and Labrador delegation will depart St. John's, NL for Lille-Lesquin, France to receive and repatriate the remains of an unknown Newfoundland First World War soldier for reinterment in St. John's, NL at the National War Memorial.	
Date & Time	Wednesday, 22 May 2024 07:00 – Arrival at Woodward Aviation Hangar 09:15 – Departure for France 18:30 – Arrival at Lille-Lesquin Airport, France Total duration: Flight Duration - Approximately 5 h 30 mins	
Location	Woodward Aviation Hangar Hangar 5 R.C.A.F. Road, St. John's, NL, A1A 6A8	
Dress Code:	Casual/comfortable clothing for travel	
Parking	N/A	
Media	A number of Canadian media will be travelling on the plane (CBC, NTV, CTV)	
Participants	<u>GNL/GOC Officials</u> The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Sarai , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland, and His Honour, The Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathyssen , Member of Parliament for London – Fanshawe Luc Desllets , Member of Parliament for Rivière-des-Mille-Îles Iris Petten , Senator, Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador The Honourable John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Government of Canada Delegation Government of Newfoundland and Labrador Delegation Canadian Armed Forces Contingent	
Onsite support	Tony Turco Delegation Co-Lead 709-727-3215 Tony.Turco@veterans.gc.ca Doriann Macmillan ADM, Intergovernmental Affairs Secretariat 709-729-6267 DoriannMacMillan@gov.nl.ca	Lisa Sheffar Delegation Co-Lead 902-497-1673 Lisa.sheffar@veterans.gc.ca Iago Carvalho Manager of Protocol 709-729-2713 iagocarvalho@gov.nl.ca

Professional services	Photographer N/A	Audio Visual N/A
Context / Description of event The Government of Newfoundland and Labrador delegation, as well as the Government of Canada Delegation, and the Canadian Armed Forces Contingent, will travel together to France on a DND Airbus.		
Roll-out:		
07:00	<ul style="list-style-type: none"> Delegation arrives at Woodward Aviation Hangar. Note: Canadian Armed Forces Contingent arrives at 06:00 and the Government of Canada Delegation will arrive at 06:30. 	
	<ul style="list-style-type: none"> Delegation enters the hangar, and each luggage will be checked manually (no scanner). Note: There is no customs or security at the hangar. 	
	<ul style="list-style-type: none"> Once luggage is checked, it will be loaded on the Airbus by Canadian Armed Forces personnel. Delegations wait in reception or VIP area until everyone's luggage has been checked. 	
08:00	<ul style="list-style-type: none"> Delegates receive their seat number before loading the Airbus. Once on Airbus, delegates proceed to their assigned seats. 	
09:15	<ul style="list-style-type: none"> Airbus departs St. John's for France. 	
	<ul style="list-style-type: none"> Hot meals served during flight. 	
18:30	<ul style="list-style-type: none"> Airbus arrives at Lille-Lesquin Airport. 	
19:00 Approx.	<ul style="list-style-type: none"> Delegations proceed through passport verification with French Customs Officials. GNL Delegation proceeds through to the arrival area and greeted by Gerry Osmond, ADM, Arts and Culture, TCAR, John Desrosiers, Veterans Affairs Canada, and Canadian Armed Forces personnel. Premier Furey and party proceed to their van and driver. Delegations pick up their luggage and proceed to board their vehicle or delegation coach. Luggage of delegates going to Mercure Hotel will be loaded on one side of coach and luggage of delegates going to Holiday Inn will be loaded on other side. All vehicles and coach proceed to Amiens. 	
20:30 Approx.	<ul style="list-style-type: none"> Vehicles and coach arrive at Mercure and Holiday Inn Hotels in Amiens. Note: Canadian Armed Forces Contingent proceeds to hotel in Arras. Delegates disembark and pick up their luggage from vehicle or coach. TCAR Staff distribute room keys to each delegate. 	
	<ul style="list-style-type: none"> Dinner on own 	



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Visit to the Commonwealth War Graves Commission (CWGC) Experience

Subject	The Honourable Dr. Andrew Furey, Premier of Newfoundland and Labrador, The Honourable Seamus O'Regan, Minister of Labour and Seniors, and Randeep Saral, Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence, as well as the Government of Newfoundland and Labrador and the Government of Canada Delegations will visit the CWGC Experience in France.
Date & Time	Thursday, 23 May 2024 09:25 – Arrival at the CWGC Experience 09:30 – Visit 11:00 – Departure Total duration: Approximately 1 h 30 mins
Location	The CWGC Experience 7 Rue Angèle Richard, Beaurains, France
Dress Code:	Business dress with medals Indoor and outdoor visit - dress according to weather
Parking	On-site parking available
Host	Government of Canada / CWGC
Master of Ceremonies	N/A
Media	N/A
Participants	Canadian Officials The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Saral , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland, and His Honour, The Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathysen , Member of Parliament for London – Fanshawe Luc Desilets , Member of Parliament for Rivière-des-Mille-Îles Iris Petten , Senator - Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador The Honourable John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Government of Canada Delegation Government of Newfoundland and Labrador Delegation CWGC Officials: Xavier Puppink , Area Director, France, CWGC Baptiste Prevost , Deputy Area Director, France, CWGC

40(1)

40(1)

Onsite support	John Desrosiers Senior Director, International Operations, VAC [REDACTED] John.desrosiers@veterans.gc.ca	Paulette Ryan Program Manager, International Commemorative Events, VAC [REDACTED] Paulette.ryan@veterans.gc.ca
Professional services	Mickael Coulon Photographer	Audio Visual N/A

Context / Description of event

The CWGC Visitor Centre lets you go behind the scenes of the remarkable work they undertake to maintain British and Commonwealth cemeteries and memorials around the world.

Located in Beaurains, France, in the heart of the former Western Front, the CWGC Visitor Centre spotlights the highly skilled craftsmen, carpenters, stonemasons, mechanics, and blacksmiths. Their tireless efforts ensure sites globally are kept to the high standards and beautiful aesthetics associated with CWGC sites.

This is a chance to see the inner workings of one of the world's foremost commemoration organizations.

The tour is an in-depth guide to every aspect of the CWGC's work: from how they still recover and rebury the dead of the World Wars, to their highly skilled craftsmen's vital role in maintaining and caring for the most impressive and recognizable war cemeteries and memorials worldwide.

Roll-out:	
09:25	Arrival of Premier, Minister, Parliamentary Secretary (PS), and Delegations and greeted by Xavier Puppinck, CWGC.
09:30	Guided tour of The CWGC Experience – divided into two groups TBC .
11:00	Departure for Monchy-le-Preux Newfoundland Memorial.



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Visit to Monchy-le-Preux Newfoundland Memorial

Subject	The Honourable Dr. Andrew Furey, Premier of Newfoundland and Labrador, The Honourable Seamus O'Regan, Minister of Labour and Seniors, and Randeep Sarai, Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence, as well as the Government of Newfoundland and Labrador and the Government of Canada Delegations will visit and lay a wreath at the Monchy-le-Preux Newfoundland Memorial in France.
Date & Time	Thursday, 23 May 2024 11:25 – Arrival at the memorial 11:30 – Visit memorial and lay wreath 12:15 – Depart site. Total duration: Approximately 45 mins
Location	Monchy-le-Preux Newfoundland Memorial 2 rue de la Chaussy Monchy-le-Preux, France
Dress Code:	Business dress with medals Outdoor ceremony – dress according to weather
Parking	On-site parking available
Host	Government of Canada
Master of Ceremonies	Katie Mackie and Felix Wang, Canadian Student Guides
Media	N/A
Participants	<u>Canadian Officials</u> The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Sarai , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland, and His Honour, the Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathyssen , Member of Parliament for London – Fanshawe Luc Desilets , Member of Parliament for Rivière-des-Mille-Îles Iris Petten , Senator - Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador The Honourable John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Government of Canada Delegation Government of Newfoundland and Labrador Delegation <u>French Officials:</u> M. Olivier Degauquier , Mayor of Monchy-le-Preux French youth of local school

40(1)

40(1)

Onsite support	John Desrosiers Senior Director, International Operations, VAC [REDACTED] John.desrosiers@veterans.gc.ca	Paulette Ryan Program Manager, International Commemorative Events, VAC [REDACTED] Paulette.ryan@veterans.gc.ca
Professional services	Mickael Coulon Photographer	Audio Visual N/A

Context / Description of event

Nine kilometres east of Arras, the village of Monchy-le-Preux crowns a conical hill about a kilometre north of the main Arras-Cambrai road. At the eastern edge of the village, standing erect upon the ruins of a German strongpoint, the caribou of the Monchy-le-Preux Newfoundland Memorial gazes proudly toward Infantry Hill, where a handful of gallant Newfoundlanders held off massive German counter-attacks on 14 April 1917.

Roll-out:	
11:30	Arrival of Premier, Minister, Parliamentary Secretary (PS), and Delegations and greeted by M. Olivier Degauquier, Mayor of Monchy-le-Preux
11:32	Welcome by Katie Mackie and Felix Wang, Masters of ceremony
11:34	Background on the battle of Monchy-le-Preux by Frank Gogos, Historian
11:39	Reading of story about Private James M. Cron who was lost at Monchy-le-Preux by Gerry Osmond, and placement of photo at memorial.
11:45	Last post, minute of silence and Rouse by bugler, Warrant Officer Jim Prowse.
11:48	Wreath-laying at Monument: <ul style="list-style-type: none"> • Canada – Minister O'Regan • Newfoundland and Labrador – Premier Furey • Monchy-le-Preux - Olivier Degauquier • Parliament of Canada – Yvonne Jones, Clifford Small, Lindsay Mathyssen, Luc Desilets, Iris Petten • Veterans Affairs Canada – PS Sarai • Veterans of Canada – Gerald Budden and Patrick Dunne • Flowers by youth TBC
11:54	Visit of Memorial.
12:10	Premier Furey and Minister O'Regan will present gifts to Mayor.
12:15	Departure for group lunch.



Scenario Note Repatriation of an Unknown Newfoundland First World War Soldier Visit to Masnières Newfoundland Memorial	
Subject	The Honourable Dr. Andrew Furey, Premier of Newfoundland and Labrador, The Honourable Seamus O'Regan, Minister of Labour and Seniors, and Randeep Sarai, Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence, as well as the Government of Newfoundland and Labrador and the Government of Canada Delegations, will visit and lay a wreath at the Masnières Newfoundland Memorial in France.
Date & Time	Thursday, 23 May 2024 14:55 – Arrival at the memorial 15:00 – Visit memorial and lay wreath 15:45 – Departure Total duration: Approximately 45 mins
Location	Masnières Newfoundland Memorial 123 D644, Masnières, France
Dress Code:	Business dress with medals Outdoor ceremony – dress according to weather
Parking	On-site parking available
Host	Government of Canada
Master of Ceremonies	Katie Mackie and Felix Wang, Canadian Students Guides
Media	N/A
Participants	<u>Canadian Officials</u> The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Sarai , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland, and His Honour, The Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathysen , Member of Parliament for London – Fanshawe Luc Desilets , Member of Parliament for Rivière-des-Mille-Îles Iris Petten , Senator – Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador The Honourable John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Government of Canada Delegation Government of Newfoundland and Labrador Delegation <u>French Officials:</u> Francis Noblecourt , Mayor of Masnières

40(1)

40(1)

Onsite support	John Desrosiers Senior Director, International Operations, VAC [REDACTED] John.desrosiers@veterans.gc.ca	Paulette Ryan Program Manager, International Commemorative Events, VAC [REDACTED] Paulette.ryan@veterans.gc.ca
Professional services	Mickael Coulon Photographer	Audio Visual N/A
Context / Description of event <p>"The story of the defence of Masnières and of the part which the Newfoundland Regiment played in it is one which, I trust, will never be forgotten on our side of the Atlantic. "</p> <p>With these words, Field Marshal Sir Douglas Haig paid tribute to the "high courage and unfailing resolution" of all ranks of the Newfoundland Regiment who had fought under his command at the Battle of Cambrai, 1917. This was the achievement commemorated by the great bronze caribou, which stands on a rocky base just outside the village of Masnières, over half a kilometre north of the St. Quentin canal.</p>		
Roll-out:		
15:00	Arrival of Premier, Minister, Parliamentary Secretary (PS), and Delegations and greeted by M. Francis Noblecourt, Mayor of Masnières.	
15:02	Welcome by Katie Mackie and Felix Wang, Masters of ceremony	
15:04	Background on the battle of Cambrai by Frank Gogos, Historian.	
15:09	Poem <i>Some Mother's Boy</i> by Iris Petten.	
15:11	Last post, minute of silence and Rouse by bugler, Warrant Officer Jim Prowse.	
15:13	Wreath-laying at Monument: <ul style="list-style-type: none"> • Canada – Minister O'Regan • Newfoundland and Labrador – Premier Furey • Masnières – Francis Noblecourt • Parliament of Canada – Yvonne Jones, Clifford Small, Lindsay Mathysen, Luc Desilets, Iris Petten • Veterans Affairs Canada – PS Sarai • Veterans of Canada – Berkley Lawrence and Jason Vaters 	
15:18	Visit of Memorial.	
15:40	Premier and Minister will present gifts to Mayor.	
15:45	Departure for Marcoing British Cemetery.	



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Visit to Marcoing British Cemetery

Subject	The Honourable Dr. Andrew Furey, Premier of Newfoundland and Labrador, The Honourable Seamus O'Regan, Minister of Labour and Seniors, and Randeep Sarai, Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence, as well as the Government of Newfoundland and Labrador and the Government of Canada Delegations will visit the Commonwealth War Graves Commission (CWGC) Marcoing British Cemetery in France.
Date & Time	Thursday, 23 May 2024 16:10 – Arrival at the cemetery 16:15 – Visit 17:00 – Departure Total duration: Approximately 45 mins
Location	Marcoing British Cemetery 22 Rue de Masnières, 59159 Marcoing, France
Dress Code:	Business dress with medals Outdoor ceremony – dress according to weather
Parking	On-site parking available
Host	Government of Canada
Master of Ceremonies	Katie Mackie and Felix Wang, Canadian Student Guides
Media	N/A
Participants	<u>Canadian Officials</u> The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Sarai , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland, and His Honour, the Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathysen , Member of Parliament for London – Fanshawe Luc Desilets , Member of Parliament for Rivière-des-Mille-Îles Iris Petten , Senator - Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador The Honourable John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Government of Canada Delegation Government of Newfoundland and Labrador Delegation <u>French Officials:</u> M. Jean-Claude Gulnet , Mayor of Marcoing

40(1)

40(1)

Onsite support	John Desrosiers Senior Director, International Operations, VAC [REDACTED] John.desrosiers@veterans.gc.ca	Paulette Ryan Program Manager, International Commemorative Events, VAC [REDACTED] Paulette.ryan@veterans.gc.ca
Professional services	Mickael Coulon Photographer	Audio Visual N/A

Context / Description of event

Marcoing and Masnieres were captured by the 29th Division on 20 November 1917, the first day of the Battle of Cambrai. On 30 November and 1 December, Masnieres was held by the same Division against repeated attacks, but it was evacuated, under orders, on the night of the 1st-2nd; and Marcoing was left a few days later. Marcoing was retaken on 28 September 1918, and Masnieres on the following day, by the 62nd (West Riding) Division. Marcoing British Cemetery was made after the Armistice, by the concentration of graves (almost all of November 1917 or September-October 1918) from RUMILLY GERMAN CEMETERY and from the local battlefields.

There are now nearly 400, 1914-18 war casualties commemorated in this site. Of these, over half are unidentified and special memorials are erected to 19 soldiers from the United Kingdom, four from Canada and one from New Zealand, known or believed to be buried among them.

Of the identified graves, 24 are from the Newfoundland Regiment and 8 are from the Canadian Unit Fort Garry Horse.

Roll-out:	
16:10	Arrival of Premier, Minister, PS, and delegations to cemetery and greeted by M. Jean-Claude Guinet, Mayor of Marcoing.
16:15	Proceed to Cross of Sacrifice.
16:17	Background information on the cemetery by Katie Mackie and Felix Wang, Masters of Ceremonies
16:22	Reading of biography of Private Hugh Pierson Bowden by Chief P. Roche.
16:25	Reading of biography of Corporal Harold Lidstone by Earl Ludlow.
16:28	Last post, minute of silence and Rouse by bugler, Warrant Officer Jim Prowse.
16:30	Wreath-laying at Cross of Sacrifice: <ul style="list-style-type: none"> • Canada – Minister O'Regan • Newfoundland and Labrador – Premier Furey • Marcoing – Jean Claude Guinet • Parliament of Canada – Yvonne Jones, Clifford Small, Lindsay Mathysen, Luc Desllets, Iris Petten • Veterans Affairs Canada – PS Saral • Veterans of Canada – Frank Sullivan and Sharp Dopler
16:35	Premier, Minister, and PS, lead by Canadian student guide, proceed to grave of Private Hugh Pierson Bowden (Plot II, Row G, Grave 1). Placement of photo and laying of flowers at grave.
16:38	Premier, Minister, and PS, lead by Canadian student guide, proceed to grave of Corporal Harold Lidstone (Plot II, Row G, Grave 18). Placement of photo and laying of flowers at grave.
16:41	Maps, list of 24 Newfoundland soldiers and 8 Canadian soldiers and flowers distributed to delegation to place at grave of their choice. Note: Photos of 8 other soldiers from the Newfoundland Regiment and 3 Canadians are already placed at graves. Their graves are indicated by an * next to their name on the map provided.
16:55	Premier and Minister O'Regan will present gifts to Mayor.
17:00	Departure.



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Visit to Gueudecourt Newfoundland Memorial

Subject	The Honourable Dr. Andrew Furey, Premier of Newfoundland and Labrador, The Honourable Seamus O'Regan, Minister of Labour and Seniors, and Randeep Sarai, Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence, as well as the Government of Newfoundland and Labrador and the Government of Canada Delegations, will visit and lay a wreath at the Gueudecourt Newfoundland Memorial in France.
Date & Time	Friday, 24 May 2024 10:25 – Arrival at the memorial 10:30 – Visit memorial and lay wreath 11:15 – Departure Total duration: Approximately 45 mins
Location	Gueudecourt Newfoundland Memorial D574, Gueudecourt, France
Dress Code:	Business dress with medals Outdoor ceremony – dress according to weather
Parking	On-site parking available
Host	Government of Canada
Master of Ceremonies	Ella Bennett and Maxime Martin, Canadian Student Guides
Media	N/A
Participants	Canadian Officials The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Sarai , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland, and His Honour, The Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathysen , Member of Parliament for London – Fanshawe Luc Desilets , Member of Parliament for Rivière-des-Mille-Îles Iris Petten , Senator – Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador The Honourable John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Government of Canada Delegation Government of Newfoundland and Labrador Delegation French Officials: Monsieur Damien Guise , Mayor of Gueudecourt

40(1)

40(1)

Onsite support	John Desrosiers Senior Director, International Operations, Veterans Affairs Canada [REDACTED] John.desrosiers@veterans.gc.ca	Paulette Ryan Program Manager, International Commemorative Events, Veterans Affairs Canada [REDACTED] Paulette.ryan@veterans.gc.ca
Professional services	Mickael Coulon Photographer	Audio Visual N/A

Context / Description of event

Just northeast of Gueudecourt is the Gueudecourt Newfoundland Memorial. The bronze caribou stag erected by the Newfoundland Government is clearly visible from the Albert-Bapaume-Cambrai road and stands in a small battlefield park on a low rise. It marks the spot where, in October 1916, the Newfoundlanders played a decisive role in the capture of a German strong-point named Rainbow Trench, thus wiping out the sting of Beaumont-Hamel.

From the time that they went into the trenches on the night of October 10 until their relief fifty-three hours later, the Newfoundlanders had suffered 239 casualties. Of the known dead, and those who subsequently died of wounds or, having been listed as missing, were never reported as taken prisoner — of this total number of fatal casualties five were officers and 115 other ranks. Five officers and 114 other ranks were wounded and survived.

Roll-out:	
10:30	Arrival of Premier, Minister, Parliamentary Secretary, and Delegations and greeted by Damien Guise, Mayor of Gueudecourt.
10:32	Welcome by Ella Bennett and Maxime Martin, Masters of ceremony.
10:34	Background on the battle by Frank Gogos, Historian.
10:39	Reading of letter from Second Lieutenant Stephen C. Norris by Mark Foley, followed by letter to parents by Anne Chafe.
10:41	Photo of Second Lieutenant Norris to be laid at the memorial by readers.
10:42	Last post, minute of silence and Rouse by bugler, Warrant Officer Jim Prowse.
10:44	Wreath-laying at Monument: <ul style="list-style-type: none"> • Canada – Minister O'Regan • Newfoundland and Labrador – Premier Furey • Gueudecourt - Damien Guise • Parliament of Canada – Yvonne Jones, Clifford Small, Lindsay Mathysen, Luc Desilets, Iris Petten • Veterans Affairs Canada – Parliamentary Secretary Sarai • Veterans of Canada – Lloyd Parrott and Woodrow French
10:49	Visit of Memorial.
11:10	Premier Furey and Minister O'Regan will present gifts to Mayor.
11:15	Departure.



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Visit to Ancre British Cemetery

Subject	The Honourable Dr. Andrew Furey, Premier of Newfoundland and Labrador, The Honourable Seamus O'Regan, Minister of Labour and Seniors, and Randeep Sarai, Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence, as well as the Government of Newfoundland and Labrador and the Government of Canada Delegations, will visit the Commonwealth War Graves Commission Ancre British Cemetery in France.	
Date & Time	Friday, 24 May 2024 11:45 – Arrival at the cemetery 11:50 – Visit 12:35 – Departure Total duration: Approximately 45 mins	
Location	Ancre British Cemetery D50, 80300 Beaumont-Hamel, France	
Dress Code:	Business dress with medals Outdoor ceremony – dress according to weather	
Parking	On-site parking available	
Host	Government of Canada	
Master of Ceremonies	Ella Bennett and Maxime Martin, Canadian Student Guides	
Media	N/A	
Participants	<u>Canadian Officials</u> The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Sarai , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland, and His Honour, the Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathysen , Member of Parliament for London – Fanshawe Luc Desilets , Member of Parliament for Rivière-des-Mille-Îles Iris Petten , Senator - Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador The Honourable John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Government of Canada Delegation Government of Newfoundland and Labrador Delegation <u>French Officials:</u> Madame Agnes Briet-Lavaquerle , Mayor of Beaumont-Hamel	
Onsite support	John Desrosiers	Paulette Ryan

40(1)

40(1)

	Senior Director, International Operations, Veterans Affairs Canada [REDACTED] John.desrosiers@veterans.gc.ca	Program Manager, International Commemorative Events, Veterans Affairs Canada [REDACTED] Paulette.ryan@veterans.gc.ca
Professional services	Mickael Coulon Photographer	Audio Visual N/A

Context / Description of event

The village of Beaumont-Hamel was attacked on 1 July 1916 by the 29th Division, with the 4th on its left and the 36th (Ulster) on its right, but without success. On 3 September a further attack was delivered between Hamel and Beaumont-Hamel and on 13 and 14 November, the 51st (Highland), 63rd (Royal Naval), 39th and 19th (Western) Divisions finally succeeded in capturing Beaumont-Hamel, Beaucourt-sur-Ancre and St. Pierre-Divion.

Following the German withdrawal to the Hindenburg Line in the spring of 1917, V Corps cleared this battlefield and created a number of cemeteries, of which Ancre British Cemetery (then called Ancre River No.1 British Cemetery, V Corps Cemetery No.26) was one.

The majority of those buried in the cemetery died on 1 July, 3 September or 13 November 1916.

There are now 2,540 Commonwealth casualties of the First World War buried or commemorated in the cemetery. 1,335 of the graves are unidentified, but special memorials commemorate 43 casualties known or believed to be buried among them. There are also special memorials to 16 casualties known to have been buried in other cemeteries, whose graves were destroyed by shell fire. Of the identified soldiers in this cemetery, 24 of them are from the Newfoundland Regiment.

Roll-out:	
11:45	Arrival of Premier, Minister, Parliamentary Secretary, and Delegations; greeted by Agnes Briet-Lavaquerie, Mayor of Beaumont-Hamel.
11:47	Proceed to Cross of Sacrifice.
11:49	Background information on the cemetery by Ella Bennett and Maxime Martin, Masters of Ceremony.
11:54	Reading of biography of Captain Eric Stanley Ayre by Dwight Ball.
11:56	Reading of biography of Lance Corporal Herbert Hockley by David Flannigan.
11:58	Last post, minute of silence and Rouse by bugler, Warrant Officer Jim Prowse.
12:00	Wreath-laying at Cross of Sacrifice: <ul style="list-style-type: none"> • Canada – Minister O'Regan • Newfoundland and Labrador – Premier Furey • Beaumont-Hamel – Agnes Briet-Lavaquerie • Parliament of Canada – Yvonne Jones, Clifford Small, Lindsay Mathysen, Luc Desilets, Iris Petten • Veterans Affairs Canada – Parliamentary Secretary Sarai • Veterans of Canada – General Rick Hillier and Brendan Mitchell
12:05	Premier, Minister, and Parliamentary Secretary, lead by Canadian student guide, proceed to grave of Captain Eric Stanley Ayre (Plot II, Row E, Grave 12). Placement of photo and laying of flowers at grave.

12:08	Premier, Minister, and Parliamentary Secretary, lead by Canadian student guide, proceed to grave of Lance Corporal Herbert Hockley (Plot II, Row A, Grave 9). (<i>*no photo available</i>). Laying of flowers at grave.
12:11	Maps, list of Newfoundland soldiers and flowers distributed to delegation to place at grave of their choice. Note: Photos of 11 other soldiers from the Newfoundland Regiment are placed at graves. Their graves are indicated by an * next to their name on the map provided.
12:30	Premier Furey and Minister O'Regan will present gifts to Mayor.
12:35	Departure.



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Visit to Beaumont-Hamel Newfoundland Memorial

Subject	The Honourable Dr. Andrew Furey, Premier of Newfoundland and Labrador, The Honourable Seamus O'Regan, Minister of Labour and Seniors, and Randeep Sarai, Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence, as well as the Government of Newfoundland and Labrador and the Government of Canada Delegations will visit the Beaumont-Hamel Newfoundland Memorial in France.	
Date & Time	Friday, 24 May 2024 15:10 – Arrival at the memorial 15:15 – Guided visit 17:00 – End of visit Total duration: Approximately 2 hrs	
Location	Beaumont-Hamel Newfoundland Memorial D73 – Route de l'Église Auchonvillers, France	
Dress Code:	Business dress with medals Outdoor ceremony – dress according to weather	
Parking	On-site parking available	
Host	Government of Canada	
Master of Ceremonies	Ella Bennett and Maxime Martin, Canadian Student Guides	
Media	N/A	
Participants	Canadian Officials The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Sarai , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland, and His Honour, the Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathyssen , Member of Parliament for London – Fanshawe Luc Desilets , Member of Parliament for Rivière-des-Mille-Îles Iris Petten , Senator – Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador The Honourable John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Government of Canada Delegation Government of Newfoundland and Labrador Delegation	
Onsite support	John Desrosiers Senior Director, International Operations, Veterans Affairs Canada [REDACTED] John.desrosiers@veterans.gc.ca	Paulette Ryan Program Manager, International Commemorative Events, Veterans Affairs Canada [REDACTED] Paulette.ryan@veterans.gc.ca

Professional services	Mickael Coulon Photographer	Audio Visual N/A
Context / Description of event <p>The Beaumont-Hamel Newfoundland Memorial honours all Newfoundlanders who served during the First World War and those lost with no known grave. It is located at the site of the Battle of Beaumont-Hamel.</p> <p>Located in northern France, the Beaumont-Hamel Newfoundland Memorial can be found nine kilometres north of the town of Albert within the département of the Somme. The Beaumont-Hamel Newfoundland Memorial encompasses 30 hectares and is the largest of six Newfoundland memorial sites in France, Belgium and Türkiye that together form the Trail of the Caribou.</p>		
Roll-out:		
15:10	Arrival of Premier, Minister, Parliamentary Secretary, and Delegations; greeted by Canadian Student Guides.	
15:15	Dividing of the delegation into 2 or 3 groups for guided visits.	
15:20	Guided visits begin.	
16:30	After guided tour, all gather in front of memorial.	
16:40	Yvonne Jones, Clifford Small, Rob Shea and Dr. Linda Inkpen will read a letter from members of Will's family.	
16:50	The guide will explain what happened to these letters, show photo of soldier and will point out name on the memorial.	
16:55	Tree Planting Ceremony: <ul style="list-style-type: none"> • Tree #1 - Minister O'Regan • Tree #2 - Parliamentary Secretary Sarai • Tree #3 - Premier Furey • Tree #4 - The Royal Canadian Legion Newfoundland and Labrador Command 	
	Visit of Memorial and Visitors' Centre.	
18:00	Reception at tent near Visitor Centre.	



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Reception at Beaumont-Hamel Newfoundland Memorial

Subject	The Honourable Dr. Andrew Furey, Premier of Newfoundland and Labrador, The Honourable Seamus O'Regan, Minister of Labour and Seniors, and Randeep Sarai, Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence, as well as the Government of Newfoundland and Labrador and the Government of Canada Delegations will participate in a reception at the Beaumont-Hamel Newfoundland Memorial in France.
Date & Time	Friday, 24 May 2024 18:00 – Reception 20:00 – Departure Total duration: Approximately 2 hrs
Location	Beaumont-Hamel Newfoundland Memorial D73 – Route de l'Église Auchonvillers, France
Dress Code:	Business dress with medals Outdoor ceremony – dress according to weather
Parking	On-site parking available
Host	Government of Canada
Master of Ceremonies	John Desrosiers, Senior Director, International Operations, Veterans Affairs Canada
Media	N/A
Participants	Canadian Officials: The Honourable Stéphane Dion , Ambassador to France and Monaco, and Special Envoy to the European Union and Europe The Honourable Ralph Goodale , High Commissioner for Canada in the United Kingdom of Great Britain and Northern Ireland and Permanent Representative to the International Maritime Organization The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Sarai , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland, and His Honour, the Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathyssen , Member of Parliament for London – Fanshawe Luc Desilets , Member of Parliament for Rivière-des-Mille-Îles Iris Petten , Senator - Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador The Honourable John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Colonel Jake Galuga , Canadian Defense Attaché for France Government of Canada Delegation Government of Newfoundland and Labrador Delegation Canadian Armed Forces Contingent

40(1)

40(1)

	French Officials: TBC , Préfet or Sous-Préfète Madame Agnes Briet-Lavaquerie , Mayor of Beaumont-Hamel Claire Horton , Director General, Commonwealth War Graves Commission	
Onsite support	John Desrosiers Senior Director, International Operations, Veterans Affairs Canada [REDACTED] John.desrosiers@veterans.gc.ca	Paulette Ryan Program Manager, International Commemorative Events, Veterans Affairs Canada [REDACTED] Paulette.ryan@veterans.gc.ca
Professional services	Mickael Coulon Photographer	Audio Visual N/A
Context / Description of event A reception will be held in a tent at the Beaumont-Hamel Newfoundland Memorial, on the eve of the official transfer ceremony of the unknown Newfoundland First World War soldier from France to Canada. This is an opportunity for the PS, Premier and French officials to share their comments and mingle with invited guest.		
Roll-out:		
18:00	Arrival of Premier, Minister, Parliamentary Secretary, and Delegations and greeted by John Desrosiers.	
18:10	Reception and mingling of invited guests	
18:30	Opening Remarks by Master of Ceremonies.	
18:32	Words of Welcome by Ambassador.	
18:37	Remarks by Parliamentary Secretary Sarai.	
18:40	Speech by Minister O'Regan	
18:45	Segment of video: Part 1 - The Newfoundland Regiment at Gallipoli and Beaumont-Hamel.	
18:47	Speech by Premier Furey.	
18:52	Segment of video: Part 2 - The Newfoundland Regiment at Gueudecourt and Monchy-le-Preux.	
18:54	Speech by French Official TBC .	
18:59	Segment of video: Part 3 - The Newfoundland Regiment at Masnières and Courtrai.	
19:01	Speech by Claire Horton, Commonwealth War Graves Commission.	
19:06	Segment of video: Part 4 - Honouring Newfoundlanders and Labradorians.	
19:08	Speech by Gerald Budden, Royal Canadian Legion.	
19:10	Reception and mingling of invited guests continues.	
20:00	End of reception.	
	Arrival at Memorial for group photo. Canadian Armed Forces Piper to play music upon arrival.	



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Transfer Ceremony Beaumont-Hamel Newfoundland Memorial

Subject	A Transfer Ceremony for the Repatriation of an unknown Newfoundland First World War soldier will be held at the Beaumont-Hamel Newfoundland Memorial in France.
Date & Time	Saturday, 25 May 2024 10:40 – Arrival at the Visitor Centre 11:00 – Ceremony begins. 12:05 – Event ends 12:45 – Depart for airport. 14:40 – Ramp ceremony begins 16:00 – Depart for Canada Total duration: Approximately 4 h 30 m
Location	Beaumont-Hamel Newfoundland Memorial D73 – Route de l'Église Auchonvillers, France
Dress Code:	Business dress with medals Outdoor ceremony – dress according to weather
Parking	On-site parking available
Host	Government of Canada
Master of Ceremonies	Arlene King, Project Manager Newfoundland National War Memorial Centennial Project
Media	International media invited
Participants	Canadian Officials: The Honourable Stéphane Dion , Ambassador to France and Monaco, and Special Envoy to the European Union and Europe The Honourable Ralph Goodale , High Commissioner for Canada in the United Kingdom of Great Britain and Northern Ireland and Permanent Representative to the International Maritime Organization The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Saral , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland and Labrador, and His Honour, The Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathyssen , Member of Parliament for London – Fanshawe Luc Desllets , Member of Parliament for Rivière-des-Mille-Îles Senator Irls Petten , Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador The Honourable John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Government of Canada Delegation Government of Newfoundland and Labrador Delegation Canadian Armed Forces Contingent

40(1)

40(1)

	French Officials: TBC , Préfet or Sous-Préfète TBC , Mayor of Beaumont-Hamel Claire Horton , Commonwealth War Graves Commission (CWGC) (UNDER DEVELOPMENT)	
Onsite support	John Desrosiers Senior Director, International Operations, Veterans Affairs Canada [REDACTED] John.desrosiers@veterans.gc.ca	Paulette Ryan Program Manager, International Commemorative Events, Veterans Affairs Canada [REDACTED] Paulette.ryan@veterans.gc.ca
Professional services	Mickael Coulon Photographer	Audio Visual N/A

Context / Description of event

An official transfer ceremony of the unknown Newfoundland First World War soldier from France to Canada will be held at the Beaumont-Hamel Newfoundland Memorial for the process of repatriation from France to Newfoundland and Labrador. The ceremony is somber and respectful and similar to a burial ceremony. Following the ceremony, the Canadian delegation and invited French guests will travel to the Lille-Lesquin Airport for the ramp ceremony. Following the ramp ceremony, the Canadian delegation will load the military airbus and return to St. John's, Newfoundland and Labrador – taking the soldier home.

Roll-out:	
10:40	The Premier, Minister, Parliamentary Secretary, and CWGC representative and other VVIPs arrive and are held at Visitor Centre until everyone else is in position.
10:50	All other invited guests take their position.
10:55	The Canadian Bearer Party and Canadian Guard arrive at memorial and take their position.
10:55	The Premier, Minister, Parliamentary Secretary, and CWGC representative and VVIPs depart for the memorial.
10:59	The Premier, Minister, Parliamentary Secretary, and CWGC representative and VVIPs arrive and are led to their position in front of the memorial.
11:00	Master of Ceremonies offers words of welcome.
11:03	Singing of O Canada by Allison Boismier and <i>La Marseillaise</i> by Felix Wang TBC .
11:06	Reading of poem, A Mother's Armistice Day at the Grave of the Unknown Soldier at Westminster Abbey by Lieutenant-Governor Joan Marie Aylward.
11:08	Act of Remembrance in English by Gerald Budden, in French by TBC and in Inuktitut by Sarah Leo.
11:10	Commitment to Remember in English by Canadian student guide, Jerémy Fockenier and in French by French youth TBC .
11:12	Last Post, minute of silence, Rouse and Lament by Canadian Armed Forces Bugler and Piper.
11:16	Wreath-laying: <ul style="list-style-type: none"> • Canada – Minister O'Regan • France - TBC • Newfoundland and Labrador – Premier Furey • CWGC – Claire Horton

11:18	Singing of Ode to Newfoundland by Jacob Neil.
11:18	The hearse with the unknown Newfoundland First World War soldier arrives at entrance of site and the casket is led to the memorial by the French Bearer Party.
11:20	Master of Ceremonies explains the transfer ceremonies and welcomes everyone to follow the printed program. The rest of the ceremony proceeds in silence.
11:26	The French soldiers arrive with casket and take to their position.
11:38	The Padre offers blessings.
11:45	The Canadian soldiers move in and dress the casket (this is the symbolic transfer).
11:48	The Bearer Party prepares for procession to the hearse.
11:53	The Premier (as Next of Kin) follow behind the casket, followed by the Minister, representatives of France and CWGC representative.
11:55	The delegations and other VIPs follow the procession to the hearse. Public is then also invited to depart, using the other pathway to the hearse.
11:59	The procession proceeds to the hearse at the 29 th Division Monument
12:03	The casket is loaded into hearse; personal effects are added to the hearse and doors close.
12:05	The Premier, Minister, and Parliamentary Secretary shake hands with representatives from France and CWGC.
12:08	The Premier, Minister, Parliamentary Secretary, and delegations proceed to their vehicles and awaits the cortege.
12:23	The hearse departs Beaumont-Hamel with police escort for Lille-Lesquin Airport.
12:48	The hearse arrives at airport and begins customs process. The hearse is held, and doors remain closed.
12:48	All delegations depart for airport. Box lunch on route.
Part 2	Airport Process (all delegations departing on military Airbus)
13:13	The Premier, Minister, Parliamentary Secretary, and all delegations arrive at airport and begin customs procedures.
	All delegations (Government of Canada, Government of Newfoundland and Labrador and Canadian Armed Forces) proceed through customs with passports and through security with carry-on bags. (Note: Luggage is already on plane)
Part 3	Airport Ramp Ceremony (all delegations)
14:40	All participants take their position for the ramp ceremony.
	The Canadian Armed Forces (CAF) Quarter guard moves to position.
	The CAF Bearer Party moves to position. Headdress bearers have headdress.
	The hearse arrives on tarmac.
	The Quarter Guard presents arm.
	The hearse doors open and CAF Bearer Party move to position to remove remains from hearse.

	The Padre leads remains from hearse to aircraft.
	The remains are loaded onto the aircraft. Headdress bearers return headdress.
	All delegations board the military airbus.
16:00	The Department of National Defence Airbus departs for St. John's, Newfoundland and Labrador, with a stop in Prestwick, Scotland, to refuel.



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Airport Scenario – Delegation Departure and Arrival

Subject	The Official Government of Newfoundland and Labrador (GNL) delegation will depart Lille-Lesquin, France for St John's NL following the events of the transfer ceremony of the remains of an unknown Newfoundland First World War soldier.	
Date & Time	Saturday, 25 May 2024 09:00 – Luggage on luggage truck 10:30 – Luggage at airport 13:00 – Arrival of delegation at Lille-Lesquin Airport 13:30 – Security and Customs 14:45 – Ramp Ceremony 16:00 – Departure 19:10 – Arrival at Woodward Aviation Hangar. Total duration: Flight Duration - Approximately 5 h 30 mins	
Location	Lille-Lesquin Airport 1 Rue Henry Potez, 80300 Méaulte, France	
Dress Code:	Casual/comfortable clothing for travel	
Parking	N/A.	
Host	Government of Canada	
Master of Ceremonies	N/A	
Media	N/A	
Participants	<u>Canadian Officials</u> The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador, and spouse Dr. Allison Furey The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Saral , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence The Honourable Joan Marie Aylward , Lieutenant-Governor of Newfoundland, and His Honour, The Honourable Carl Thompson Yvonne Jones , Member of Parliament for Labrador Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathysen , Member of Parliament for London – Fanshawe Luc Desilets , Member of Parliament for Rivière-des-Mille-Îles Iris Petten , Senator, Newfoundland and Labrador Steve Crocker , Minister of Tourism, Culture, Arts, and Recreation, Government of Newfoundland and Labrador John Abbott , Minister of Department of Transportation and Infrastructure, Government of Newfoundland and Labrador Government of Canada Delegation Government of Newfoundland and Labrador Delegation Canadian Armed Forces Contingent	
Onsite support	Tony Turco Delegation Co-Lead 709-727-3215 Tony.Turco@veterans.gc.ca	Lisa Sheffar Delegation Co-Lead 902-497-1673 Lisa.sheffar@veterans.gc.ca

	Doriann Macmillan ADM, Intergovernmental Affairs Secretariat 709-729-6267 DoriannMacMillan@gov.nl.ca	Iago Carvalho Manager of Protocol 709-729-2713 iagocarvalho@gov.nl.ca
Professional services	Photographer N/A	Audio Visual N/A
Context / Description of event The Government of Newfoundland and Labrador and the Government of Canada Delegations as well as the Canadian Armed Forces Contingent, will travel together to St. John's, Newfoundland and Labrador, on a Department of National Defence (DND) Airbus.		
Roll-out:		
09:00 Approx.	<ul style="list-style-type: none"> Delegates bring their luggage to the lobby to be tagged for airport. 	
10:00 Approx.	<ul style="list-style-type: none"> Luggage truck departs for Lille-Lesquin Airport. 	
10:30 Approx.	<ul style="list-style-type: none"> Luggage arrives at Lille-Lesquin Airport and unloaded from the luggage truck. 	
12:45	<ul style="list-style-type: none"> After the transfer ceremony at the Beaumont-Hamel Newfoundland Memorial (as per Transfer Scenario Note), all delegations depart for Lille-Lesquin Airport in vehicles and coaches – box lunch on route. 	
13:10	<ul style="list-style-type: none"> All delegations arrive at airport and begin customs procedures. Boarding passes distributed to all delegates. Delegates proceed through security screening. Delegates present passport to airport officials. All delegates exit the terminal for Ramp Ceremony. 	
14:45	<ul style="list-style-type: none"> Ramp Ceremony takes place (as per Transfer Scenario Note). Casket is loaded on Herc plane; all delegates board the Airbus and proceed to their assigned seat. 	
16:00	<ul style="list-style-type: none"> Both the Herc plane and the Airbus depart Lille-Lesquin Airport. Meals served on flight. 	
	<ul style="list-style-type: none"> Both planes arrive in Prestwick, Scotland, to refuel. Delegates stay on plane or disembark for refuelling TBC. Casket loaded on albus. 	
	<ul style="list-style-type: none"> DND Airbus departs Prestwick for St. John's. 	
19:10	<ul style="list-style-type: none"> DND Airbus arrives in St. John's. All delegates disembark and get in position for Ramp Ceremony (see Ramp Ceremony Scenario Note). 	
19:30 (St John's, NL) (approx.)	<ul style="list-style-type: none"> Following the Ramp Ceremony, all delegates proceed through the terminal to identify and collect their luggage. 	



Scenario Note

Repatriation of an Unknown Newfoundland First World War Soldier Ramp Ceremony In St. John's

Subject	The Canadian Armed Forces (CAF) will conduct a Ramp Ceremony in St. John's, Newfoundland and Labrador, for the repatriation of the unknown Newfoundland First World War soldier.	
Date & Time (Timings are TBC)	Saturday 25 May 2024 19:10 – Arrival 19:25 – Event begins 19:45 – Event ends 20:15 – Bus leaves for hotel Total duration: 65 minutes	
Location	Hangar 5, Woodward Aviation R.C.A.F. Road St. John's, NL	
Parking	Parking lot in front of Woodward Aviation building.	
Media	Open to select media only	
Participants	The Honourable Dr. Andrew Furey , Premier of Newfoundland and Labrador Her Honour, The Honourable Joan Marie Aythward , Lieutenant Governor of Newfoundland and Labrador His Honour, Mr. Carl Thompson The Honourable Seamus O'Regan , Minister of Labour and Seniors Randeep Sarai , Parliamentary Secretary to the Minister of Veterans Affairs and Associate Minister of National Defence Yvonne Jones , Member of Parliament for Labrador Joanne Thompson , Member of Parliament for St. John's East Churence Rogers , Member of Parliament for Bonavista – Burin – Trinity Clifford Small , Member of Parliament for Coast of Bays – Central – Notre Dame Lindsay Mathysen – Member of Parliament for London – Fanshawe Senator Iris Petten – Newfoundland and Labrador The Honourable Steve Crocker , Minister of Tourism, Culture, Arts and Recreation The Honourable John Abbott , Minister of Transportation and Infrastructure Delegates , Government of Canada Delegation Delegates , Government of Newfoundland and Labrador Delegation	
Onsite support	VAC Lisa Sheffar , Program Manager, Commemoration (902) 497-1673 Lisa.Sheffar@veterans.gc.ca Steve Austin , Program Advisor, Commemoration (709) 743-7348 Steve.Austin@veterans.gc.ca	VAC Robert Löken , National Manager, Commemoration (613) 302-2174 Robert.Loken@veterans.gc.ca GNL Arlene King , Project Manager National War Memorial Centennial Project (Office): 709-729-2934 arlene.king@gov.nl.ca

40(1)

Context / Description of event

The Honourable Dr. Andrew Furey, Premier of Newfoundland and Labrador (NL), and representatives of the Government of Newfoundland and Labrador delegation (GNL) will be joined by The Honourable Seamus O'Regan, Minister of Labour and Seniors, and members of the Government of Canada delegation (GC) to honour the arrival of the remains of the unknown NL First World War soldier as he returns to his home province of Newfoundland and Labrador. The remains will be laid to rest at the newly constructed Tomb of the NL unknown soldier at a ceremony scheduled for 1 July 2024.

Roll-out (Timings are all local France and NLT and are TBC)

16:00	CAF Airbus departs Lille-Lesquin Airport, France, with members of the GNL and GOC delegations including the casket containing the remains of the unknown NL First World War soldier. <i>(Aircraft will refuel in Prestwick, Scotland, before continuing to St. John's, NL. Flight duration is approximately 5h30mins)</i>
19:10	CAF Aircraft arrives in St. John's, NL, and proceeds to park in front of the Woodward Aviation/Hanger 5 Building.
19:15	CBSA Customs employees embark plane to clear customs for casket, remains and headstone.
19:18	Delegates deplane, are greeted by Joanne Thomson and Churence Rogers (TBC) and move into position for the commencement of ramp ceremony.
19:30	Hearse moves to its position.
19:31	CAF Quarter guard moves to its position.
19:32	CAF Bearer party moves into position (Quick time) Headdress bearers have headdress.
19:33	Quarter Guard presents arms.
19:34	Padre leads remains from the aircraft to the hearse.
19:40	Remains are loaded into the hearse, Headdress bearers return headdress.
19:41	Last Salute with Padre and piper.
19:42	Hearse departs for secure location.
19:42	Ceremony ends.
19:43	Luggage and special cargo are unloaded from Airbus.
19:45	Delegates proceed to the Woodward Aviation/Hanger 5 Building to retrieve luggage and proceed to clearing customs.
20:15	Delegates retrieve personal luggage and depart airport.

NEWFOUNDLAND'S FIRST WORLD WAR MEMORIALS

Following the First World War, five battlefield memorials were built in France and Belgium to commemorate Newfoundland's accomplishments, contributions and sacrifices during the First World War.

- Beaumont-Hamel Newfoundland Memorial
- Gueudecourt Newfoundland Memorial
- Masnières Newfoundland Memorial
- Monchy-le-Preux Newfoundland Memorial
- Courtrai (Kortrik) Newfoundland Memorial

In 2021, a sixth battlefield memorial—the Gallipoli Newfoundland Memorial – was installed in Türkiye (formerly known as Turkey).

BEAUMONT-HAMEL:

The Beaumont-Hamel Newfoundland Memorial honours all Newfoundlanders who served during the First World War and those lost with no known grave.

The Memorial encompasses 30 hectares and is the largest of five Newfoundland memorial sites in France and Belgium.

Field-Marshal Earl Douglas Haig, Commander of the British Expeditionary Force during the Battle of the Somme, officially unveiled the Memorial on June 7, 1925.

821 names are inscribed on three bronze tablets at the base of the Caribou Monument in memory of those who died during the First World War and had no known grave. The list includes 591 members of the Royal Newfoundland Regiment, 114 sailors in the Newfoundland Royal Naval Reserve and 115 Merchant Mariners.

Along with the Canadian National Vimy Memorial, the Beaumont-Hamel Newfoundland Memorial is one of only two National Historic Sites located outside of Canada.

The Battle of the Somme, 1916

The Allied plan for 1916 was to make the "Big Push," and the Somme was chosen as the site for a joint French and British assault. It would be on the first day of the Battle of the Somme—near the village of Beaumont-Hamel in northern France—that the Newfoundland Regiment would enter the action.

The losses sustained by the Newfoundland Regiment at Beaumont-Hamel on July 1, 1916, were staggering. Of the some 800 Newfoundlanders who went into battle that morning, only 68 were able to answer the roll call the next day, with more than 700 killed, wounded or missing. The dead included 14 sets of brothers, including four lieutenants from the Ayre family of St. John's.

The Newfoundlanders' sacrifice did not go unnoticed on the front lines. The commander of the 29th British Division said of the actions of the Newfoundland Regiment on that July morning:

"It was a magnificent display of trained and disciplined valour, and its assault only failed of success because dead men can advance no further."

GUEUDECOURT:

The Battle of Le Transloy, 1916

On October 12, 1916, near the village of Gueudecourt, the Newfoundland Regiment made its heroic assault during the Battle of Le Transloy, one of the major battles of the Somme.

The attack went in at 2:05 in the afternoon of the 12th, all four Newfoundland companies advancing in line with the 1st Essex Battalion on their left. By 2:30 p.m. both assaulting battalions of the 88th Brigade had secured their initial objective—Hilt Trench in the German front line.

As the Newfoundlanders advanced to their final objective, heavy machine-gun fire coming from the front and the right flank forced them back to Hilt Trench. On their left, a sharp German counter-attack drove the Essex Battalion back to the outskirts of Gueudecourt, leaving the Newfoundlanders with an open flank.

In the late afternoon the expected counter-attack developed, but determined fire from the Newfoundlanders' rifles and Lewis guns drove off the enemy with costly losses. The position was held against further assaults and during the night, the arrival of a relieving battalion of the 8th Brigade enabled the weary defenders to hand over their responsibilities and go into reserve.

During the 55 hours that had elapsed since they had entered the trenches on October 10, the Newfoundland Regiment had suffered 239 casualties—of whom 120 had been killed or would die of wounds. But the Regiment had been one of the few units on the whole of the Fourth Army's front to capture and retain an objective. "The success," wrote the Brigade Commander later, "was all the more gratifying as it was the only real success recorded on that day."

MONCHY LE PREUX

At the eastern edge of the village of Monchy-le-Preux, the caribou of the Newfoundland Memorial stands erect upon the ruins of a German strongpoint and gazes proudly toward Infantry Hill, where a handful of gallant Newfoundlanders' held off massive German counter-attacks on April 14, 1917.

The encounter took place during Field Marshall Sir Douglas Haig's great spring offensive. The 88th Brigade's operation was to be a two-battalion attack launched against Infantry Hill. The Newfoundland Regiment, commanded by Lieutenant-Colonel James Forbes-Robertson, was on the right and the 1st Essex Battalion on the left.

At 5:30 a.m. on April 14, the British barrage opened and the two battalions began their advance. At the end of 90 minutes the Essex had taken their part of the Infantry Hill objective. But as the Newfoundland companies advanced, they were raked by machine-gun fire. Suffering heavy casualties the Newfoundlanders pressed on to occupy the enemy's forward trenches in front of Infantry Hill.

As they reached the high ground of the Hill, a fresh German battalion met them. Second and third enemy battalions moved in and the Newfoundlanders were counter-attacked from three sides. Little knots of men held out until they were killed or captured.

At 10:00 a.m., Lieutenant-Colonel Forbes-Robertson received a report that not a single Newfoundlander remained unwounded east of Monchy and that some 200 to 300 Germans were advancing less than half a kilometre away. Quickly collecting all available men of his headquarters staff, he led them forward under fire to a trench on the village outskirts. They at once opened a series of rapid-fire bursts of rifle fire on the approaching Germans who, believing themselves opposed by a powerful force, speedily went to ground. For the next four hours these ten resolute men represented (to quote the British Official History) "all that stood between the Germans and Monchy, one of the most vital positions on the whole battlefield."

Monchy had been saved, largely through gallantry and determination of ten men, but the Newfoundland Regiment's losses in the day's fighting had been severe. Total casualties for its part in the battle numbered 460 all ranks, including 153 taken prisoner.

MASNIERES

The story of the defense of Masnières and of the part which the Newfoundland Battalion played in it is one which, I trust, will never be forgotten on our side of the Atlantic. " With these words, Field Marshal Sir Douglas Haig paid tribute to the "high courage and unfailing resolution" of all ranks of the Newfoundland Regiment who had fought under his command at the Battle of Cambrai, 1917.

Newfoundlanders in the Battle of Cambrai, 1917

In mid-November 1917, the Newfoundland Regiment, with General Byng's Third Army, was preparing to attack the Hindenburg Line in front of Cambrai.

The assault, which went in at daybreak on November 20 took the Germans completely by surprise.

The 29th Division, in which the Newfoundland Regiment formed part of the 88th Brigade, had a number of objectives, including the capture of Masnières. In hard fighting the Newfoundlanders gained the outskirts of Masnières by nightfall on the 20th and next day completed clearing the town.

On November 30, the German Second Army launched a powerful counter-attack against General Byng's exposed right flank. The full force of the blow from the German right wing fell on the Newfoundland Regiment and the other battalions of the 29th Division. When a German penetration south of Masnières threatened to encircle the slender holding, a spirited counter-attack by all four battalions of the 88th Brigade forced the enemy back almost a kilometre and a half.

That night the Newfoundland Commanding Officer wrote in his diary: "Our strength in the morning, 9 officers, 360 other ranks; at night, 8 officers, 230 other ranks." After clinging to their tenuous position astride the Canal for another 24 hours, the defending battalions were ordered to evacuate Masnières. The battle continued until December 4, when Byng ordered a withdrawal of the Third Army.

In its struggle to seize and hold the bridgehead at Masnières, coupled with earlier fighting at the Third Battle of Ypres, the Newfoundland Regiment had earned unique recognition. It was granted the title "Royal" by His Majesty King George V. **The distinction was one that no other regiment of the British Army was to have conferred on it during the First World War while fighting was still in progress.**

COURTRAI (KORTRIK)

The Courtrai Newfoundland Memorial in Belgium is the only caribou memorial in Belgium. The memorial commemorates the Royal Newfoundland Regiment's crossing of the Lys River under British divisional command.

The Final Newfoundland Offensive, 1918

During the campaigns of 1918, the Royal Newfoundland Regiment's operations were confined to the northern sector of the Western Front. When the Germans launched their great April offensive, the Regiment fought defensive actions in the Battles of the Lys, adding the name "Bailleul" to its battle honours. In mid-September, the Battalion became part of the 28th Infantry Brigade, 9th (Scottish) Division. It was to serve with this formation for the remainder of the war.

On the opening day of the final offensive, the 9th (Scottish) Division, striking eastward from Ypres, recaptured positions on Passchendaele Ridge which the Germans had overrun in their spring offensive. At the end of two days the Newfoundland Battalion had advanced fourteen and one-half kilometres, having played an important part in breaking through the enemy's front "Flanders Position". Then came a pause in operations.

A resumption of the offensive on October 14 marked the beginning of what came to be called the Battle of Courtrai. As part of a general advance towards Ghent (now Gent), three corps of the Second Army were given the task of securing the line of the river to beyond Courtrai (Kortrijk). The 9th Division, which was on the Army's northern flank, had the greatest distance to cover. The Royal Newfoundland Regiment's objective, the railway running north from Courtrai, was eight kilometres from the starting line.

The attack went in at 5:35 a.m. on the 14th. As they moved forward, the Newfoundlanders had to deal with a number of German pillboxes that were threatening to stall the advance. A serious situation developed when leading companies were held up by German field gun shelling. As a Newfoundland platoon moved out to try to outflank the German battery, Private Thomas Ricketts, a member of the Lewis Gun detachment, displayed great initiative and daring in engaging the enemy with his accurate fire.

The fire from Ricketts' gun put the enemy to flight and the platoon was able to capture the four field guns, four machine-guns and eight prisoners without themselves sustaining any casualties. **For his bravery, Private Ricketts, who was only 17 at the time, became the youngest winner of the Victoria Cross in the British Army.**

When the Royal Newfoundland Regiment dug in at dusk on the 14th, it had taken 500 prisoners and 94 machine-guns, eight field guns and large quantities of ammunition. But this had not been accomplished without suffering heavy casualties. At dawn next day, the Battalion could muster only 300 rifles.

Gallipoli

After almost a year of training in England and Scotland, the Newfoundland Regiment learned it would be part of the 29th Division of the British Army fighting in Gallipoli. After a short stay in Egypt, 1,076 Newfoundlanders came ashore along the shores of the Dardanelles Strait on September 20, 1915. The flashes and the sounds of distant artillery and rifle fire quickly told them they were finally in a war zone.

The young Newfoundlanders had arrived hoping for action and excitement, but they were soon disappointed. They spent the first months digging trenches and keeping long night watches, spending time on the front-line learning trench warfare techniques from the ANZAC and British forces that had been fighting there for months.

Conditions were bad. Enemy fire and life in the trenches made the situation miserable for the Newfoundlanders. Even getting enough to drink was difficult; sometimes soldiers had to get by on less than a cup of water a day. The weather was harsh and unpredictable. The heat brought swarms of flies that helped spread diseases like dysentery, which hit the Newfoundlanders hard.

It could also be surprisingly cold as it was the worst winter in the region in four decades. Weeks of heavy rains and wind battered the soldiers, turning trenches into flooded ditches. When the rains finally stopped, the weather turned very cold and caused many cases of frostbite. Despite the difficult conditions, the Newfoundlanders persevered and earned their first battle honour when they captured Caribou Hill (a high point used by Turkish snipers) in November, with three men earning medals for their bravery in the fighting.

The lack of a military breakthrough convinced the Allies it was time to withdraw from Gallipoli. It was decided the Newfoundland Regiment would help in the difficult task of covering the evacuation of Allied troops onto waiting ships. This rearguard operation went well, and the Newfoundlanders were among the last Allied soldiers to leave Turkey in January 1916.